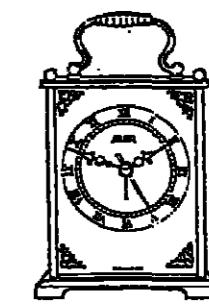


FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

Friday February 27 1981

***25p



AVIA
QUARTZ
CLOCKS

NEWS SUMMARY

GENERAL

Thatcher's image dented by Regan

U.S. Treasury Secretary Donald Regan spoilt the harmony of Mrs. Thatcher's official visit by telling a Congressional committee she had failed to control money supply, had not cut taxes as promised, and given too much money to industry.

President Reagan and Mrs. Thatcher had earlier said their countries stood "side by side" in a common fight for freedom and against terrorism. Back Page.

Democratic Congressman Mario Biaggi said 38 Congressmen have asked the President not to lift an embargo on arms sales to the Royal Ulster Constabulary.

Armed arrest

General Alfonso Armas, Spain's Deputy Army Chief of Staff, was placed under house arrest. Duke Suarez, Page 3.

Mrs. Bhutto held

Police detained Mrs. Nusrat Bhutto, widow of executed Pakistani Prime Minister Zulfikar Ali Bhutto, and six other leading politicians. Page 4.

Chile protest

The United Nations Human Rights Commission condemned Chile's military Government by 22 votes to 17. Britain abstained.

New Iran delay

Three British Anglicans released from Iranian jails missed the only plane out of Tehran. No explanation was given.

OK for CB

Christian Band radio won Government approval and legal negotiations may begin in the Commons. Page 8.

Test cricket row

Sports Minister Hector Morris backed the England cricket authorities' right to select Robin Jackman for the tour of West Indies in spite of Guyanan misgivings about his South African coaching activities.

TV's Sandy dies

Crossroads actor Roger Tonge, 35, who played Sandy Richardson, died of Hodgkin's disease. 'Cheaper' spirits

The inflation-adjusted price of wines and spirits has fallen 37 per cent since 1969. Chief Treasury Secretary Leon Brittan told the Commons. Cigarettes are "down" 24 per cent for 2.5 per cent.

Jumbo holed

A thunderbolt smashed a two-foot hole in the nosecone of a British Airways Boeing 747 carrying 202 passengers from Los Angeles to London. The plane landed safely.

It's a dog's life

An average 4,250 postmen were bitten by dogs in each of the last three years. Labour MP Charles Morris told the British Telecommunications Bill committee in the House of Commons.

Briefly...

Bernadette McAliskey—former Ulster MP Bernadette Devlin—has left hospital after recovering from gunshot wounds. Death toll from Tuesday's earthquake in southern Greece rose to 16. World's tallest man, 8 ft 2 in Don Koehler, died in Illinois aged 55. Top scientists joined a campaign against chemical weapons. Page 9.

Ecuador and Peru agreed a demilitarised border zone. Strikes spread throughout New Zealand in protest at arrests of pickets.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)	
RISSES	
Bluebird Confectionery	65 + 10
Brown and Jackson	94 + 11
Burton	125 + 5
Cray Electronics	108 + 6
FNFC 91p/Usd/Ln.	
1982-87	
Forster Ind. Inv.	58 + 3
Holts Bros. & Esq.	30 + 3
Messrs	315 + 13
Scobies	450 + 10
Tomatin	59 + 4
Wagon Finance	52 + 4
Watson (R. K.)	94 + 6
BP	41D + 14
Clyde Petroleum	765 + 20
Shell Transport	422 + 10
Cons. Gold Fields	452 + 4
Messina	235 + 10
FT Actuaries	
Pancontinental	565 + 45
RTZ	420 + 5
FALLS	
Albion	32 - 6
Beriford (S. & W.)	171 - 7
Dowty	235 - 6
Fisons	153 - 10
GUS A	10 - 10
Giffordrods	120 - 12
Glaxo	144 - 5
ICI	266 - 25
Land Securities	396 - 5
MPC	235 - 5
Metal Box	182 - 10
Midland Bank	230 - 6
Tate	20 - 3
Thorn EMI	312 - 5
Tube Inv.	182 - 6
Wat	271 - 14
Wether	

BUSINESS

Gold off by \$8; £ and \$ firmer

• DOLLAR rose to DM 2.1140 (DM 2.1060). Its trade-weighted index rose to 99.9 (99.6). Page 30

• STERLING was firmer against European currencies, but eased 25 points against the dollar to \$2.2650. Its trade-weighted index rose 99.3 (99.2). Page 30

• GOLD continued to weaken, falling \$8 to \$491.5. Page 30

• EQUITIES suffered a sharp downturn on ICI's dividend cut, but the FT 30-share index closed only 4.2 down at 497.8 after a loss of 10.4 at 2 p.m. Page 38

• GIILS were relatively calm. The Government Securities index shed 0.6 to 69.26. Page 36

• WALL STREET was up 7.69 to 962.09 near the close. Page 34

• EUROMARK rates were very firm, keeping the D-mark at a discount against sterling in



forward currency market and further reducing the premium against the dollar.

• RAILWAY investment programme approval is expected soon. Back Page

• ANGLO AMERICAN, the South African mining group, restructured its international investments to create a major vehicle for foreign acquisitions. Back Page 26

• THYSSEN Rheinstahl Technik of West Germany and Pullman Koggo of the U.S. have in principle won the contract to build a \$1bn chemical plant for Pertamina, the Indonesian state oil company. Back Page

• EUROCREDIT of \$2bn being arranged by Bankers Trust for earthquake reconstruction work in Italy seems likely to be halved because of poor market reception. Back Page 27

• BP will today make out a cheque to the Inland Revenue for about £850m in respect of Petroleum Revenue Tax. Page 8

• INTERLEK of California, one of the world's largest assemblers of integrated circuits, proposed a plant near Livingston to the Scottish Development Association.

• UK EXPORTS to Iraq are increasing rapidly in spite of Iraq's war with Iran. In January, they totalled £44m, double the 1980 figure for the same month. Page 8

• PLESSEY reported pre-tax profits up 71 per cent to £60.66m for the nine months to end December. Page 22; Lex, Back Page

• A1 INDUSTRIAL Products, the technical ceramic and metal products group, reported pre-tax losses up from £11.6m to £9.7m for the year to end December. Page 23

• BROWN BROTHERS, the motor accessories distributor, reported pre-tax profits down from £1.85m to £1.53m in the half-year to end December. Page 22

• CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISSES

Pancontinental

RTZ

FALLS

Albion

Beriford (S. & W.)

Dowty

Fisons

GUS A

Giffordrods

Glaxo

ICI

Land Securities

MPC

Metal Box

Midland Bank

Tate

Thorn EMI

Tube Inv.

Wat

Wether

ICI profits fall by 54%

BY SUE CAMERON AND REG VAUGHAN

THE FULL extent of the recession was brought home yesterday when Imperial Chemical Industries, Britain's biggest manufacturing company, reported a 54 per cent fall in pre-tax profits from £613m in 1979 to only £28m last year.

The UK-based chemicals group cut its interim dividend from 11p to 5p—the first dividend reduction since the 1930s' depression.

The dividend for the year is 17p, compared with 23p in 1978. Employees will not be paid the profit-sharing bonus they have received in various forms for the last 25 years. ICI spent £40m on its profit sharing bonus in 1979, which was worth an average of £470 to each employee.

The group blamed its profits collapse on the recession, the continuing strength of sterling, and the general increase in costs—particularly oil-based raw material costs.

ICI's dividend cut took the London Stock Market by surprise. The shares closed 25p down at a five-year low of 268p. The new was also reflected in widespread falls throughout the

rest of the market with the Financial Times Index of 30 leading stocks at one time dipping by 10.8 points to 491.6 after opening the day 2.2 higher at 504.2. The 30-share index later rallied to close at 497.8.

Another UK-based chemical company, Albright and Wilson, part of the U.S.-based Tenneco group, also announced its

outlook for 1981 "is now markedly worse" than was expected in October. The company said it was "not possible at present to forecast when an upturn will commence". The recession was "proving to be deeper and longer" than it had predicted.

The worst hit areas of ICI's business last year were the petrochemicals, plastics, fibres and organics sectors which all made trading losses. Pharmaceutical, paints and agriculture operations "did well". The company had oil trading profits of £87m, after payment of Petroleum Revenue Tax, in 1980—slightly higher than the £85m of 1979.

In October the company reported its first-ever loss of £10m for the third quarter of 1980 but the Board stressed at the time that it intended to maintain the level of the 1979 dividend for 1980.

ICI yesterday revealed that it had made a further loss of £6m in the last three months of 1980.

ICI has provided £150m to meet extraordinary costs and losses. The figure includes £95m for the rationalisation of its fibres business, announced last year.

Sir Maurice Hodgson, chairman of ICI, said high energy prices in Britain had had a further adverse effect on its business. Sir Maurice said supplies from nationalised industries had cost more and local authority rates had also risen. The rate of inflation in the private sector was considerably lower than in the public sector.

strength of sterling combined with the high rate of inflation.

UK domestic sales for the year had been £2,393bn while exports had been £1,316bn—only a tiny increase on 1979 values.

ICI said high energy prices in Britain had had a further adverse effect on its business. Sir Maurice said supplies from nationalised industries had cost more and local authority rates had also risen. The rate of inflation in the private sector was considerably lower than in the public sector.

On the London Stock Exchange, ICI shares opened at 26p for the first time at 268p on expectations of a maintained dividend but had eased to 260p before the announcement was made at mid-day. There was some confusion in the market initially until the extent of the cut became known with jobbers quoting prices differing by 8p.

ICI's UK sales accounted for 37 per cent of its total sales of £5,715m last year—a 6 per cent increase on the £5,368m of 1979. But UK sales had been hard hit by the

subsequent fall back to 268p and then closed at 266p.

CSD to gain at least one more MP

By Richard Evans, Lobby Editor

AT LEAST one more Labour MP is expected to join the Council for Social Democracy when its 11 members leave the Labour Party next week prior to the setting up of a new political grouping.

Discussions are still taking place between Social Democratic leaders and a number of backbenchers. But one definite recruit is Mr. John Cartwright (Woolwich East).

Even one capture by Mrs. Shirley Williams and her colleagues would be a bitter blow to Mr. Michael Foot and to Labour Party morale. The Labour leader has been trying desperately to contain the split and play down the significance of the breakaway group.

But with 12 MPs together with Mrs. Williams and Mr. Roy Jenkins outside Parliament, the new Social Democratic Party, when it is set up in about a month's time, would immediately become the third largest party in Parliament with all that would entail in publicity and prestige.

Labour moderates who want to stay in the Labour Party are especially worried that this number has been gained before the process of mandatory re-selection has started. Many believe that in the next year to 18 months a number of MPs, possibly a dozen, will have been rejected by their local constituencies and become potential recruits for the Social Democrats.

Mr. John Cartwright because of his long and varied connections with the Labour movement is a particularly significant acquisition. An MP since 1974, he was a member of Labour's National Executive Committee from 1971 to 1975 and chairman of the National Union of Labour Organisers in 1969-70.

Mr. Ronald Brown (MP) for Hackney South and Shoreditch and brother of Lord George-Brown, was also mentioned as a possible recruit, but his name is not going forward next week.

Mr. Edward Lyons (Bradford West), also considered a likely recruit is staying in the Labour Party, but is still considered a likely recruit eventually.

He is under great pressure from the far Left in his constituency and is expected to be replaced

EUROPEAN NEWS

Stagflation: the beast that stalks the Bundesbank

BY STEWART FLEMING IN FRANKFURT

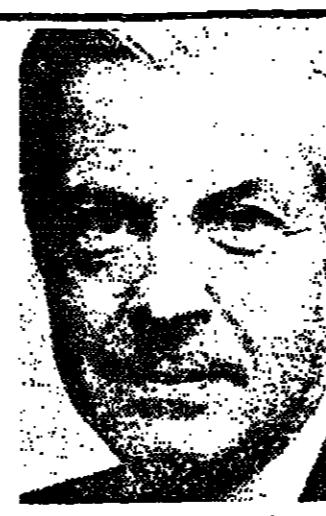
SINCE LAST September, the Bundesbank, the West German Central Bank, has been directing its high interest rate monetary policy primarily, albeit reluctantly, at defending the external value of the Mark. But in the past three weeks evidence has been increasing that, alongside this objective, worry about the West German currency's internal value—that is, the domestic inflationary outlook—has begun to play a much bigger role in the Central Bank's decisions.

It may be difficult for the Bundesbank to concede this. West Germans, still convinced of the inherent stability of the domestic value of the Mark, are much more concerned about signs that the economy could be heading for recession, and that the Bundesbank's monetary policy could be pushing it faster in that direction. Unemployment has already hit a five-year peak.

But the events of the past three weeks—the upward pressure the Central Bank has put on interest rates and the comments of Central Bank officials, for example, clearly point in the direction of a growing concern about domestic inflation. There is now the nagging fear that with the shield of an appreciating currency almost certainly no longer at hand, West Germany could be facing its first battle with "stagflation"—inflation and recession—a beast which has already overwhelmed the economies of some of its



Dr. Wilhelm Christians, right, warns that some banks could face "liquidity difficulties" in March, as a result of the "special Lombard" system. Herr Karl Otto Poehl, left, the Bundesbank president, concedes there will be little improvement in this year's current account deficit.



even for the Government. Longer bond and security yields, say seven-year maturity government paper, is now yielding around 10½ per cent, against just over 9 per cent at the end of last month. Business overdraft loan costs are rising around 1% of a percentage point to the best quality corporate customers to 12½ to 13 per cent, and private individuals can expect to pay 14 per cent. Bear in mind that in the course of the last economic downturn day-to-day money rates went down to 3 to 4 per cent.

Several factors appear to have been influencing the Bundesbank's thinking. The decline in the Mark has already produced a surge in domestic inflation from around 5 per cent in October to nearer 6 per cent last month. The fear is that this will begin to fuel domestically generated inflation. In recent months, too, bank credit and the money supply have both begun to accelerate and are now running around the top of the Central Bank's target range in conditions—a weak Mark and historically high inflation—which would normally lead the Central Bank to try and curb this growth.

And, of course, expectations are changing. Thus Dr. Christians warned earlier this week that it might be difficult to improve on last year's 5.5 per cent inflation rate in 1981 (the Government has been predicting 4.5 per cent this year) and even Herr Karl-Otto Poehl,

dictating Bundesbank monetary objectives since September last month. The fear is that this will be performing.

All that can be said on this score is that the Mark is looking less sick this week than it was before the special Lombard was introduced. The uncertainty of the new system has, for the time being at least, reinforced the Central Bank's ability to influence the foreign exchanges. But the Bundesbank is all too well aware that it cannot, through any form of intervention, dictate what rate the Mark should trade at.

It seems safe to say that the technical aspects of setting up the "special Lombard" have primarily been aimed at the policy goal which has been

dictating Bundesbank monetary objectives since September last month. The fear is that this will be performing.

Bundesbank president, has conceded there may be little improvement in the current account deficit this year from last year's DM 28bn (£5.96bn). In the background, of course, unease is also mounting about the wage negotiations, now coming to a head. While political and financial leaders are urging the need for belt-tightening and acceptance of a temporary reduction in real incomes, the unions are showing no inclination to make such a concession. Concern is such that even Dr. Helmut Schlesinger, the Bundesbank vice-president, has hinted that perhaps a temporary "wage pause" is desirable.

The vote, due today, will be the third of its kind in six weeks. The Government seems certain of success but the fact that it has chosen to resort to the device of a confidence vote is a measure of its weakness and instability, exceptional even for short-lived Italian administrations.

The Finance Bill amendment on which Parliament will pronounce is essentially a compromise between those who wanted to leave indexation provisions for pensions as they were and the demands of the unions, the opposition Communists, and the Socialists and Social Democrats within the coalition, that indexation should operate every three months instead of every six as at present.

The original proposals would have cost £700m (£310m) and were bitterly fought by the small Republican Party, also a member of the Government, on the grounds that they would add to the inflationary pressures generated by the present system.

Eventually yet another party concilium agreed on a four-monthly indexation mechanism, costing about £500m a year. Even so, Sig. Forlani felt he had no choice but to make the amendment vote of confidence.

This means that voting will be by open roll-call, thus removing the risk of defections in a secret vote, and of a defeat like that which brought down the previous Government of Sig. Francesco Cossiga in September last year.

This has been disclosed by Sr. Alexandre Vaz Pinto, Minister of Trade and Tourism, to members of the British-Portuguese chamber of commerce in Lisbon. He said Portugal's trade with Britain, its largest single partner, had been affected severely by Britain's economic difficulties. Textile and clothing exports from Portugal decreased by 22 per cent in 1980 and these constituted 60 per cent of all exports to Britain.

Some 45 per cent of the trade deficit was caused by imported fuel and foodstuffs. In 1980, the imported oil bill doubled to \$2bn and while overall imports increased by 10 per cent there was a price deterioration of 64 per cent due to fuel and food imports.

Sr. Vaz Pinto expressed the hope that exports could grow by 5 per cent in 1981. This compares with growth of almost 30 per cent in 1979.

The Minister said that concentration on exports from sectors with very tight profit margins, such as textiles, and rapidly-dropping demand among trading partners had made Portugal vulnerable. In future export growth would be even more difficult.

But he saw possibilities for improving terms of trade with the U.S.

The U.S. however, is no longer prepared to concede to Portugal the status of less-developed nation which entitled it to cheap grain imports.

Forlani seeks confidence vote

By Rupert Cornwell in Rome

THE BATTERED Government of Sig. Arnaldo Forlani, the Italian Prime Minister, has been forced yet again to head off potentially fatal rebellion in its ranks by calling for a vote of confidence. This time the vote will be on proposals to change the indexation mechanism on state pensions.

West Germans have been finding it hard to come to terms with their changed economic circumstances after a generation of economic success. Even their political leaders, judging from their slow reaction to the rocketing current account deficit and the still desultory approach to the associated energy problem, are finding the adjustment hard to make. What can be said with the utmost confidence, and one need only look at the British or American examples for confirmation, is that if West Germany (like the U.S. in 1978) were to begin its next economic upswing from a base inflation rate of 5 per cent or more—which now looks possible—that would amount to a serious deterioration in the nation's fundamental economic health. No wonder the Bundesbank is worried.

Worsening trade gap for Lisbon

By Diana Smith in Lisbon

PORTUGAL'S terms of trade deteriorated by 5 per cent in 1980 and the combination of dropping demand and rising oil and food prices is likely to aggravate the trade deficit, which was \$1.5bn (£655m) in mid-1980.

This has been disclosed by Sr. Alexandre Vaz Pinto, Minister of Trade and Tourism, to members of the British-Portuguese chamber of commerce in Lisbon. He said Portugal's trade with Britain, its largest single partner, had been affected severely by Britain's economic difficulties. Textile and clothing exports from Portugal decreased by 22 per cent in 1980 and these constituted 60 per cent of all exports to Britain.

Some 45 per cent of the trade deficit was caused by imported fuel and foodstuffs. In 1980, the imported oil bill doubled to \$2bn and while overall imports increased by 10 per cent there was a price deterioration of 64 per cent due to fuel and food imports.

Sr. Vaz Pinto expressed the hope that exports could grow by 5 per cent in 1981. This compares with growth of almost 30 per cent in 1979.

The Minister said that concentration on exports from sectors with very tight profit margins, such as textiles, and rapidly-dropping demand among trading partners had made Portugal vulnerable. In future export growth would be even more difficult.

But he saw possibilities for improving terms of trade with the U.S.

The U.S. however, is no longer prepared to concede to Portugal the status of less-developed nation which entitled it to cheap grain imports.

Monetarism alone 'not enough for Norway'

By Fay Gjester in Oslo

MONETARY policies alone are inadequate in the fight against inflation, according to Mr. Knut Getz Wold, Governor of the Bank of Norway.

In his annual address to the bank supervisory council, Mr. Getz Wold said that keeping prices in check was as much a political as an economic problem.

Regulation of the money supply was a useful component in an overall strategy aimed at curbing inflation. But a one-sided monetarist policy could have such harmful side-effects

on production and employment that it could not be accepted easily in a modern welfare society.

Mr. Getz Wold said Norway's economy faced difficulties in the immediate future, despite the country's oil wealth. To adapt to a world economy in recession, moderate income policies and stringent fiscal policies were needed.

The alternative was rapid inflation, increased problems of adjustment, and depopulation of the country's economically weak regions.

Oslo may offer 'Golden Block' stake to foreigner

By OUR OSLO CORRESPONDENT

NORWAY may have to offer a foreign oil company part of a valuable North Sea oil and gas concession, which the Labour Government intended to keep for Norwegians only, in order to secure the expertise needed to develop the find.

At present the licence to "Golden Block" 34/10 is shared by the country's three leading oil companies, Statoil, Norsk Hydro and Saga. Their technical assistant during exploration drilling, has been Esso.

Now an application to develop the find is being considered and six foreign oil companies, including Esso, have been asked whether they would be interested in offering technical assistance. The first of the six had talks with the Oil and

Energy Ministry this week, and discussions with the other five will follow within a fortnight. The Ministry refused to say yesterday which other companies were being considered.

Both Statoil and the Oil-Directorate (the Government's oil safety watchdog) have argued recently that the technical assistant should be given a small ownership stake. They say this would induce the company to assign its best people to the job.

Politically the award to a foreigner of even a small stake in the "Golden Block" would not be popular.

FINANCIAL TIMES published daily except Sundays and bank holidays. Subscription rates £395.00 per annum. Second Class postage paid at New York, N.Y., and additional mailing

British Caledonian
We never forget you have a choice.

EUROPEAN NEWS

An eerie calm descends on Poland

By CHRISTOPHER BOBINSKI IN WARSAW

THE EERIE calm in Poland since Gen. Wojciech Jaruzelski was appointed Prime Minister and his appeal for 90 strike-free days is not easy to explain.

Mr. Richard Kalinowski, deputy chairman of Solidarity, the independent union, and the head of the union in Elblag near Gdansk, says the general simply settled the conflict he inherited from his hapless predecessor and now people are waiting to see how he will turn out. No doubt, traditional Polish respect for a military man and the general's reputation for honesty and moderation have helped. The present calm is a relief, as people were indeed tiring of polemics and protest strikes. But there is no certainty that the calm will hold.

Solidarity's national committee meeting this week in Gdansk traditionally avoided any response to the general's call for calm. Indeed, few speeches mentioned the new Prime Minister. For the majority of union activists, the authorities are still "them" and the Government changes mean little. But the meeting did respond positively to a private invitation for full-scale talks

between the Government and Solidarity, due to be held as soon as the full Polish delegation returns from the Soviet Party Congress in Moscow.

Much depends on the talks, and they will give the union a chance to assess just how sincere the general is about a real dialogue with Solidarity. "In the past, the Government avoided real talks. Now we will see," Mr. Kalinowski commented.

For the moment the Solidarity national committee has set out a list of problems for the talks with the general and his deputy, Mr. Mieczyslaw Rakowski, editor of the liberal weekly *Połityka* and the man now in charge of relations with the union.

The union wants to discuss the new draft law on censorship and the unions. It also wants the Government to rescind its order limiting pay for strikers, and is aiming to press for more access to the media. The issues of securing the independence of the law courts and bringing the security apparatus under the rule of law will also come up. These will be especially difficult as they infringe on the

close guarded privileges of the police.

The union strategists' real dilemma is how to assess the new Prime Minister. It is recognised that he is a moderate, and that both he and Mr. Rakowski have shown patience and reason in resolving problems over the past 10 days. But the crucial point is that political decisions are taken in the politburo, the supreme party policy-making body. There, such hardliners as Mr. Stefan Olszowski show little sign of having changed their line. The constant unexplained complications in executing decisions already agreed with the Government—putting out the union's weekly newspaper, for example—point to their malign and undiminished influence.

Much will depend, of course, on the result of the talks Mr. Stanislaw Kania, the party leader, inevitably had with the other east Europeans in Moscow during the Soviet congress. Since last December's Moscow summit on Poland, the Polish party leadership has been more attentive to the Kremlin's opinions, as well as those of Prague and East Berlin. Should

significant dissatisfaction be conveyed to Mr. Kania this week in Moscow, the Polish Politburo's hardliners will be strengthened out of all proportion to their support inside the country. A return to a full-scale policy of "no concessions," in abeyance since Gen. Jaruzelski was appointed, will limit the new Government's freedom of manoeuvre and inevitably bring tension.

On the other hand, the very fact that Mr. Jaruzelski is a general and the Defence Minister opens the chance that he will be able to carry out policies independent of the Politburo which will ensure a measure of harmony with Solidarity.

Solidarity has shown that on such issues as private farmers' right to form a union, where the authorities are determined not to give way, the union is ready to be flexible and avoid confrontation.

The coming talks will at least reveal some of the general's intentions. One thing is certain. There is no shortage of issues which could give rise to serious conflicts.

The risk now is that the authorities are to an extent



Lech Wałęsa, Solidarity's leader, relaxes at the snooker table.

Bonn battle ahead over private TV

By ROGER BOYES IN BONN

WEST GERMANY seems set for a major battle over the role of private television, following an announcement yesterday that the country's newspaper publishers are preparing to take a stake in a new international satellite broadcasting venture.

The Federation of German Newspaper Publishers (BDZV) said that it had decided to accept an invitation to take part in a European company to be based in Luxembourg which could beam television programmes via satellite into French, German and Belgian households.

Radio Luxembourg's current owners (Compagnie Luxembourgeoise de Télévision) would have a 51 per cent stake in the concern and the rest would be held by other European shareholders, including a substantial portion in the hands of German publishers. The company is expected to start broadcasting in four years' time.

Bonn's ruling Social Democratic Party (SPD) and even Chancellor Helmut Schmidt, who was only told about the move shortly before the publishers' announcement, have long expressed their opposition to any form of private television in Germany, partly on the grounds that it would upset the fine political balance of the

present system of public corporation television.

Officials also maintain that a private system would allow major newspaper magnates, such as the Springer publishing house, to broaden its influence. That television advertising would escape the present tight restrictions and that overall standards would fall. As one SPD politician put it recently: "German TV would be Americanised in the worst possible way."

The publishers have tried to anticipate this line of attack by promising that they will abide by German advertising ground rules, which limit the time available to advertisers, and by stressing that every newspaper would be given access to air time, not just the large-circulation papers.

The publishers federation has calculated total start-up costs of at least DM 400m (£24m) but it has not yet decided how large its own stake will be. That will be announced in April and the German papers are expected to form a joint holding company.

The federation said yesterday that it expected strong resistance from the public television monopoly and from the Government. But the European television scheme would go ahead whether the German newspapers took part or not.

Missile ban sought by Dutch party

By Charles Batchelor in Amsterdam

THE DUTCH Labour Party's special election congress opened yesterday with a promise from the chairman, Mr. Max van den Berg, that the party would refuse to allow the stationing of Cruise Missiles in the Netherlands. He said the party wanted the country to be a nuclear-free zone.

Although in opposition, the Labour Party is the largest in Parliament, with 53 of 150 lower house seats. Opinion polls have shown that left-of-centre Government, including Labour, could come to power after elections due on May 26.

The nuclear issue is expected to be fiercely debated during the three-day conference. In the past it has brought the former Prime Minister and party leader, Mr. Joop den Uyl, into conflict with many members of his own party.

Mr. den Uyl is against Cruise missiles, but wants the Netherlands to retain one or two of the six nuclear tasks it now has within the North Atlantic Treaty Organisation.

Party districts have filed amendments to the party programme calling for outright rejection of all nuclear tasks.

THE FRENCH economy, which is expected to remain depressed throughout the first half of this year, should start to recover from July, according to the latest forecasts of the French National Institute of Statistics.

Industrial production, which has fallen by about six per cent since the winter of 1979-80, is likely to improve at the end of the first half of 1981. The recovery is expected to take place first in the consumer and

semi-manufactured goods sectors, while the capital goods sector will remain slack during the third quarter of 1981.

The institute remains pessimistic about the outlook for prices and employment. The rise in wholesale prices, which started to slow down at the end of 1980, accelerated again at the beginning of this year mainly because of higher energy and other imported raw material prices.

That will have an effect on consumer prices which though rising more slowly than during the first half of 1980, are still expected to increase by about 12 per cent this year, compared with 13.6 per cent in 1980.

The number of jobless, currently about 1.6m, is expected to increase by some 1 per cent a quarter until the autumn in the industrial sector. Employment prospects in the services sector are much brighter.

Second half recovery for France

By ROBERT MAUTHNER IN PARIS

THE FRENCH economy, which is expected to remain depressed throughout the first half of this year, should start to recover from July, according to the latest forecasts of the French National Institute of Statistics.

Industrial production, which has fallen by about six per cent since the winter of 1979-80, is likely to improve at the end of the first half of 1981. The recovery is expected to take place first in the consumer and

semi-manufactured goods sectors, while the capital goods sector will remain slack during the third quarter of 1981.

The institute remains pessimistic about the outlook for prices and employment. The rise in wholesale prices, which started to slow down at the end of 1980, accelerated again at the beginning of this year mainly because of higher energy and other imported raw material prices.

That will have an effect on consumer prices which though rising more slowly than during the first half of 1980, are still expected to increase by about 12 per cent this year, compared with 13.6 per cent in 1980.

The number of jobless, currently about 1.6m, is expected to increase by some 1 per cent a quarter until the autumn in the industrial sector. Employment prospects in the services sector are much brighter.

A dukedom for Suarez

By OUR MADRID CORRESPONDENT

SPAIN'S former Prime Minister, Sr. Adolfo Suarez, left Spain yesterday for an extended holiday in America, having been named a Duke by the King for his services to Spain. Both the title and his departure were seen as more than symbolic, closing an era and perhaps a political career.

Sr. Suarez resigned from the premiership on January 29 in a surprise move and still has not given a full explanation. The overriding impression remains that he resigned for personal political reasons, seeking to head off criticism from his own Union de Centro Democratico party and to preserve some political capital.

The events of the past month have added little to his stature however. In particular, in the aftermath of Monday's abortive coup, many politicians are bitterly critical of his resignation, helping to add to the sense of political drift and vacuum, which encouraged the military to act.

But when Parliament resumed on Wednesday Sr. Suarez was warmly applauded and few would not concede his vital role in the first two years of the democratic transition from Franco's rule. Sr. Suarez was

rejected the image of youth which the young democracy welcomed. This helped him to win two elections but he has been increasingly handicapped by his lack of vision and ideology.

Sr. Suarez conceived UCD as a party of power rather than a party with any specific ideological commitment. This put him in conflict with the more conservative Catholic element of the party who felt he was too reformist. But he angered the liberals by his increasing resort to a limited circle of advisers.

In the last few months before he resigned Sr. Suarez behaved like a hound at bay, aware that several in his party thought he had served his purpose. They were people who he had earlier snubbed by proving that he was not just a rubber stamp for the King. His resignation was also an act of personal frustration, leaving prospective new leaders to see how difficult it is to govern.

The official citation from the King said that Sr. Suarez's dukedom had been conferred "As proof of my affection, and to reward the loyalty, spirit of service, patriotism and sacrifice" shown by Sr. Suarez.

N.V. KONINKLIJKE NEDERLANDSCHE PETROLEUM MAATSCHAPPIJ

Established at The Hague, The Netherlands

(Royal Dutch)

The Supervisory Board and the Board of Management of Royal Dutch Petroleum Company announce that pursuant to the amendment of the Articles of Association which will become effective on 2nd March, 1981, the par value of the shares of Nfl. 20 has been changed to Nfl. 10.

A stamp will have to be placed on the cover of the bearer share certificates, the text of which is as follows:

Pursuant to the amendment of the Articles of Association of 2nd March, 1981, this share certificate ranks as a certificate for double the number of shares of 10 guilders.

This stamping can be done at the offices of:

N.M. Rothschild & Sons Limited, London.

As from 2nd March, 1981, the shares will be traded on the Amsterdam stock exchange in the new denomination and new share certificates with a par value of Nfl. 10 will be available.

The Hague, 27th February, 1981

The Board of Management

Some 2-way radios are born more cost-effective than others.

Motorola's are.

After all, all 2-way radio systems are meant to make running a business more cost-effective.

To make operating cars, vans and trucks more efficient. Thus reducing the number of vehicles you need. And saving time and petrol and tyres and wear and tear.

To make keeping in touch with employees on foot easier. Saving still more time and effort and shoe-leather.

But Motorola comes to you with a cost-effective extra, as well.

Sheer quality.

Full, noise-free, crystal clear sound. And big, dense, impact-resistant casings weather-sealed against dust, moisture and splashing water. So that the clear sound stays clear longer.

In short, better sound per £.

You can buy Motorola equipment to interface with—and, obviously, improve upon—your existing 2-way radio system. Or you can have a complete, new, all-Motorola system, including base station and aerial.

Or a Motorola paging system, using packet FM tone-and-voice radio pagers.

For the facts, just use the coupon. Or the phone.



MOTOROLA —

2-way radio. Join the heard.

To Motorola Limited, Armstrong Road, Dagenham, Essex, RM10 9XX. Telephone: 01270 582111. Telex: 85882.

Name _____

Position _____

Company _____

Address _____

FT2

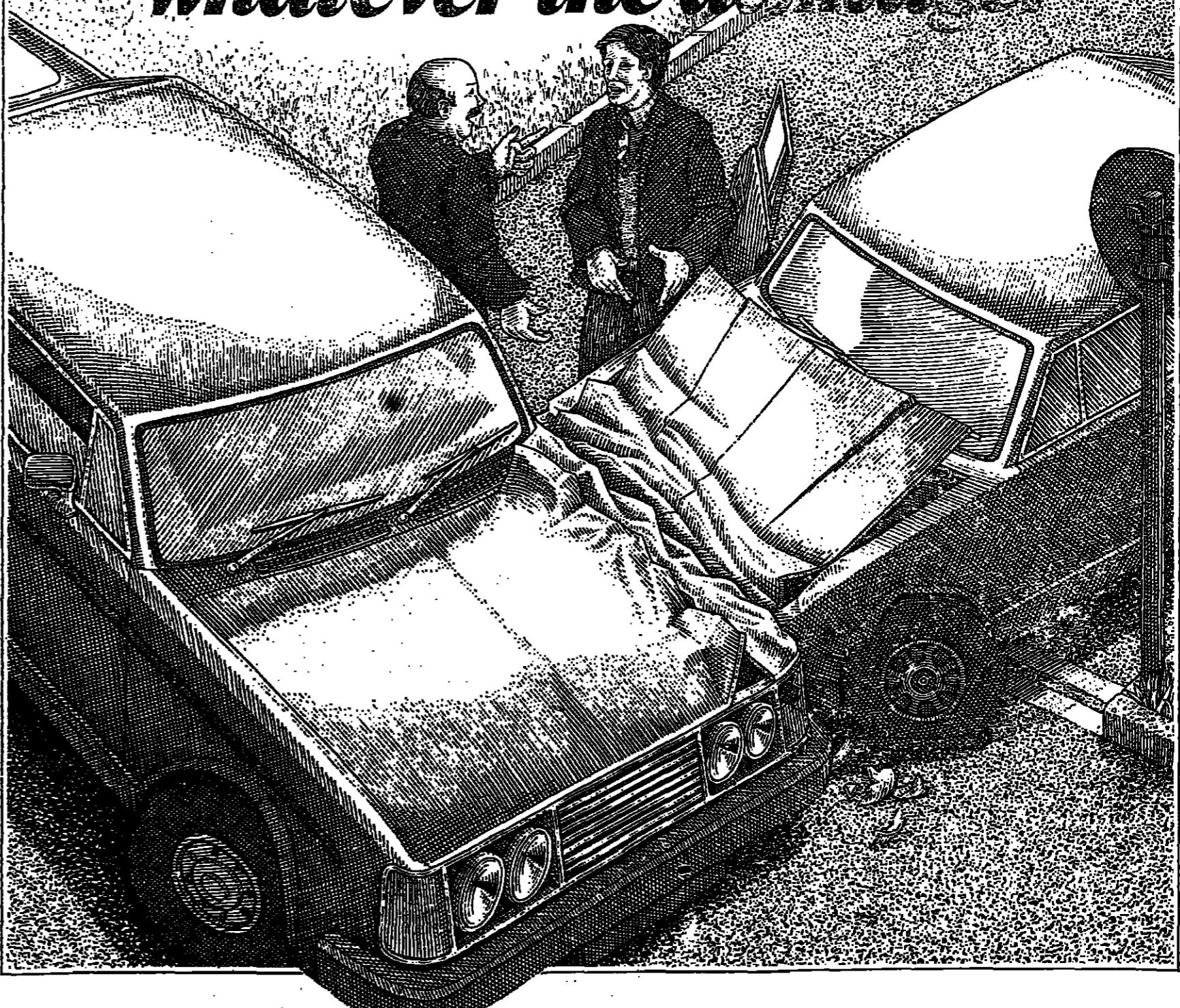
That's because we **We value people more highly than things.** we want you to get a really good return for your money and peace of mind. That's what we think insurance is really about. Ask any insurance broker, or other qualified professional. (If you'd like the names of a few registered insurance brokers near you, drop us a line.)

SCOTTISH PROVIDENT

we do it really well. Tax-efficient, flexible savings plans, family protection and pensions for individuals and for companies.

You might care to read our brochures. They're short on high-risk schemes, long on security and investment value. Because

We won't pay you a penny, whatever the day.



OVERSEAS NEWS

IS
Wales

WHERE
ENTERPRISE
FLOURISHES.

WHERE
INNOVATION
ABOUNDS.

WHERE
MANPOWER IS
SKILLED AND
RELIABLE.

WHERE
ACCOMMODATION
FOR INDUSTRY
IS PLENTIFUL.

WHERE
BUSINESS
STARTS UP FAST.

WHERE
MARKETS ARE
NEAR TO HAND.

WHERE
OPPORTUNITY
BECKONS.

Join us and you'll
be in good company.

To find out how Wales can benefit your company, phone
or write to:
Welsh Development Agency, Trefforest Industrial Estate,
Pontypridd, Mid Glamorgan, CF37 5UT. Tel: Trefforest (044 385)
2666. Telex: 497516.

Wales
Welsh Development Agency

**Muldoon's
union
showdown
may prompt
election**

By Dai Hayward in Wellington

THE NEW ZEALAND Government came into direct confrontation with militant trade unions last night when it decided not to drop charges against 48 strikers arrested on an Auckland airport picket line on Tuesday. Nor will charges against pickets held at a Dumbden fertiliser works 10 days ago be withdrawn. Many people believed this had already been done. The Government's stand and the distinct hardening of its attitude towards the unions reinforces the possibility that Mr. Robert Muldoon, the Prime Minister, will use the present industrial chaos as an excuse to call a snap General Election.

Mr. Muldoon said yesterday afternoon that at this stage he did not intend to call a snap election. But he did not state categorically he would not hold one and left his options open.

The Government is rallying public support, particularly from the powerful Federated Farmers organisation, and Mr. Muldoon may assess the strength of this support next week.

There has been widespread industrial disruption in protest at the arrest of the pickets. The possibility of a sudden election if it continues was strengthened by comments by Mr. Ben Couch, the Minister of Police. Mr. Couch is a strong supporter of the Prime Minister in Cabinet. He told his supporters there might be an election before the scheduled November date.

By staying in jail "until the Government changes the legislation" Mr. Jim Butterworth, the engineers' union secretary, and five other arrested strikers have won massive union support. At midnight last night the vital meat killing industry closed down indefinitely as thousands of freezing workers throughout New Zealand went on strike "until the legislation is changed."

They also want the Trespass Act under which the Auckland airport strikers were arrested, changed to give immunity to union pickets. However, Parliament does not assemble until May and the Government could not change the legislation until then even if it wanted to.

Mr. Jim Knox, the President of New Zealand's Federation of Labour, and the Prime Minister had earlier agreed on a formula for settling the Auckland engineers' dispute but members of the union refused even to consider this while Mr. Butterworth and the other strikers were in jail.

In the meantime, there is some confusion in the industrial situation. While some new unions and individual factories are joining the strike today, others, including commuter bus drivers and cleaners, will return to work tomorrow. It now seems difficult to forecast any simple way of settling the dispute. The unions have committed themselves while at the same time the Government has said it will not give in to union pressure.

**Moderates
hold rally
in Tehran**

By Terry Povey in Tehran

SOME 40,000 people in Tehran yesterday heard Ebrahim Yazdi, a former Iranian Foreign Minister, ask Iran's revolutionary leader, Ayatollah Khomeini, "where is our revolution going?" To shouts of "Yazdi get lost" the ex-minister declared that the Iran Liberation Movement (ILM) was re-starting its activities in opposition to the threat of fundamentalist rule coming from the fundamentalist Islamic Republican Party. Yesterday's rally, called by ex-premier Mehdi Bazargan, and three parliamentary deputies belonging to the ILM, passed off peacefully with police rather than revolutionary guards handing security.

A squad of police in riot gear appeared for the first time since the overthrow of the late Shah. In his speech, Mr. Bazargan said that the ILM's supporters in Parliament were acting as the opposition minority and that they would not resign as long as it was possible to work inside it.

The key policy speech for the ILM came from Dr. Yazdi who was Foreign Minister for much of the first year after the revolution up until the seizure of the U.S. embassy in late 1979.

Attacking "the party" meaning the IRI, and the Tudeh (pro-Moscow communists) Party with almost equal vehemence, he accused both of "un-Islamic and Socialist efforts." Yesterday's rally is seen as an indication that the ILM is intending to push itself forward as the major organisation operating within the constitution but in opposition to the fundamentalists.

India is to announce its 1981 budget tomorrow. K. K. Sharma reports from New Delhi

Mrs. Gandhi faces a test of her economic acumen

3,000 ARRESTED IN GUJARAT

More than 3,000 medical students were arrested in Ahmedabad, capital of Gujarat state in Western India, yesterday when they tried to take out a rally in support of their demand that reservation of posts for Harijans (Untouchables) should be banned, writes K. K. Sharma.

The medical students' agitation has caused widespread violence in Gujarat for the past fortnight and more than

20 people have been killed in clashes with police who have frequently resorted to firing to disperse violent mobs. Gujarat is the centre of the textile industry in India and all mills have been closed for about ten days.

Prime Minister Indira Gandhi has appealed to the students to call off the agitation but has not decided to intervene to bring it to an end.

man will bear four important problems in mind:

● The current financial year is expected to show inflation of around 15 per cent, lower than last year's 23 per cent but still dangerously high.

● The payments deficit is growing because of the high cost of imported oil, which now takes nearly 60 per cent of export earnings. To the anticipated trade deficit of £2.4bn in 1980-81 must be added the fact that earnings from invisibles are falling, especially remittances from Indians working abroad.

This will result in a current account deficit of over £1bn and cause a sharp fall in the foreign exchange reserves of about £325m, after taking into account International Monetary Fund credits of £440m.

● Unforeseen expenditures — the most important being the unrest in the state of Assam —

have widened the budget deficit to £1.5bn, from the £760m envisaged last year. This order of deficit financing clearly cannot be maintained, especially after the sixth plan document has placed a limit of £2.7bn on deficit financing over the entire five years.

● The Government must raise the next four years if targets set in the new five-year plan are to be met. India's planning commission has said a peak has already been reached in taxable capacity. The Finance Ministry is also pessimistic that tax revenues can be increased. So there are important questions about how the additional resources can be raised.

High investments must be made, however, if the economy is to emerge from stagnation. The sixth plan aims at what many consider is the over-

ambitious target of an average annual growth rate of 5.2 per cent, compared with the annual average of 3.5 per cent achieved in the past three decades. While growth this year is expected to be 6.5 per cent, this is in part a recovery from a disastrous performance in 1979-80, when the gross national product contracted by 4.5 per cent.

Determined to strike towards the sixth plan growth targets, the Government is channelling much of the additional investment towards combating the two major constraints on production in the economy: poor infrastructure and heavy dependence on imported energy.

Infrastructural bottlenecks have prevented India from using its large and diversified industrial base, although industrial production has increased encouragingly in the past three months. Investment in energy is essential for developing pro-

mising oilfields quickly, to narrow the payments deficit and make it possible to maintain imports of the intermediate and capital goods needed to keep Indian industry competitive.

The Government is reluctant to resort to further external financing — either in foreign aid or commercial borrowings, now expected to fund a relatively modest 10 per cent of the sixth plan — largely because of fears that debt servicing may become a burden. There are also political pressures on Mrs. Gandhi not to abandon self-reliance, the virtues of which have long been extolled.

Turning to external financing would require difficult political decisions. Mrs. Gandhi would inevitably face criticism. But recently she has shown willingness to take similar decisions. The financial difficulties now may force her to the political resolve she needs.

Pakistan police hold Mrs. Bhutto and six opposition leaders

LAHORE—Police yesterday detained Mrs. Nusrat Bhutto, widow of executed Prime Minister Zulfikar Ali Bhutto, and six other leading Pakistani Opposition politicians, opposition officials said.

They were meeting in the home of a lawyer, Mahmud Ali Kasuri, in central Lahore.

About 400 supporters of the newly-formed Movement for the Restoration of Democracy fought outside the house with police while the meeting took place.

The officials said about 150 demonstrators were also taken away.

During the past two days the military have rounded up more than 100 opposition politicians and party workers.

Earlier yesterday, Pakistan's Opposition leaders, their ranks already thinned by a wave of arrests, had agreed to launch a campaign of strikes and demonstrations to bring down President Mohammad Zia-ul-Haq's military government.

The chief of Pakistan's Moslem League, Khawaja Khairuddin, had said that the leaders and acting leaders of nine political parties decided at a secret meeting in Lahore to open a campaign of civil disobedience next Monday to force the army to hand over power.

Mrs. Bhutto was with Mr. Khairuddin at the early morning meeting. He said she had travelled from her home in Karachi dressed in an ankle-length burqa (veil) to escape police restrictions on her movements.

Meanwhile, protests by students demanding an end to martial law have spread to all four of Pakistan's provinces. One student was killed in a clash with rival students yesterday in Karachi, a city until now free of trouble.

Yesterday's clandestine Lahore meeting was the first of the central action committee of the newly formed Movement for

the Restoration of Democracy which is demanding an immediate end to nearly four years of martial law, the setting-up of an interim government, and parliamentary elections within three months.

Mr. Khairuddin said the action committee agreed that from Monday lawyers would begin defying the military authorities and courting arrest.

If Press censorship were not lifted by March 25, Pakistan's national day, strikes and student demonstrations would be organised, civil servants would be asked to stop cooperating with the Government, and the public would be asked to burn newspapers in the streets.

General Zia left Pakistan yesterday to take part in a mission aimed at ending the Gulf War. But he said he hoped to announce the formation of a new mixed military-civilian government within 24 hours of his return on Wednesday.

The establishment of a nominated federal advisory council, performing parliamentary duties, would follow, he told reporters.

Reuter

Zimbabwe puts brake on credit

BY OUR SALISBURY CORRESPONDENT

THE ZIMBABWE Reserve Bank yesterday announced credit curbs designed to promote savings and "discourage non-essential and postponable expenditure" as part of a programme to fight inflation which is expected to reach a rate of at least 15 per cent in 1981.

Bank rate, which had stood at 4.5 per cent for 18 years was raised to 6 per cent with immediate effect and the Zimbabwe Central Bank and Treasury said financial institutions would have to increase their statutory reserve balances

held with the Reserve Bank as from May 21, 1981.

In the case of demand deposits, statutory balances are being raised from 6 per cent to 8 per cent while in the case of time deposits the increase is from 3 per cent to 4 per cent.

The Reserve Bank said that the prime lending rate will increase from 7.5 per cent to 9 per cent with immediate effect and other savings and lending rates could be expected to move up in line with these changes.

It noted that the money supply (M2) had increased 34

per cent last year alone "which must be regarded as excessive, even when viewed against the rapid recovery of the economy," and warned that such a high rate of monetary expansion could not be sustained without an acceleration in the inflation rate.

Current indications are that 1981 will be another prosperous year, the Bank said, providing inflationary pressures could be contained. The major demand for bank credit would continue to come from Government to finance its large budget deficit.

UK to China and Korea

DAILY SERVICE VIA TOKYO

UK to China and Korea

DAILY SERVICE VIA TOKYO

UK to China and Korea

DAILY SERVICE VIA TOKYO

<b

Reagan sets deadline for extra \$3bn cuts

BY DAVID BUCHAN IN WASHINGTON

PRESIDENT Ronald Reagan has given his advisers less than two weeks to find an extra \$3bn-\$6bn savings in the 1981-82 budget on top of the \$41.4bn public spending cuts he has already proposed.

The President ordered the hurried action after being told by Budget advisers that they had under-estimated the built-in growth of public spending for the coming fiscal year, starting on October 1. They blamed the miscalculation on "optimistic" estimates inherited from the Carter Administration.

The extra savings were necessary, the White House said, because the President was determined to stick to his target of \$695.5bn public spending in 1981-82 with a Budget deficit of some \$45bn, as laid down in his February 18 programme.

The President's instructions were characterised by Mr. Donald Regan, Treasury Secretary, yesterday as "don't raise the bridge, lower the water".

The Administration was now carrying out its third complete review of the 1981-82 Budget. Mr. Murray Weidenbaum, chairman of the Council of Economic Advisors, said, but without indicating where the latest cuts might fall.

Former Wells Fargo man sought in \$21m lawsuit

BY DAVID LASCELLES IN NEW YORK

THE FBI is seeking a former employee of Wells Fargo Bank in California who has been charged by the bank in a civil lawsuit with perpetrating a \$21.5m embezzlement by manipulating computer systems. If proved, it would rank among the largest swindles of its kind ever seen in the U.S.

Mr. Ben Lewis, an operations officer at the bank's Beverly Hills branch, disappeared on January 23 after being questioned by auditors about apparent discrepancies on bank transactions for which he was responsible. His lawyer has denied the charges contained in the suit.

The bank alleges that Mr.

new tractor range available in 34

"OH THAT my words were now written! Oh that they were printed in a book!" claims the long-suffering Job, 19 chapters into his epic struggle with God and Satan.

Job's wish was probably first granted by a Biblical scribe about 4,000 years ago, but today even Job would have to take some comfort from the pace at which his story is retelling in the U.S.

For the Bible is once more a boom-time book in the U.S. Its fortunes have been revived by the strengthening grip of the evangelical Jesus Movement and its moral and political subsidies, a grip which was so helpful in securing a landslide victory for Mr. Ronald Reagan in last November's Presidential election.

According to Mr. Ted Andrew,

executive director of the Evangelical Christian Publishing Association, 2m Bibles were sold in the U.S. in 1979, a 7.6 per cent increase on the previous year. Last year's figures are not yet complete, but Mr. Andrews says he is sure the gain was even greater.

Those figures do not count the at least \$50m-worth of Bibles which are given away each year in the U.S. by such missionary groups as the Gideons.

For the companies which make a living out of Bibles, this is very good news. "Our market is growing in dollar terms at 35 per cent a year," says Mr. Sam Moore, the effusive Lebanese-born businessman who runs Thomas Nelson, the World's largest commercial

Bible producer and once part of the Thomson Organisation. He speaks from well-sited offices on the northern border of the Bible Belt in Nashville, Tennessee.

About 80 per cent of Nelson's revenues come from Bibles and total sales have multiplied five-fold since 1973 to \$35.8m last year.

The stock market has not failed to notice this performance and in the over-the-counter market in which the shares of small companies are traded, Nelson's stock has been behaving more like that of a company which has just invented a miracle drug than one whose fortunes rest primarily on one of the oldest books in the world.

But why are people so confident that the trend towards hot-spelling Christianity, worth at least \$3bn a year, will continue?

Mr. William Bray, a born-again Christian in his 30s who runs the Evangelical Marketing Report from Wheaton, Illinois, believes that the first Jesus Movement wave of 1976 has now matured and that although there have been some defections, those who stayed have become more serious, more committed and more interested in pursuing their beliefs through reading and study.

This year, the momentum will be increased by the America for Jesus Movement which plans to stage 20 major rallies in town centres, each of which is expected to draw at least 300,000 people. The boast should be taken seriously on the evidence of last year's spectacular Washington for Jesus' rally. In scale and scope, this

movement is comparable to the civil rights movement of the 1960s.

But for the Bible-makers, who have been the mainstay of many a religious revival in the past, there is more involved than merely increasing the speed of the printing presses.

Mr. Moore explains his market by drawing a circular diagram which looks like an archery target. The outer ring contains 25m Christians who go to church — mainly Episcopal and Roman Catholic churches — but who would not claim to be "born again".

This means they grew up with Christianity rather than encountered Christ in some transcendental and personal way.

Inside that is a ring con-

taining 30-35m "born again" Evangelicals who belong to what in England are called the free churches — Baptists, Methodists, Presbyterians and the like.

But the bull's eye contains the fastest growing group, the 25m "super-conservatives".

These are people like the Rev. Gerry Falwell, the Baptist pastor from Lynchburg, Virginia who founded the Moral Majority group, to lead the fight against abortion, the Equal Rights Amendment, homosexuality and a host of other Satanic manifestations.

It is the bull and outerbulb of Moore's diagram where the business opportunities are growing most spectacularly.

For a start, these are people

who really use Bibles. They read them and mark them so heavily, that they often need a new one each year and Nelson has created special study Bibles with notes and lexicons to help them along.

The critical issue is that of biblical translation, an issue which has divided the Church since well before the Reformation.

Nelson publishes eight versions of the Bible in over 500 different styles, ranging in price from \$3 to \$80, but has had to accept the fact that the biggest selling Bible of all remains the one which King James the First of England commissioned and which was completed in 1611.

It is not just that the King James Bible is, in Moore's words, the "masterpiece of

masterpieces" — in terms of style, but that most Christians in the bull's eye do not believe any other translation to be faithful. As these people believe in the "literal truth" of every word of the Bible this is a matter of some importance.

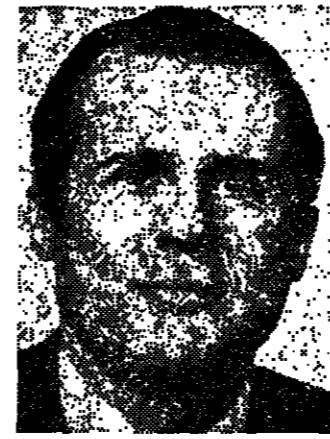
Nelson's great project of the moment is its new King James version. That is not a new translation but a skilful and scholarly modernisation of the punctuation, grammar and a small number of words whose meaning has completely changed in the passage of 370 years.

The New Testament is already out as a loss leader and a device to gather reactions from the market. The whole Bible is due for release in 1982. It has cost Nelson \$4m, but the company will have copyright on the new edition.

Confidence in the new King James version is the prime reason for the market's confidence in Nelson's stock. Mr. Moore believes the new edition, plus the company's diverse other efforts at religious publishing, including the rapidly growing production of Spanish Bibles, guarantees that Nelson can comfortably deal with any liberal backlash further down the road.

For the moment, there is certainly no sign of the liberals making a comeback, either in the Church or in the nation. As Mr. Moore says, waving his arms like an excited preacher, "When it comes to the Bible, there is no end."

Good Book is good news for Wall Street



Mr. Sam Moore, left, runs Thomas Nelson, the world's largest Bible publisher. Business is booming. IAN HARGREAVES in New York reports

Garcia Meza shuffles Bolivia Cabinet

LA PAZ — President Luis Garcia Meza of Bolivia yesterday removed Col. Luis Arce Gomez, his controversial Minister of Interior, and brought several civilians into the Government in a Cabinet shake-up.

Five other Ministers were replaced, including those for Foreign Relations, Finance, Education and Culture, and Integration.

Mr. Mario Rolon Anaya was named Foreign Relations Minister. Sr. Jorge Tamayo becomes Finance Minister.

It is the first time civilians have been brought into the Cabinet since President Garcia Meza seized power. The changes are seen as a move to improve the image of his Government.

AP

Radar averts jet disaster at World Trade Centre

BY IAN HARGREAVES IN NEW YORK

NEW YORK nearly lost the top of its tallest building last Friday night when an Argentinian airliner came within 90 seconds of crashing into Manhattan's World Trade Centre.

The near disaster, details of which became available yesterday, occurred in thick fog and was averted by a computer memory and the quick response of a flight control assistant.

The Boeing 707 jet, with 49 passengers, was bound for New York's Kennedy Airport, but approached Manhattan at 1,500 feet instead of the 3,000 feet instructed by the control tower. A sophisticated computer tracking device sent out an alarm signal and the controller immediately radioed a warning to the pilot.

E. Germany hints Moscow is aiding Salvador rebels

BY LESLIE COLITT IN BERLIN

EAST GERMANY has strongly suggested that the guerrillas fighting the Government in El Salvador are receiving aid in many forms from Moscow and Eastern Europe. The U.S. has alleged that Cuba, the Soviet Union and other Communist countries are supplying arms to the rebels.

An East German weekly, Weltblatt, which reflects the views of the East German Government, said anti-government forces in Latin America and elsewhere could now get aid "in whatever form and quantity they wished to succeed in their struggle."

If it were not for the Soviet Union and its allies most of the liberation movements would be doomed to failure," the magazine added. This follows a statement earlier this week by Mr. Leonid Zamyatin, the Kremlin Press spokesman, that the Soviet Union was not supplying arms to El Salvador.

In recent years, East Germany has become increasingly open about its own material support for guerrilla movements and Marxist-oriented governments.

East Germans hold advisory positions in several African countries.

The East German publication attacked Mr. Alexander Haig, U.S. Secretary of State, for claiming the guerrillas in El Salvador and elsewhere were controlled by Moscow, saying this showed an astonishing ignorance of world history.

When we launched Roadtrain in March 1980, we knew it was a great step forward. We weren't alone in our thinking. An international panel of judges voted it Truck of the Year 1981. Now we've introduced the latest member of our family. Cruiser, our Roadtrain. Truck of the year 1981.



Cruiser 16.21 plated at 32 tons G.C.W. Leyland TL11A engine 209 B.H.P. net, 605 lb. ft. torque. Fuller RTO 609, 9 speed range change gearbox. Hub reduction rear axle. Kerb weight 5550 kg (includes 300 litres fuel, excludes 5th wheel).

the test of time so well.

The cab is a smaller, lightweight version of the Design Council award winning cab you see on the left. Giving it the same level of specification and driver comforts.

And, as you'd expect with a range of trucks as sophisticated as ours, you'll be covered by a comprehensive backup service.

It's called Co-Driver and it's unique to Leyland.

Proving once again that we're ahead of anything else on the road and aiming to stay that way.

First Roadtrain, now Cruiser.

It may be a smaller truck, but we think it'll be just as big a success.

For more information, call in at your local Leyland Truck Distributor or write to us: Leyland Vehicles Limited, The Guild Centre, Lords Walk, Preston, PR1 1QY.

 Leyland Trucks
Delivering the goods.

How we turned a simple, efficient car into a simpler, more efficient van.

This is the long-awaited new Escort van, that's even better than its predecessor.

As you'd expect it owes much to the technology that went into the new Escort saloon.

But it is, in fact, a very different animal. A purpose-built van.

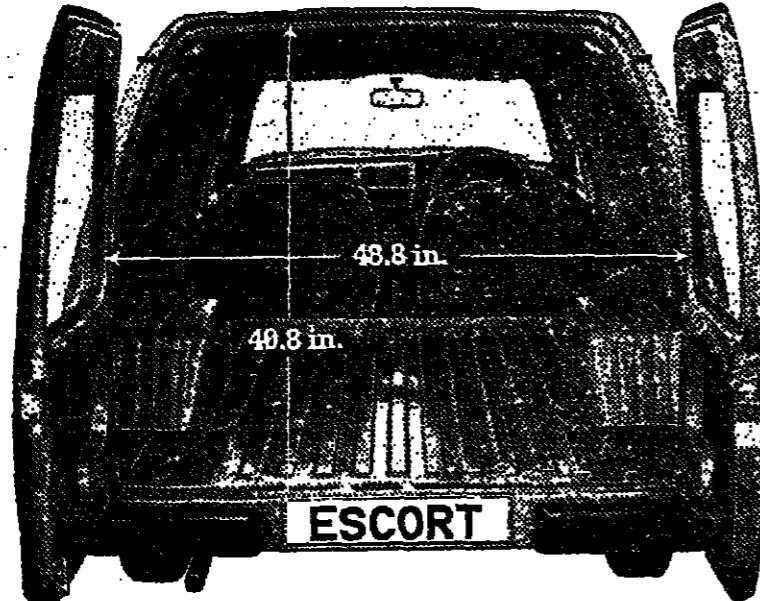
Since its sole objective in life is to make money for its owner, the engineers made everything as simple and functional as possible, which not only enhances its reliability but also keeps running costs to a minimum.

Little big van - the vital statistics.

	Ford Escort 55	Leyland Marina 575	Vauxhall Chevette
Max. load volume (behind seats), (cu. ft.) [*]	94.0	88.0	††
Max. load floor length (ins.)	72.0	72.8	62.4
Max. load space height (ins.)	40.8	39.1	31.6
Max. load space width (ins.)	59.0	57.5	50.0
Payload incl. driver* - (lbs)	1620	1296	1102
- (kilos)	735	588	500

*Subject to production tolerances. †SME method. ††Not published.

The Escort equals or beats its closest competitors in most of the vital areas in the chart, which makes it just a shade more efficient as a load carrier.

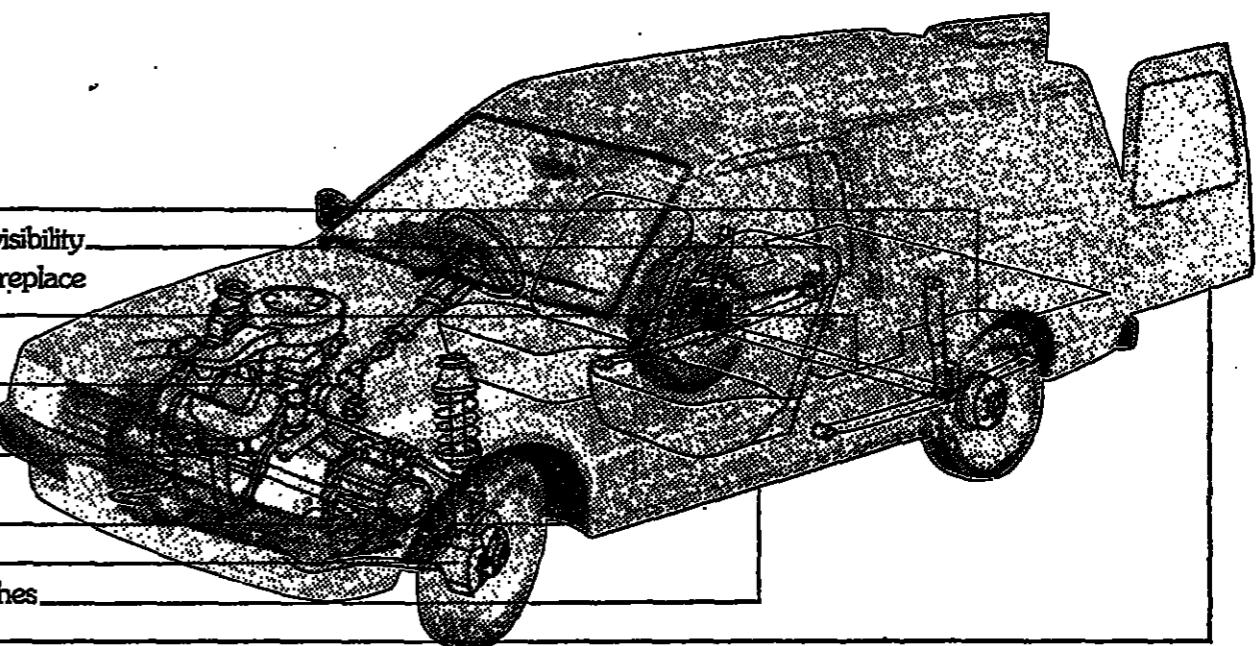


Not only that but its back doors are wider and higher than its rivals. And its floor is lower. So it's just a bit easier to load and unload.

And, as you can see, the wheel arches intrude very little into the cargo area. They're both shallow and flat-topped.

Note also the tough steel floor.

1. Shallow flat-topped wheel arches
2. Extended side windows for better visibility
3. Simple beam axle and leaf springs replace independent rear suspension
4. Excellent accessibility to engine for easy maintenance
5. Choice of three high-efficiency engines
6. Latest technology applied to anti-corrosion treatment
7. More powerful brakes
8. Wheel base lengthened by four inches
9. Slam catch saves time



The Escort van is available in two payload versions - the 35 and the 55.

High efficiency engines.

Heavy duty transmission.

You have a choice of 1.1, 1.3 or 1.6 litre engines.

The 1.1 is derived from the proven and economical Fiesta unit with variable venturi carburettor.

And the 1.3 and 1.6 engines are the entirely new, fuel-efficient Escort units with features like breakerless ignition and hydraulic tappets to reduce maintenance costs.

They go 12000 miles between standard services with only an interim service at 6000 miles. The gearbox can be removed without taking out the engine and Ford parts are competitively priced.

The drive train and brakes are designed to cope with stop go conditions while heavily loaded. And the front wheel drive owes much to experience gained from the Fiesta, so reliability is built-in.

Simplicity pays.

At the back, the independent rear suspension of the car has been replaced by a beam axle and leaf springs.

Although less advanced, this system is better for a van because it gives superior handling with half a ton in the back. And intrudes less into the load space. It's also very simple to maintain.

Incidentally, the wheel base is four inches longer than the car's, which improves weight distribution and increases the load capacity.

A nice place to work.

The cab features the same dash and heating system as the car.

But the seats are upholstered in tough vinyl which is extremely durable.

The additional side windows give much improved visibility for parking.

If you want extra comfort you can order an 'L' version of the van with cloth seats, carpet, centre face level vents, cigar lighter, door bins and intermittent wiper.

You can see the new Escort vans at your Ford dealer now. He'll be pleased to give you more information, plus details of Fleet Leasing and Contract Hire facilities.

The new Ford Escort van.



Ford gives you more.



UK NEWS

Newspaper employers criticised by report

By Alan Pike

THE BRITISH newspaper industry represents an "extreme case of the employers' renunciation of the right to manage in the face of union pressures," according to a report published yesterday by the National Institute of Economic and Social Research.

Operation of the economies of scale in the British industry have not produced the productivity gains which might have been expected, says the report, which compares the British industry with those of the U.S. and West Germany.

Britain, with its heavy concentration of population around the capital, has the largest national daily newspapers and the largest newspaper plants.

But, while acknowledging the productivity in the printing industry is difficult to measure, the report concludes that in terms of newspaper tonnage processed per employee, Britain's productivity appeared to be "under half that of Germany and of the United States."

About the same total tonnage of newspaper is processed in Britain as in Germany; but the British industry has more than twice as many employees.

Productivity gains which might have been expected to arise from the large circulations of British national newspapers had not been achieved. There had also been a greater delay in Britain in adopting new production techniques which would allow considerable cuts in manning levels.

"In contrast to Germany and the United States, disputes on manning levels are far from resolved in Fleet Street."

The report acknowledges, however, that in each of the countries examined unions have over the past two decades strongly resisted the introduction of computerised printing.

Serious over-manning in Britain's newspaper industry has been apparent for many decades, says the report, with the unions in effect acting as labour contractors.

The Newspaper Industry in Britain, Germany and the United States, by Karin Wagner, National Institute of Economic and Social Research and International Institute of Management, Science Centre, Berlin.

National Institute Review, Page 16

Crossed wires cause confusion at The Observer

Ray Perman reports on anxieties over the Lonrho purchase

A FRUSSON of fear must have gone through the staff of *The Observer*, Britain's oldest Sunday newspaper, on Wednesday night when, for a brief period, they contemplated the prospect of being owned, controlled and even published from Scotland.

In the hours that followed the surprise disclosure that Lonrho had acquired *The Observer* from the U.S. oil group Atlantic Richfield, news agency reporters searched for a comment on what it might mean for the paper.

They alighted on Sir George Bolton, a deputy chairman of Lonrho, who was unequivocal about the implications. The *Observer* would be run from Glasgow, where Lonrho's subsidiary, George Outram and Co., prints the *Glasgow Herald* and *Evening Times*. African coverage would assume a new

importance in the paper's international reporting, reflecting Lonrho's interests there and, most ominous of all from *The Observer's* viewpoint, the "editor of the *Glasgow Herald* will have as much say in its running as anyone."

By yesterday morning other Lonrho directors, including the chairman, Mr. Roland "Tiny" Rowland, had acted decisively to quell those fears. Editorial control of *The Observer* would remain in London, it would compete with its sister in A. B. and C1 class readers in Scotland and will aim to offer news analysis and comment of a national newspaper than to the expansionist plans of the provincial group, which Lonrho acquired in 1979 when it bought Outram's holding company Scottish and Universal Investments (SUITs).

Sir George's comments, it seems, had been his own off-the-cuff views and did not reflect

those of the Lonrho board. Nor did they hide a sinister editorial coup by Outram journalists. The editor of the *Glasgow Herald*—when he is appointed, since the job is presently vacant, will have his own problems to solve, without worrying about those of *The Observer*.

Making *The Observer* part of Outram is merely an administrative convenience which owes more to Mr. Rowland's long-standing ambition to own a national newspaper than to the expansionist plans of the provincial group, which Lonrho acquired in 1979 when it bought Outram's holding company Scottish and Universal Investments (SUITs).

"It would be ambitious to think that people will stop buying the *London Sundays* to buy us," Mr. Wilson said. "Initially we will be double

launched of a new quality Sunday paper for Scotland, the *Sunday Standard*, the first issue of which will appear on April 26. Mr. Charles Wilson, editorial director of Outram, was emphatic yesterday that plans for the paper, which he will edit, are unaffected by the sudden arrival of *The Observer* as a shareholder.

The *Standard* will in fact compete with its new sister for the better utilisation of the publishing works in Glasgow which Outram bought two years ago and has spent £10m refurbishing and equipping with computerised typesetting.

Unions, who gave their agreement for the new paper last week, were told that the *Herald* and *Times* could lose £1m this year and that substantial redundancies would be necessary if the new project did not go ahead.

double bought. If we take readers from anybody, it will be from the lower end of the market where papers have been getting readers by default because there has been no quality Scottish Sunday until now."

The commercial justification for launching the new paper is the better utilisation of the publishing works in Glasgow which Outram bought two years ago and has spent £10m refurbishing and equipping with computerised typesetting.

It would be ambitious to think that people will stop buying the *London Sundays* to buy us," Mr. Wilson said. "Initially we will be double

Record £850m oil revenue tax cheque to be signed by BP today

By RAY DAFTER AND PETER RIDDELL

BRITISH PETROLEUM's chief cashier will today make out a cheque to the Inland Revenue for about £850m. It will be the country's biggest single tax payment.

The money is part of between £1.3bn and £1.4bn of Petroleum Revenue Tax due from the offshore oil industry by Monday.

The Bank of England has already acted to prevent disturbances in the money markets and upward pressures on short-term interest rates because of the large drain of funds out of the banking system. This has been done by a temporary reduction from 10 to 8 per cent of the reserve assets ratio of the banks, releasing over £1bn.

The bulk of the payments fall on companies with interests

in the North Sea's Forties, Piper and Claymore fields. BP, as the sole interest in the profitable Forties venture, will again bear the brunt of the payments. Six months ago it provided £777.4m of the £1.1bn payment—the first of two instalments during the 1980-81 financial year.

It is expected that about £375m of Petroleum Revenue Tax is about to be paid by companies with interests in the Piper/Claymore fields—Occidental (36.5 per cent), Getty (23.5 per cent), Allied Chemical (20 per cent) and Thomson Organisation (20 per cent).

Stockbrokers Wood, Mackenzie say payments are also due from companies involved in Beryl and Dunlin field developments.

The expected payments will take the total for 1980-81 almost to the level of £2.5bn projected in the March 1980 Budget. This compares with £1.4bn in the previous financial year. A further big rise is expected in the 1981-82 financial year starting in April.

The monetary implications of such a large transfer from the private sector to the Exchequer are uncertain.

Oil companies are known to be large buyers of certificates of tax deposit, an interest paying investment available to a wide range of taxpayers.

Consequently a large amount of money may already have been switched to the public sector in this form before the certificates are surrendered on Monday to pay the tax.

Nigeria to give BP oil worth £56m

BRITISH PETROLEUM is to receive crude oil worth about £56m—about 3.2m barrels (435,300 tonnes) from Nigeria as compensation for the BP interests nationalised in 1979, Ray Dafter writes.

A compensation agreement was signed in Lagos yesterday by senior officials of BP and the Nigerian National Petroleum Corporation. A

Joint statement said the deal settled the issues relating to the nationalisation of BP's marketing company, BP Nigeria, and the takeover of the company's 20 per cent stake in the former Shell/BP oil production venture with NNPC.

The way is clear for BP to negotiate for a fresh supply contract with the Nigerians.

BRITISH GAS CORPORATION is receiving a bonus of gas supplies from its Wytch Farm oil field in Dorset.

The field, jointly owned by British Gas and British Petroleum, produces 4,000 barrels of oil a day which gives sufficient output of gas to justify commercial collection.

As a result British Gas—the operator of the field—is collecting some 250,000 cu ft of natural gas (methane) a day and feeding it into its distribution system.

The corporation said yesterday the Wytch Farm could supply nearly 1,000 homes using gas for full central heating, hot water and cooking.

And there is a prospect for an even higher production of gas. Current production is from a reservoir about 3,000 ft deep, but a larger reservoir has been discovered at a depth of some 5,000 ft.

Meanwhile new Government figures show the price of gas to British industry rose by 42 per cent during 1980. The real increase, allowing for inflation, was 36 per cent.

THE INLAND ENERGY DEPARTMENT is working on depletion options to take over from the existing "Varley Assurances" which expire next year. The authors say that without a new depletion policy which would control output in the 1980s there would be a "rapid and disruptive" fall-off in North Sea production in the 1990s.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

The increases were greater than for any other fuels sold to industrial and domestic customers.

The Department of Energy publication Energy Trends shows, for instance, domestic gas prices rose 22 per cent or 7 per cent in real terms.

Other price increases (with real movements in parenthesis) were:

• Industrial—coal, 18 per cent (13 per cent); heavy fuel oil, 26 per cent (20 per cent); electricity 26 per cent (21 per cent).

• Domestic—coal and coke, 26 per cent (10 per cent); electricity, 31 per cent (15 per cent); heating oils, 21 per cent (6 per cent); fuel oil and light oil, 27 per cent (11 per cent).

However, petrol prices failed to keep pace with inflation. Prices rose by 12 per cent, which represented a 3 per cent drop in real terms.

• Total inland energy consumption on a primary fuel input basis was equivalent to 329.4m tonnes last year—a 7.4 per cent drop on 1978's energy demand and the lowest level since 1975.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.

• The Bravo platform on Shell/Essos Brent Field, which was shut down last week after an explosion in a power unit, is expected to begin producing oil today or tomorrow.</p

UK NEWS

Solicitors raid offices unaware of court order

By Jason Crisp

SOLICITORS REPRESENTING a U.S. electronics company have raided a small British computer software company after a High Court hearing of which it had been unaware. They demanded entry and inspected commercial documents at seven offices of Telecomputing, based at Oxford, on Tuesday.

The High Court also effectively froze \$500,000 (£224,000), later reduced to \$350,000, of Telecomputing's assets. Yesterday, Telecomputing said it is seeking to have the orders lifted.

The orders were made in the Commercial Court on Monday by Mr. Justice Mecatta. The hearing took place without Telecomputing's presence or knowledge.

Last week, in separate litigation, Telecomputing settled out of court a £12m action it had taken against ICL, the computer group. The settlement has not been disclosed, although it probably exceeds \$500,000.

The action which allowed solicitors to enter Telecomputing's premises, inspect and record documents as well as freezing the company's assets was brought by Cameron Marks, city solicitors acting for ECS Microsystems, a California company.

ECS Microsystems has been supplying computer equipment to Telecomputing which has refused payment on equipment valued at \$450,000, which it alleges is faulty. Last week, Mr. Martin Hudson, Telecomputing's lawyer, filed a claim for damages against ECS in a Californian court for \$12m.

The order by which ECS Microsystems gained access to Telecomputing's premises and the right to inspect documents is known as an Anton Piller. It is being increasingly used particularly by the music and computer industry in copyright cases.

An Anton Piller order—heard in camera—enables a solicitor to enter the defendant's home or office without notice to look for material which is alleged either to infringe the plaintiff's copyright or constitute unfair competition. That order was subsequently lifted after Telecomputing saw a judge in chambers.

An Anton Piller order—introduced in recent years by High Court judges and not contained in any statute—is intended to pre-empt possible disposal of evidence.

Another order against Telecomputing—known as a Mareva injunction—is also slightly unusual but coming into increasing use. It is used to prevent a company or an individual removing assets outside the court's jurisdiction. Telecomputing's holding company is based in Gibraltar.

ECS Microsystems began supplying Telecomputing with computer equipment from Australia in 1977. Early last year the company moved its manufacturing to California and was backed by a group of venture capitalists. In July, Telecomputing made a number of warranty claims, alleging the goods were faulty. In December it refused to pay for \$450,000 of equipment supplied.

The founder of ECS Microsystems, who still holds just over 40 per cent of the equity, has returned to Australia. After visiting him in Sydney, Mr. Hudson flew to California to buy a substantial interest in the company with the money from the ICL settlement.

Telecomputing, however, is unable to buy the founders' stake because its assets have been effectively frozen. Purchase would almost give it control since it already has 5 per cent of ECS. On Monday unless there is a further action Telecomputing is to return all the unsold computer equipment supplied by ECS that is still in its possession.

Top scientists campaign against chemical weapons

By DAVID FISHLOCK, SCIENCE EDITOR

A BRITISH campaign to prevent the proliferation of chemical weapons is being backed by leading medical scientists.

The campaign organisers, the Russell Committee against Chemical Weapons, fear the possibility of a new chemicals arms race, claiming that it could impose severe constraints upon research in the life sciences "by altering the priorities and directions of research programmes."

Among those supporting the campaign are Professor Fred Sanger, Britain's latest Nobel prizewinner, and Sir Peter Medawar, named for the Order of Merit earlier this month.

The Government should reject any attempts to persuade the Ministry of Defence to rebuild its stockpiles of chemical and biological weapons, which Britain abandoned in the mid-1950s, the campaign's organisers say.

The Ministry of Defence has recently closed its Microbiological Research Establishment at Porton Down, Wiltshire, retaining a research group of

only 25 as part of the neighbouring Chemical Defence Establishment. The brief of this establishment is to study defence measures against all forms of chemical and biological attack. Its research includes prophylactic drugs and physical means of protecting servicemen if attacked by chemical weapons.

Intelligence reports that the Soviet Union is stockpiling large amounts of chemical weapons—including hydrogen cyanide—in Europe have led to growing pressure on the U.S. and British Governments to build up NATO stockpiles in Europe.

The military argument for matching enemy stockpiles, is that, simply by threatening to use its chemical weapons the Soviet Union could severely hamper NATO forces by forcing them to do the "NCB suit". This is designed to protect against nuclear radiation and chemical and biological agents.

Unilateral stockpiling by the Russians "can keep us jumping," one British defence scientist put it.

A report in the Washington

paper Defense Week says that the U.S. Army's Chemical School at Fort McClellan, Alabama, is designing binary chemical warheads for the ground-launched cruise missile and the Lance battlefield support missile.

NATO forces in Europe are already being equipped with both missiles, armed with high explosive and tactical nuclear warheads. The binary chemical warheads are intended to allow two relatively innocuous chemical agents to react when the weapon is on its way to the target, producing a nerve gas but minimising the dangers to those who fire it.

Defense Week quotes a Pentagon memo to Congress saying that "several binary agent conceptual designs" for nerve gas delivery have been evolved for these missiles. It also discloses that the U.S. has developed a new military gas mask as part of a programme on chemical warfare which cost \$41m last year, divided equally between research and procurement.

The figures given by Mr.

King and published in Hansard

showed that the exercise had

not succeeded in achieving

spending reductions.

Tables published in the

Financial Times showed the ex-

tent of the failure, and identi-

fied a number of councils which

had increased their expenditure

figures in the second budget

compared with the first.

One of the most serious errors

was for the London Borough

of Hammersmith and Fulham

which was given a figure of

£47.73m instead of £44.117m.

Brumley was given £84.933m

instead of £84.447m.

The number of potential in-

vestigations has also been con-

siderably lower than even OFT

officials had first hoped.

The lack of public activity

over the new Competition Act

is in direct contrast to the

Government's aim on taking

office. Within weeks of the

election victory, the Trade Sec-

retary had announced plans to

scrap the much-hated Price

Commission and replace it

instead by an investigation pro-

Hansard error misled Minister on council cash

By Robin Pauley

MISTAKES in the publication of local authority finance statistics led to Mr. Tom King, Local Government Minister, giving incorrect expenditure figures for 14 councils in

England and Wales in a Parliamentary reply. Two of the figures were wrong by more than £1m.

Mr. King was asked by Mr. Allan Roberts, MP for Bootle, to publish all the revised 1980-1981 expenditure plans for local authorities on the same basis as the original budget plans

which had been published earlier by the Chartered Institute of Public Finance and Accountancy.

The figures given by Mr. King and published in Hansard showed that the exercise had not succeeded in achieving spending reductions.

Tables published in the

Financial Times showed the ex-

tent of the failure, and identi-

fied a number of councils which

had increased their expenditure

figures in the second budget

compared with the first.

The inquiry into Raleigh's refusal to supply cut-price

retailers with its main brand of

bicycles has taken over six

months to complete, even

though Raleigh has made no

secret of its policy of refusal

to supply.

Moreover, it could even be

another 12 months before the

Monopolies and Mergers Com-

mission has determined the

public interest. The shortest

time for a result is seven

months.

The inquiry into Petter

Engineering's trading practices,

announced at the same time as

the Raleigh investigation, has

also become almost completely

bogged down within the OFT.

The number of potential in-

vestigations has also been con-

siderably lower than even OFT

officials had first hoped.

The lack of public activity

over the new Competition Act

is in direct contrast to the

Government's aim on taking

office. Within weeks of the

election victory, the Trade Sec-

retary had announced plans to

scrap the much-hated Price

Commission and replace it

instead by an investigation pro-

to supply.

Things then began to go

wrong for the OFT. Assembling

the evidence on the first two

inquiries took much longer than

expected, with Petter especially

proving not over-anxious to help

the investigators.

OFT's Raleigh report to test Competition Act

THE OFFICE of Fair Trading is today expected to publish its long-awaited report into the trading practices of TI Raleigh Industries, the Nottingham bicycle manufacturer which refuses to supply discount retailers.

To speed the introduction of the new procedure, the proposed legislation was kept as short as possible and the definition of anti-competitive practices carried out by single companies deliberately left vague.

As with most legislation, the Competition Bill took longer

procedure involving both the OFT and Monopolies Commission.

Competition, it was argued, was a more effective weapon in controlling unnecessary price rises than the cumbersome mechanism of price control.

The OFT's report will be the first practical test of the Government's commitment to improve competition between companies and the complex investigation machinery for carrying this out.

But already the effectiveness of this procedure is being called into question.

The inquiry into Raleigh's

refusal to supply cut-price

retailers with its main brand of

bicycles has taken over six

months to complete, even

though Raleigh has made no

secret of its policy of refusal

to supply.

than expected to become law, finally reaching the statute book last April.

It took another four months for the various enabling orders to be drafted and laid before Parliament.

However, once it had the power to do so, the OFT acted with alacrity and announced the first two investigations last August, into Raleigh and Petter. A further two were expected to have been announced shortly afterwards, with about 16 started and completed in a full year.

That timetable was based on the fact that the Price Commission had assembled more than 40 reports in its two years of existence.

But it also remains true that companies determined to operate an anti-competitive practice can usually do so without too much fear of tough action to prevent them in the short term.

Report aims to help young find jobs

By ALAN PIKE

A RESEARCH report aimed at providing the Careers Service with more effective information about local labour markets at a time of high youth unemployment is to be presented to the Department of Employment later this year.

The study is examining methods which the service uses to contact employers, the type of information it receives and the means of using it.

It is hoped that the project will identify ways in which improved information on local labour markets can assist in guidance and placing work and be used in careers teaching.

Jobless 'do seek work'

By JAMES McDONALD

PEOPLE STAY unemployed because of circumstances, not because they have made little effort to find work, says a report published today by the Policy Studies Institute.

Those who have been unemployed for a long time are just as active in looking for work as those who became unemployed recently," says the report, "Unemployment and Racial Minorities," by David J. Smith, Policy Studies Institute, 1 Castle Lane London SW1, £5.

Fire figures still falling

By ERIC SHORT

FIRE DAMAGE costs continue to decline from the high levels reached in the first half of last year, according to figures issued yesterday by the British Insurance Association. January's figure, normally a high one, showed little change from December, with damage amounting to £28.3m compared with £28.5m.

Fire damage in January of last year amounted to a record £103.5m, with the fire at the British Aerospace warehouse at Weybridge costing £72.5m alone. This January's costs are lower than costs for the corresponding month in the previous four years.

UK NEWS=LABOUR

Technicians in London banks get 8.5% offer

By Nick Garnett, Labour Staff

THE LONDON clearing banks yesterday offered their technical and service workers a pay increase of 8.5 per cent, in line with that already offered to clerical staff.

Yesterday's negotiations cover about 7,000 workers directly in the five banks. The Banking, Insurance and Finance Union represents technical and service workers.

The component parts of the Clearing Bank Union have domestic negotiating rights for this group in Barclays and National Westminster.

The two unions have rejected the 8.5 per cent offer in both cases. The issue of clerical staff pay will be on the agenda at a meeting of the unions and the Federation of London Clearing Bank Employers on March 5.

The banks are unlikely to make an improved offer at that meeting. They might improve the proposals, however, at a meeting with the unions tentatively scheduled a week later. The Trustee Savings Banks, in separate negotiations, have already offered their staff 7.75 per cent.

The staff association at the Eagle Star Insurance company met management yesterday to try to resolve their pay dispute over which staff association members have been taking industrial action.

Council strike

Financial Times Reporter

NALGO, the local government workers' union, is calling out its 3,000 Lincolnshire members on a half-day strike today to protest against cuts to services and a threat to about 130 jobs. They will stage a demonstration outside the county hall in Lincoln and lobby councillors.

Energy Review: End of U.S. oil price controls

European chemical makers lose their favourite excuse



U.S. petrol station: "gas guzzling" cars like these are already disappearing.

THE European chemical industry gave only a muted cheer when President Reagan announced the ending of price controls on oil in the U.S. last month.

Yet petrochemical producers in the UK and on the Continent spent the whole of last year complaining loud and long about the unfair advantages their U.S. competitors derived from the American Government's control of oil prices. The question therefore arises as to why they did not start putting out the flag once decontrol became the order of the day in the U.S.

There are probably a number of reasons:

- The decontrol of oil prices in the U.S. is not having as quick an impact on chemicals as companies on both sides of the Atlantic had expected.

- Gas prices in the U.S. are still held down to below world levels and this affects chemical producers as much, if not more, than the regulation of oil prices.

- President Reagan seems to have taken the wind out of the European chemical industry's sails by decontrolling oil prices before they expected.

- Many European chemical companies appear to take as their text the first line of the John Betjeman poem which runs: "When things go wrong it's rather tame/To find we are ourselves to blame."

The U.S. move has robbed the Europeans of one of their favourite excuses for the appalling losses most of them have been making for the last 12 months on their petrochemical operations.

Few would deny that controlled, low oil prices in the U.S. did have an adverse impact on the European chemical producers. What is more open to debate is how big an effect

they had and how much difference decontrol will now make.

It is now almost 18 months since the Europeans started to agitate about the way the U.S. Government was holding down oil prices in America to below the levels obtaining in Europe and other parts of the world.

They pointed out that some of the most important raw materials used to make petrochemicals are derived from oil and that oil is also used for energy purposes in chemical plants. They argued that American chemical companies were therefore enjoying unjustly low costs and they forecast that a flood of cut-price chemicals would soon be coming across the Atlantic so creating disaster in European markets.

They accepted that the U.S. Government planned to decontrol oil prices at the end of 1981 and gas prices in 1985. But they stressed that in the meantime they were going to be hurt.

The initial response of the U.S. producers back in the autumn of 1979 was that the Europeans should "stop screaming before they've even been hit." But on mature reflection, the American companies decided to stop making snappy retorts and to get down to the serious business of exporting cheap chemicals to Europe.

They were encouraged by the fact that the recession was beginning to bite in their own domestic market.

Cheap U.S. exports to Europe of chemicals and of finished products—particularly in the plastics and fibres sectors—started to increase. And this did contribute to the disaster that had overtaken the European chemical market as a result of the economic recession and the

European companies' near total lack of discipline on chemical pricing.

The Europeans also found it increasingly hard to compete against their U.S. chemical competitors in third markets such as South America, South Africa and the Far East.

The effect of American price controls was to make U.S. oil between \$2.50 and \$4 a barrel cheaper—estimates vary—from Europe or other parts of the world.

The control system was

based on the difference between the price of U.S. produced oil which until now has been held down to comparatively low levels—and the price of imported oil. The latter is dictated by the Organisation of Petroleum Exporting Countries and has therefore been much

more expensive.

Some U.S. groups benefited from oil price controls more than others. The U.S. Federal Government itself, for example, is thought to have taken the opportunity to buy substantial quantities of oil at cheap, controlled prices for its own strategic reserves.

Industry experts say some of the smaller refining companies—particularly in Puerto Rico and the U.S. Virgin Islands—also gained disproportionately from the control system. They add that a number of the big refiners may have managed to obtain some of their crude at only \$1 a barrel less than world prices.

But observers believe that the big oil companies, which have refinery operations,

will now try to use decontrol as an excuse for passing some of the more recent OPEC oil price rises on to their customers.

The net result will be a sharp rise in the price of all refined oil products in the U.S., including petrol, gas oil and naphtha.

They are expected to rise by 10 to 15 cents a gallon. Naphtha, an almost colourless liquid, is one of the world's major petrochemical raw materials.

In Europe it is the most important of all the petrochemical feedstocks.

On this side of the ocean it is used to make ethylene, which is known as the building block of the petrochemical industry and

which is used in the manufacture of a whole range of things from solvents to plastics. Naphtha is also used to make a

group of petrochemicals called aromatics. These are used not only in the making of other chemical products but also in the making of petrol.

One of the big differences between the European and U.S. chemical industries is that American producers make much greater use of the gas ethane as a raw material for the manufacture of ethylene. Ethane is a more economic ethylene feedstock than naphtha—even if the two raw materials are the same price—and it is estimated that some 65 per cent of U.S. ethylene is made from ethane rather than naphtha. On both sides of the Atlantic same ethylene—about 10 per cent in Europe and around 15 per cent in the U.S.—is made from gas oil which in turn is made from crude.

At the end of last year U.S. ethylene was priced at only some \$485 a tonne while the European price was around \$685 to \$707 a tonne.

Industry experts say oil price decontrol will push up the price of naphtha and gas oil in the U.S. and will put a strong upward pressure on the price of the chemicals made from them.

They estimate that it will also force up ethylene prices in the U.S. by some 6 cents a pound, from the present price of about 24.5 cents to about 29 cents a pound by the end of the year.

Chemical industry experts also believe that decontrol will encourage U.S. ethane gas prices to rise—but only slowly.

The main use for ethane in the U.S. is as a petrochemical feedstock and if the price of the alternative petrochemical raw material—naphtha—increases, then that of ethane should move upwards in its wake. But U.S. ethane price rises are likely to

be restrained by a number of factors.

• Ethane prices in the U.S. are not controlled but those of the natural gas methane are.

The present plan is that U.S. methane prices should be held down to below world levels until 1985.

• Current, long-term, low-price U.S. ethane contracts will delay a general rise in ethane prices.

• The American pipeline system does not always enable ethane to be carried to the petrochemical sites where it is most needed and where it can command the highest prices.

American prices for ethane and for the all important ethylene are therefore expected to remain at lower levels than those in Europe despite oil price decontrol—particularly as the companies using the cheaper ethane feedstock will set ethylene prices.

But ethylene prices in the U.S. do seem set to rise sufficiently to discourage American companies from exporting ethylene.

Even better from the European point of view is the fact that oil decontrol is expected to lead to the U.S. prices of some chemicals rising to higher levels than in Europe. U.S. prices of aromatics, propylene—used to make plastics—and butadiene—are strongly forecast to overtake those of Europe.

The U.S. has strict regulations against the use of lead—which acts as an anti-knock agent—in petrol, and demand for aromatics is therefore particularly strong. But against this has to be set the falling demand for petrol in the U.S. as a result of the increased popularity of smaller, more fuel-efficient cars, the change in American driving habits and the general

recession. The U.S. used to consume more than 7m barrels a day of petrol. Today the figure is around 6m barrels a day.

None the less, it seems likely that oil price decontrol will push up the price of aromatics.

The aromatics trade across the Atlantic is a two way affair—the direction of aromatics exports depends on price differentials between Europe and the U.S. If prices rise steeply enough in America, European producers should be able to increase their own domestic prices and also export to the U.S.

One major European-based petrochemical company grudgingly admitted this week that U.S. oil price decontrol had put "the wind in the right direction." It added that the U.S. might now feel moved to decontrol natural gas prices more quickly than previously planned. It hinted darkly that the decontrol of gas rather than oil prices in the U.S. had always been the real crimp-point for Europe.

Another major chemical company, based in the U.S. but operating widely in Europe, raised what is probably a more pertinent point: "One of our main excuses for not being profitable has been taken away with the ending of U.S. controls on oil prices," it said. "We Europeans have been making a mess of the ethylene and ethane derivatives business. Whichever company cuts its prices most has been allowed to set the price for all of us in the petrochemical market. The ending of U.S. oil price controls presents the opportunity that Europe needs. But there's no guarantee that the European industry will take advantage of it. Frankly, seeing will be believing."

Water men 'cool' on offer

BY JOHN LLOYD, LABOUR CORRESPONDENT

EARLY indications from the 32,000 manual workers in the water industry show lack of enthusiasm for the National Water Council's offer of 12.3 per cent, but only isolated pockets of outright resistance.

National Water Council's two main unions—the General and Municipal Workers Union and the National Union of Public Employees—believe that if unofficial action in the North West does not spread over the next 48 hours, resistance to the deal will collapse and will be reluctantly accepted at regional meetings next week.

In Yorkshire and the East Midlands, however, groups of workers who had taken unofficial action returned to work yesterday. In Wales, action threatened by NUPE members did not appear to have materialised.

The full response from the workers is expected on March

15, following branch and regional conferences on the offer.

Mr. Mike Gately, the GMWU regional official, said he did not believe these workers would go back for some time, but he thought it unlikely that the action would spread.

Around 300 workers in both the major unions in the Northumbrian Water Authority voted to strike. The NUPE members, who had previously voted to continue work, changed their minds after the GMWU workers voted unanimously for action.

In Yorkshire and the East Midlands, however, groups of workers who had taken unofficial action returned to work yesterday. In Wales, action threatened by NUPE members did not appear to have materialised.

The full response from the workers is expected on March

15, following branch and regional conferences on the offer.

National union officials, however, prefer to stress that it adds 10.2 per cent on basic pay, contrasting this with the 9.8 per cent on basic rates achieved by the miners last year.

They also point to 18 per cent on bonus rates, compared with the miners' 13 per cent.

Mr. James Prior Employment Secretary, commenting on allegations of Government pressure on the Water Council to settle, said: "It would be extraordinary if there were no contact between the water authorities and the National Water Council to keep closely in touch with its sponsoring ministry. There were no secret meetings as far as I know."

The level of the settlement was a matter of some dispute yesterday as regional officials explained to their members the complexities of the deal. The offer will put 12.3 per cent on to the council's wage bill, but

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

The cuts will vary in size among the authorities, as a result of a relaxation of accounting procedures which were found to be largely responsible for many of the high increases.

A full statement is expected in the Commons on Monday.

J. P. Collier

FIVE THICK COATS STOP YOU CATCHING A COLD.



The way some cars are built these days it's not surprising that bad weather eats right into their bodies. And suddenly you have a two-tone car. Your original colour plus a new one. Rust.

But Saab 900 Sedan owners won't have such a problem. That's the Turbo version racing up that Scottish mountain-side. Like all Saabs it's been given five thick coats before it sees the cold light of day.

The first combination of two anti-corrosion solutions is followed by a second coat, an electro-coated paint primer that gets into all those cracks and crannies that rust usually gets into.

The third coat is an anti-chip treatment, so gritted roads won't leave you gritting your teeth.

The fourth is an undercoat. And on top of this goes the fifth, the top coat.

Finally, just to seal everything, a three

course underseal is applied.

Perhaps we should claim these are coats six, seven and eight, but to be honest they're more underwear than an overcoat.

It's a body treatment that prompted Bodyshield, one of Britain's leading rust protection companies, to state that there wouldn't be much business for them if all cars were built like Saabs.

Of course being born in Sweden does help. Fighting Nordic conditions has given birth to many other features to beat the cold.

Take the heating system. The heated fresh air flows into the interior through no less than twelve inlets and a three-way control directs the heat to where you need it most. A unique air filter also stops minute particles of dust and dirt filtering in. (In summer it even stops pollen.)

The Turbo has also got its own loft

insulation, with a thick glassfibre padding that insulates against cold and noise.

Then there's something that both driver and passenger will quickly warm to. On the Sedan Turbo, both front seats are electrically heated. We realise that if a driver's not comfortable he'll soon lose his grip.

Of course with Saab's rally-proven front wheel drive there's little chance of the 900 Sedan losing its grip, even in the most treacherous conditions.

To appreciate its sure footedness you've got to drive one, but it's probably best summed up by one of Britain's best motoring journalists when he said "as for cross-country driving—the Saab can make a conger eel seem arthritic."

We at Saab would go a stage further. We're sure that if any car manufacturer tries to outstrip a Saab 900 in winter, they'd be destined to catch a cold.

SAAB

UK NEWS – PARLIAMENT and POLITICS

Tory backbenchers join Labour in call for MLR cut

BY IVOR OWEN

UNDETERRED by the certainty of being rebuffed, some Tory backbenchers joined with Labour MPs in the Commons yesterday in pressing for an immediate cut in the Minimum Lending Rate.

Sir Geoffrey Howe, the Chancellor of the Exchequer, displayed his customary skill in drawing a veil over his precise intentions.

But nothing he said dispelled the impression that the next downward movement in MLR must wait until he introduces his Budget on March 10.

Mr. Peter Shore, Labour's Shadow Chancellor, joined in the chorus of demands for immediate action.

He contended that the real reason for Sir Geoffrey's insistence on delay was the desire to have "just something pleasant to say among all the other disasters due to be

announced on Budget day. Underlining the need for the Chancellor to act with greater urgency, Mr. Shore even conceded that the underlying rate of inflation was in the region of 10 per cent.

He complained that when this was compared with the current MLR of 14 per cent, there was "a vast discrepancy."

One percentage point on MLR cost British industry an extra £350m a year, Mr. Shore said, and when even a company like ICI was running at loss, it was time to act.

Sir Geoffrey welcomed the fact that Mr. Shore had acknowledged that the underlying rate of inflation was substantially below the year on year rate.

He agreed that this was one of the factors which had to be taken into account.

Mr. Joel Barnett (Lab., Heywood and Rytton) asked: "If



Shore: conceded underlying rate of inflation about 10 per cent.

Barnett: asked if cut would indicate economic success or failure.

ment was pursuing.

Mr. Tim Eggar (C. Enfield North), pointed out that a move towards monetary base control would inevitably bring with it increased volatility in interest rates.

Would the Chancellor be happy to lose control of interest rates?

Sir Geoffrey accepted that the issue raised by Mr. Eggar would have to be considered in relation to the timing of any switch to monetary base control. He added: "It is undoubtedly the fact that leaving interest rates more closely related to the market has something to be said.

Mr. Michael Latham (C. Melton), maintained that the fact that MLR was clearly in excess of the real underlying rate of inflation along with a reduction in interest rates was among the objectives which the Government

true that measured against the fall in inflation in recent months, interest rates have become more positive."

Amid laughter from the Opposition benches, Mr. John Stokess (C. Halesowen and Stourbridge), asked if the fact that ICI had cut its dividend by more than half meant that the forecasts made in the last Budget were on target or not.

Sir Geoffrey described Mr. Stokess as a "robust defender of non-interventionist government" and suggested that he would be the last person to expect a Treasury prediction of the outcome of a particular company's results.

While he was concerned to see any company doing less well than had been hoped, the statistics showed that the difficulties facing many companies were the consequence of high pay settlements.

Government to press U.S. on cheap imports of synthetic textiles

BY MARGARET VAN HATTEM, LOBBY STAFF

THE GOVERNMENT will press the new Administration of President Reagan to review its energy policies, particularly in relation to subsidised natural gas prices, in view of the difficulties cheap imports of U.S. synthetic textiles are causing British textiles manufacturers. Mr. John Biffen, Trade Secretary, said in the Commons yesterday.

Referring to problems posed by low cost imports, Mr. Biffen made a veiled attack on the EEC Commission's competition department, saying its anti-dumping staff would have to be expanded if it were to operate effectively. However, the UK Trade Department's own anti-dumping unit was ready to co-operate in preparing any cases brought to it, with a view to referring them to the EEC for action.

However, he added, there would be no confrontation. "The word 'confront' is not the most useful one, when one is trying to negotiate," he said.

Following the recent de-regulation of synthetic textile imports, the U.S. Trade Department had indicated that a relaxation of controls over natural gas prices would be the next move.

Although this was more a matter for Congress than for the President, "we are in a position to use such advantages as are conferred by a new administration," Mr. Biffen said.

Relations with the U.S. were causing more anxiety in the textiles industry than were the traditional worries over the multilateral agreement (MFA) and imports from low-cost producers.

Mr. Biffen acknowledged the pressure put on the textile and footwear industries by the current high interest rates, and hinted strongly that these would soon be reduced. The minimum lending rate, he said, was an "anticipatory" figure and, since Treasury forecasts indicated that inflation would drop to 11 per cent by the autumn, and since inter-bank lending rates were already below 13 per cent, "the evidence speaks for itself."

Mr. Cyril Smith (Lib., Rochdale), attacking Mr. Biffen for giving "lots of excuses and reasons why nothing should be done, and little indication that anything would be done." The textile industry was "a pathetic mess" but so far the Government had shown no sign that it would take action.

He urged the Government to consider soft loans to textile companies.

Atkins in defence pact row

BY STEWART DALBY IN DUBLIN

REMARKS BY Mr. Humphrey Atkins, Secretary of State for Northern Ireland, about a possible defence pact between Britain and the Irish Republic, restarted a storm of controversy in Dublin about Ireland's traditional and carefully preserved neutrality.

Speaking in Belfast, Mr. Atkins said: "This is something no doubt that can be talked about. Indeed, we have a common interest in resisting totalitarianism... we have as

Parliament next week

MONDAY: Contempt of Court Bill, Second Reading. Industry Bill, Committee stage. Strategic Detention, Town and Country Planning (Fees) Regulations. Wednesday: Fisheries Bill, Remaining stages. International Development Association Order. Thursday: Debate on Education. Friday: Private Members' Bills.

MONDAY: Supreme Court Bill, Committee stage. Debate on EEC Environment policy.

TUESDAY: Redundancy Fund Bill (Money) Third Reading. Maximum

number of judges order. Water Bill, Second Reading. Industry Bill, Committee stage. Strategic Detention, Town and Country Planning (Fees) Regulations.

Wednesday: Debate on Regional Development Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

Thursday: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

MONDAY: European Assembly Elections Bill, Committees. European Communities (Medical Dental and Nursing Professions) Bill, Interpretation of Legislation Bill, Second Reading. Short debate on police authorities.

Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE



"Microbank": Philips' High Street presence

Philips' new push in banking systems

ALTHOUGH IT has really only been a significant force in the UK financial/banking terminal marketplace for about four years, Philips is making notable inroads into an area normally regarded as the province of such companies as Burroughs, IBM and NCR.

Finding itself "initially 'locked out' of the main clearing banks" it turned its attention to local authorities and building societies and has now clocked up £40m of business in the UK with its PTS6000 system. Some 10,000 terminals have been placed and worldwide the figure is nearer 45,000.

This week Philips Business Systems has formally announced three more products of which

Microbank, a "through the wall" automatic teller machine (ATM) perhaps finally confirms the company's presence in "High Street" front lobby banking.

Designed and made by Diebold (which holds 40 per cent of the U.S. market for these machines), the unit is able to deal with cash dispensing, deposits, account inquiries, account transfers and even allows customers to pay gas and electricity bills if appropriate arrangements exist.

The machine is pleasant enough to use. The customer presents his card to a slot, the machine examines it, asks for a personal identification number (PIN) and the user is ready for transactions. A menu of available services appears on a small cathode ray tube screen, in alignment with the buttons that have to be pressed. Simple screen assisted entries are made by the user who in 20 seconds or so, can obtain or deposit cash, shift funds from one account to another and so on. Finally, the machine provides the user with a print-out of all

GEOFFREY CHARLISH

ADVERTISEMENT

POLYSAR LIMITED



G. Firman Bentley/Pierre Choquette

Polymer Limited is pleased to announce the appointments of G. Firman Bentley as Group Vice-President, Global Rubber and Plastics, and of Pierre Choquette as Vice-President, Diversified Products.

Mr. Bentley graduated with a Bachelor of Commerce degree and a Bachelor of Education degree from Mount Allison University in 1957. He joined Polysar in Sarnia as Personnel Manager in 1964 and after a brief period in Operations, was appointed Director of Personnel for the Corporation in 1968. He moved to Europe in 1971 as General Manager of Polysar Belgium, Antwerp, and in late 1974 was appointed Vice-President responsible for Polysar's international rubber operations outside North and South America. He returned to Canada in 1978 as Vice-President, Rubber Operations in North and South America, and in 1979 was appointed Vice-President, Operations North and South America responsible for Rubber, Custom Compounding and Resins.

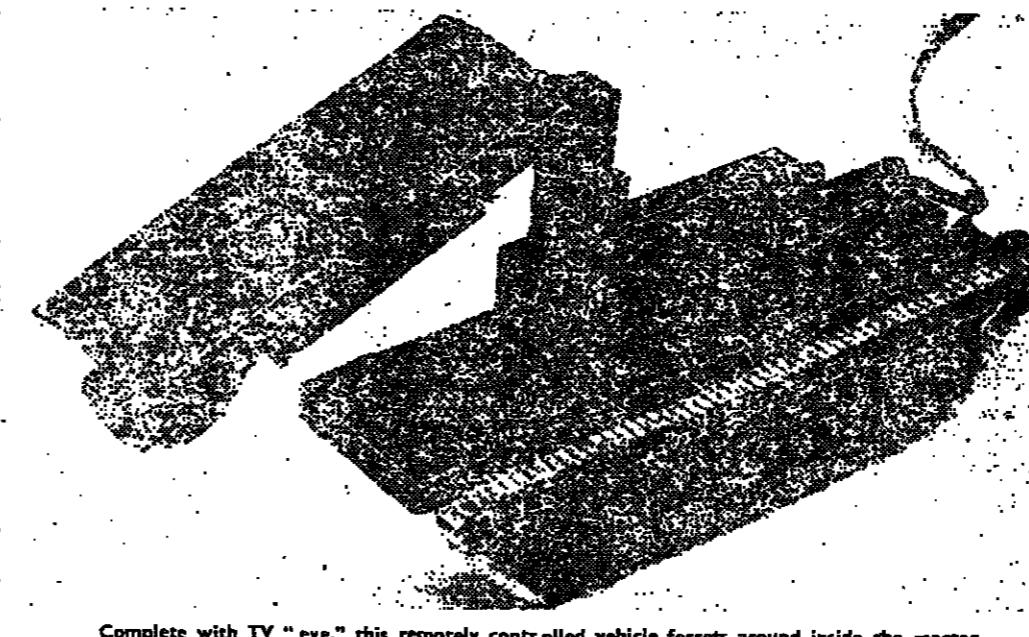
M. Choquette graduated from Laval University with a Bachelor of Arts degree in 1961 and a Bachelor of Science, Chemical Engineering degree in 1965. In 1966 he obtained his Masters in Chemical Engineering from Laval. He joined Polysar in 1968 and in 1973 was appointed General Manager, Custom Compounding in Akron, Ohio. He became General Manager of Polysar Belgium in 1977 and his most recent assignment was General Manager, Polysar International in France, Switzerland.

Polymer is an international manufacturer and marketer of synthetic rubbers, latexes, plastics and petrochemicals with headquarters and main manufacturing facilities in Sarnia, Ontario, Canada.

February 3, 1981

Inspecting the heart of a nuclear reactor

BY DAVID FISHLOCK, SCIENCE EDITOR



Complete with TV "eye", this remotely controlled vehicle ferrets around inside the reactor

A FORMER board member for engineering of the Central Electricity Generating Board once said that attempts to work deep within Britain's nuclear reactors, using long manipulators, were like trying to replace a knob on the sideboard by standing on the roof and trying to reach it by way of the chimney.

The analogy is pretty accurate for the only way the CEB's engineers can reach the innards of a Magnox reactor is by way of vertical pipes about eight inches in diameter, while standing on the charge face some 30 feet above the reactor.

Remote control

But their task has been eased by the introduction of a remotely controlled vehicle slim enough to slip down one of the standpipes, but capable of crawling round inside the reactor. This tank-like contraption can surmount steps three inches high, and clamber up a 40-degree slope. The reactor inspection vehicle has been developed by a team led by Dr. Len Burton and Mr. David Friend, at the CEB's Berkeley Nuclear Laboratories near Gloucester.

Reactor inspection vehicles have already been used successfully at three of the Magnox nuclear stations, Dungeness A, Oldbury, and Berkeley. In Oldbury, for example, one vehicle used a magnet on the end of an arm to ferret around for debris in order to satisfy the nuclear inspectors that nothing loose had been left inside the reactor, which might get whipped up by the gale-force winds of carbon dioxide coolant, when the reactor is running.

Reactor inspection vehicles—"not robots," says Dr. Bryan Edmondson, director of the Berkeley Nuclear Laboratories, who believes the word should

be reserved for production-line tools—are the latest developments from a long association with novel equipment for reactor inspection.

Their forerunners included a vehicle designed to ride round the top of the steel "corset" constraining the Magnox reactor core, riding the flanges of steel sirdars as though they were railway tracks. This mobile ultrasonic inspection device carried transducers to examine steel bolts in the corset for cracks.

But the latest devices are free-roving. They carry a miniature TV camera and a bright headlight, and can offer the inspector a brilliantly illuminated close-up of problem. Their designers considered radio-control but there was always the risk of a break-

down, leaving them with a "dead" vehicle to be extricated.

They settled for the security of an umbilical cord, which also provides the 300 watts needed for illumination and air to keep the TV camera cool.

The vehicles have been developed as a "Meccano-kit" of modules which might be rearranged to perform a particular task. One of the first was equipped with a dosimeter and eddy current probe for inspection, and was used in the Dungeness A station.

It has weak-link joints in the extendible arm so that, should it fail, the arm can be collapsed and the vehicle retrieved by tugging on the umbilical.

The reactor inspection vehicles have now been used on three of the CEB's eight Magnox nuclear stations and demonstrated to the station superintendents of others. The researchers claim that they have been able to make some impressive contributions by acceler-

ing inspections. At Oldbury, they inspected all fuel channels in one reactor in only six days, where 14 days had been needed previously. The earlier return to power represented a saving of £500,000.

A question the researchers are now considering is what role such a vehicle might have in reactor repairs. The oldest Magnox stations are now nearly 19 years into a design lifespan of 25 years. So cheap is their power, however, that in another five years they may well warrant refurbishing, in order to extend their life for a few more years.

The researchers doubt whether the present vehicles would be man enough for repair work such as welding. But they envisage such vehicles used in partnership with sturdier types of manipulator to provide close surveillance of the repair.

3-D effect

Another clever idea is a simple way of providing stereoscopic TV viewing from a single miniature TV camera of the kind carried by these vehicles and manipulators. It allows a group to gather round the TV monitor to see, so to speak, all round the problem the camera is focused upon. It was used last year in a reactor at Traws-

tyrdd. The 3-D effect is obtained by mounting mirrors on the front of the camera, and then viewing the screen through a similar arrangement of mirrors. The camera records two pictures, each side of a vertical centre line. The monitor presents the same two pictures. Simply by viewing these pictures through mirrors set at an angle, the viewer gains a distinct impression of depth.

'Speak your weight' 1981 fashion

KACEL@INVERTER
FED DISC MACHINES
TELEX-KEL LIMITED
CHAM CON/LONDON SE5 5HJ

WHAT IS claimed to be Britain's first "talking" vending machine, introduced by the Mars subsidiary Kix, uses solid-state silicon chip technology to simulate the human voice in its latest automatic drinks machines. The chip has the capacity for up to 100 seconds of speech without any of the problems of bulk, expense and unreliability which rule out magnetic tape recordings as a practical proposition, Kix says.

When the correct coins are inserted the machine will utter one or other of a series of appropriate messages, such as "Your drink is on its way," "Sorry, try another," or "Enjoy your Kix drink."

"Our aim is quite simply to give our vending machines a new warmth and personality," says Steven Jenkins, Kix product manager. "We believe the use of a voice chip in our machines will herald the start of a major change in the public's attitude."

Kix exports nearly 40 per cent of its products, so the machines it sends to the Continent will be programmed to speak French or German.

Now's your chance to buttonhole the men who make the world's economy tick.

Not just the millionaires but almost everyone who's anyone in American business and finance.

690,000 someones. At least half of whom are top management decision-takers. Each a subscriber to Forbes magazine.

On 25 May you will get a chance to speak to them directly.

Not just from across a desk in the middle of a day crowded with appointments. But, 89% of them, at home when they're relaxing and can't be disturbed.

On that day they'll be coming home to a special advertising supplement on Scotland and the excellent business prospects it offers them.

And in the course of at least an hour, and probably two, they're going to listen to what you have to say about you.

Really listen. Forbes isn't known as the Capitalist Tool for nothing.

All the inside stories it runs on corporations and executives who run them may seem, at first glance, unashamedly elitist.

But it doesn't fool around.

This May, 95,700 millionaires will be coming home to Scotland.

Forbes deals in facts and never covers areas reported elsewhere unless it's uncovering new ones.

So people read it intently. On a regular basis. Because it carries information they can't get anywhere else.

And among the corporate officers of America's 1300 largest companies there are now more regular readers of Forbes than of any other business or news magazine.

One thing you can be sure of. The space you buy in this special Scottish supplement will get attention from someone whose eye is worth catching.

If you'd like more details, please contact Stephen Morpurgo at Publicitas (telephone 01 385 7723) or Peter Schoff at Forbes (telephone New York 212 620 2200).

We promise you this many millionaires don't come cheaper. **Forbes: Capitalist Tool.**

Why waste weeks finding out what we already know?

Sooner or later you're going to need accurate information. For effective planning and research. For the development of viable sales and marketing strategies. To write a thesis, a report, a speech. For a thousand reasons. You could spend a long time and a lot of money finding facts, figures and statistics to back you up.

Or you could turn to us.

It's our job to collect statistics, and we have more of them than any other organisation in the country.

We hold vital information on business, on industry, on virtually every aspect of life in the United Kingdom.

We have details of sales trends. Information on expenditure, population and economic trends. On earning and overtime trends, industry by industry. Figures defining social, health and leisure patterns. Statistics you may never find elsewhere. Statistics that perhaps you didn't even know existed.

They're all available, in literature designed specifically for quick and easy reference, to whoever needs them. And that probably means you.

We've produced a free guide to tell you what's available. To get it, fill in the coupon—and save time and money by using our figures to boost the accuracy of yours.

To: Press and Information Service, Central Statistical Office, Great George Street, London SW1P 3AQ. Please send me your free list, 'Government Statistics: a brief guide to sources.'

Name _____

Address _____

Postcode _____

Government Statistical Service 

THE PROPERTY MARKET BY MICHAEL CASSELL

Rosehaugh gets a partner

ROSEHAUGH, the property group headed by former tax specialist Godfrey Bradman, is teaming up with Greycoat Estates in a bid to develop a 525,000 sq ft office and retail complex next to Liverpool Street station in the City of London.

The 2.9 acre site is bordered by Sun Street, Wilson Street and Finsbury Avenue and if planning approval is given by Hackney borough council it will be redeveloped by Jamplane, the company specifically formed by Mr. Bradman to assemble and carry out the scheme and in which Rosehaugh has a half share.

Greycoat is to become a shareholder in Jamplane, which is expected to develop under another name if the project goes ahead. There are already other shareholders in Jamplane, including former owners of part of the Wilson Street site.

The scheme, if approved, will comprise 511,360 sq. ft. of offices and 13,500 sq. ft. of retail space and will be located in an area earmarked by the council as a preferred location for about 500,000 sq. ft. of offices. There will also be two public houses, a restaurant, leisure areas and open space.

At present the area is occupied by a mix of warehousing, residential, office and shop property, some of it vacant and most of it in a poor condition.

Greycoat owns none of the land in question, although it had looked at the site as a potential development location before deciding to join forces with Rosehaugh.

Jamplane has already purchased the around 70 per cent of the site area at a cost in the region of £5m. Most of the land was previously owned by National Carriers and British Rail and was purchased when Hackney council was preparing its brief for the site.

Hackney originally invited tenders for the site on the basis that it would then subject it to a compulsory purchase order programme to permit the new owner to develop. Despite the fact that over two-thirds of the site is now in the hands of one owner, the council has not yet withdrawn the tender-CPO formula.

Not all the property on the site is delapidated and it remains uncertain whether some occupants, most of which have freehold leases with more than seven years to run, will be interested in moving—notably the Territorial Army and Ring and Brymer, the catering subsidiary of Trust House Forte. Among the eighteen remaining occupants on site are the Prudential Assurance, Watney Mann and the Post Office Staff Superannuation Fund.

The potential developers do not, however, seem unduly concerned and say that, given the go-ahead, they are in a position to proceed with a phased development programme. Mr. Stuart Lipton of Greycoat said: "We will simply buy in who wants

to be bought in, as is always the case. We are very keen to co-operate with the council on this scheme and so far they have been most constructive."

Fraser directors can 'unlock assets'

SHAREHOLDERS imagining that House of Fraser was somehow involved in retailing may be forgiven for thinking differently after reading the latest circular in the battle to fend off Mr. Hay Rowland, the well-known newspaper baron.

The revaluation of group properties by Conrad Ritholz threw up an open market valuation of £36.9m, a surplus over book value of £18.5m. But the group hastens to point out that this figure is based primarily on the value of properties as department stores, without regard to their redevelopment potential.

Yesterday's circular, which calls London's other "miserable" reveals that Harrods has been valued at £35m—representing 63p of the share value—but assumes no doubt correctly that there would be a substantial goodwill premium involved if some extraordinary set of events led to its sale.

It is understood that Rosehaugh and Greycoat will look for pre-lets or seek institutional funding, which is Greycoat's adopted development policy.

Mr. Lipton said of the new partnership: "Godfrey Bradman and I are old friends and we have decided to join forces specifically to try and develop this major site."

"We are very keen to co-operate with the council on this scheme and so far they have been most constructive."

AMOCO (UK) is negotiating to take a large chunk of the EMI office complex which is nearing completion in London's Tottenham Court Road.

The future of the office block, a short distance from Centre Point, has been uncertain since EMI abandoned in August 1979, plans to occupy the building as its new headquarters.

It is believed that letting agents Edward Erdman are looking for a rental in the region of £15 a square foot but that talks with Amoco, which has offices in Cavendish Square, and Haymarket, and faces a space problem, have centred around a rental of nearer £13.

It is not known at this stage

how much of the 200 sq ft office complex the company might be taking and neither Erdman nor the potential occupant are yet prepared to comment on the likelihood of a deal. Amoco is said to be still looking at other possibilities.

EMI first purchased the Tottenham Court Road site in 1971 for £5.8m but serious planning delays held up development work until October 1976, by which time the group had planned to be in occupation.

Early in 1979, EMI sold the freehold of the 43-acre development site to Prudential Assurance for £33m. Under a leaseback deal it intended to move

it

on completion at an annual rent of £1.6m.

But the group, which was facing losses on both its medical, electronics and music businesses, pulled out of the plan, leaving the P&G to find a new tenant.

Although it has not proved easy to find a suitable tenant for the office space, which does not occupy a prime West End office location, the development is rare in being able to provide such a large amount of new floorspace in this area. The complex also comprises a number of retail units, which because of the retailing profile of the area, have been more easily let.

Pension funds ticked off

A POLITE but firm rap over the knuckles this week for the property investing institutions from Mr. Michael Heseltine, Secretary for the Environment.

The Minister, whose current passion for the concept of architectural competitions as an instrument for achieving excellence in design is tending to dominate his public utterances, managed temporarily to stray off that subject while addressing the National Association of Pension Funds' property conference in Eastbourne.

The directors also say they are considering establishing a separate company, at no cost to shareholders, which would own potential development properties likely to unlock the "supervalue" of the group's assets.

But the circular shies away from any attempt to put a figure on the benefit which House of Fraser would receive from these and other development opportunities. If they went ahead.

In exhorting the institutions

that, despite the undeniable demand for good quality, newly built housing, he had not received a single application for approval from a pension fund.

The audience did not let his suggestion pass without pointing out that no investor was likely to enter into a market in which a change of political power could totally reverse the ground rules on which the rented sector operate.

Mr. Heseltine's response was sharp: "The stranglehold of the Left could be overcome if enough of you took part to help change attitudes and if enough of you pointed out that anything which threatened your investments of millions of ordinary people. Your position is no different to those buying shares in something like British Aerospace. It simply needs guts and determination—otherwise the threat of the Left will always stifle initiative. All I ask is a small commitment from you. An imaginative investment later."

WINDSOR
Outstanding Office Complex
TO LET
3,400-7,190 sq. ft. approx

* Gas Central Heating * Carpeting Throughout
* Car Parking * Superbly Fitted Out

No Local User Restriction

(HRW/07470)

Knight Frank & Rutley
20 Hanover Square
London W1R 0AH Tel: 01-583384

A.C. Frost & Co
3 High St, Windsor, Berks, SL4 5SS

By order of
Imperial Chemical Industries Ltd
(Plastics Division)

Stevenage

Gunnels Wood Industrial Area

Manufacturing complex
for disposal
320,000 sq ft - may divide

**Gooch
Wagstaff**

Chartered Surveyors
75 Watling Street, London EC2R 8SL
Tel: 01-5801005
01-248 2044

WH LEE

ESTATE AGENTS & SURVEYORS
33 Waltham North
Waltham Cross, Herts, EN8 6TG
WE 2554 GARDEN 2-3951-2913

**FACTORIES &
WAREHOUSES**

PUTNEY HIGH STREET, SW15 (click)
Busy main road shop and residential
investment let to well-established
dishes for 20 years from 1972 with
income £3,500 p.a. ERV £5,500-£6,000 p.a.
Price £65,000. Taylor Ross 27, Alber-
marle St, W1X 3FA. Tel: 01-492 1607.

SELF CONTAINED
OFFICES
VICTORIA
TWO BUILDINGS

1,200 and 1,460 sq. ft.
approx.

LEASES FOR SALE

GUTHBERT LAKE DREW
PEARCE

01-405 1953 - Ref: JP/YE

FOR SALE

7 ACRES OF
AGRICULTURAL LAND

of which approximately 2 Acres n.s.s.
planning consent for the extraction
of gravel.

Enquiries apply Box T5445
Financial Times
10 Cannon Street, EC4P 4BY

FREEHOLD INVESTMENT FOR SALE

HERTFORDSHIRE

NEW INDUSTRIAL ESTATE
NEARING COMPLETION

Total rental approaching £300,000
p.a. Principals or Reasmed Agents

Derrick Wade & Waters,
78 Wimpole Street, London, W1
Tel: 01-487 5791

Lucas Hughes Group
HAVE SMALL INDUSTRIAL
UNITS FOR SALE FOR
INVESTMENT PURPOSES

Schemes b.u.t. completed and under
construction all of which qualify for
planning consent.

For further information write to
Mr. Alan Lucas, Lucas Hughes Group,
Oak House, Vesta Street, Manchester
M1 8DS. Principals only

R&S INDUSTRIAL

COLNBROOK, Nr HEATHROW

Factory and offices 14,000 sq.ft.

Short lease for sale

WALSALL

Factory and office premises 52,000 sq.ft.

Excellent loading/parking. Close to M6. To let

WEDNESBURY

Modern transport depot 7,125 sq.ft. on 1.3 acres

Additional 20 acres of industrial land
available. Close to M6. For sale freehold

WEDNESBURY

Workshop premises 7,275 sq.ft. on 1.35 acres

Stir redevelopment. Close to M6.

For sale freehold

ERITH, KENT

Single storey factory and land 110,000 sq.ft.

on site of 8.99 acres. Freehold for sale

MATTHEWS GOODMAN & POSTLETHWAITE

LONDON LIVERPOOL & PARIS
01-248 3200 72 UPPER THAMES ST LONDON EC4R 5UA
ALSO 47 WATER ST LIVERPOOL L2 8SP 041-226 572

**MICHAEL
LAURIE &
PARTNERS**

FITZROY HOUSE

1910 GRAFTON STREET

LONDON W1X 4DD

01-493 7050

A member of Capital & Counties
Property Company Limited

C&C

K for Industry
BECKENHAM, KENT

Warehouse/Factory Units

2,500-8,500 sq ft

Available early 1982

TO LET

EXETER

Modern Factory

12,564 sq ft

FOR SALE

(Planning permission for
4,500 sq ft extension)

LONDON SW.9

Industrial Warehouse & Office

Headquarters complex

220,000 sq ft

FOR SALE FREEHOLD

MILTON KEYNES

66,000 sq ft

Modern warehouse/Warehouse with
offices of 22,000 sq ft

LEASE FOR SALE

PETERBOROUGH

41,730 sq ft on 6.95 acres

Factory & Land

FREEHOLD FOR SALE

ROMFORD, ESSEX

29,100 sq ft

Garage, showroom & workshop

FOR SALE FREEHOLD

SE. LONDON

Several developments

of new Factory/Warehouse units

Further details on request

STANMORE, MIDDX.

Refurbished Factory & Offices

5,280 sq ft

TO LET

King & Co

Chartered Surveyors

1 Snow Hill, London, EC1

01-236 3000 Telex 885485

Birmingham - Leeds - Manchester - Brussels

WATFORD
MAIN ROAD FRONTRAGE

PRESTIGE OFFICE BUILDING
4000 SQ. FT. **92**

Old Burlington Street W1

WITH ALL MODERN AMENITIES INCLUDING
• TELEPHONE • TELEX • 24 HOUR ACCESS
• NEW LEASE AVAILABLE
LETTING AGENTS

SILVERT, LINCH & CO
TEL: 01 629 0838
MOORE HOUSE, 1-2 MOORE'S BUILDINGS, GILBERT STREET, LONDON W1Y 1RB

FACTORIES & WAREHOUSES

- **Grays, Essex**
2,500-32,000 sq. ft. TO LET
- **London NW2**
5,000-20,000 sq. ft. TO LET
- **Yeovil, Somerset**
6,900-13,800 sq. ft. TO LET
- **Alperton, Middx.**
11,400 sq. ft. LEASE FOR SALE
- **Swindon, Wilts.**
19,900 sq. ft. FOR SALE FREEHOLD
- **London SE12**
10.5 Acres sports ground
FOR SALE FREEHOLD



AUCTION
3 p.m. WEDNESDAY 25th MARCH 1981
(unless previously sold)

FREEHOLD SHOP & OFFICE INVESTMENTS

EAST HAM 100/102 & 108/112 High St. North

LONDON S.W.5.

RAYNERS LANE

Currently producing
per £17,674 ann.FREEHOLD SHOP &
RESIDENTIAL PROPERTYBELSIZE PARK 168 Haverstock Hill
Entire vacant possession
of Shop & Three Flats

AT THE LONDON AUCTION MART, 25 Little Trinity Lane, London EC4

Healey & Baker
Established 1820 in London
29 St. George Street, Hanover Square,
London W1A 3BG. 01-629 9292

Offices

Town Centre. Range of office space available and variety of sites for immediate development.

All adjoining M54 motorway and climate controlled shopping complex.

Major Campus Sites up to 50 acres serviced and immediately available.

Ring Mike Morgan
0952 613131

Telford Development Corporation, Priorlee Hall, Telford, Shropshire. TF2 9NT

Telford
The space, the people, the place for growing companies.

Cooke & Arkwright

By Order of the Secretary of State for Defence

ST. ATHAN, SOUTH WALES
Within reasonable distance of Barry, Bridgend and Cardiff
Set in the rural Vale of Glamorgan close to the Bristol Channel coast

A WELL PLANNED ESTATE OF
127 MODERNISED HOUSES
extending in all to 13.4 acres (5.42 ha) or thereabouts
being former R.A.F. married quarters comprising
Semi-detached and terraced houses built in either c. 1939 or c. 1965
having been well maintained and thoughtfully improved

TO BE SOLD FREEHOLD WITH VACANT POSSESSION
BY PUBLIC TENDER AS A WHOLE OR IN FIVE LOTS

Closing date for Tenders—11 a.m., Thursday, 30th April, 1981.

Further details from:
Cooke & Arkwright, Chartered Surveyors
7/8 Windsor Place, Cardiff CF1 3SX
Tel: 0222 388151
Also at Bridgend, Haverfordwest, Hereford, Bangor, Pembrokeshire and Swansea

10 Harecourt House, 19a Cavendish Square, London W1M 0LB
Tel: 01-580 4949

Prescot Street
London E.1

Superbly refurbished
Office Building on the fringe
of the City.
54,400 sq. ft. approx.

- * Modernised throughout;
- * Acoustic tiled ceilings with integrated lighting;
- * High quality carpeting throughout;
- * Part double glazing;
- * Sovex vertical document conveyor;
- * Gas central heating.

Dron & Wright
Chartered Surveyors
5 Burdon Street, St. Andrew's Hill, London EC4V 5DB

01-248 5799

BEDFORD SQUARE
LONDON WC1

A Magnificent
fully modernised
office building
6,250 sq. ft.

- * New automatic lift
- * Gas central heating
- * Carpeting throughout
- * Telephones installed

JOHNSON & CO.
DE GROOT & COLLIS
MICHAEL LAURIE & PARTNERS
Fitzroy House, 29 St. George Street, London W1A 3BG
01-629 9292

40 DUKE STREET
LONDON W.1.

22,600 sq. ft. approx.

SINGLE OFFICE FLOOR

- * IMMEDIATE OCCUPATION
- * EXCELLENT NATURAL LIGHT
- * NEW LEASE

Healey & Baker
Established 1820 in London
29 St. George Street, Hanover Square, London W1A 3BG
01-629 9292

LONDON EC2
REFURBISHED OFFICES
2,250 sq. ft.
TO LET

- * TELEPHONES INSTALLED
- * LIFTS *FITTED CARPETS

Jones Lang Wootton
Chartered Surveyors
33 King Street, London EC2V 8EE 01-606 4060.

Keith Cardale Groves
Chartered Surveyor
Bridgend, Haverfordwest, Hereford, Bangor, Pembrokeshire and Swansea

PURFLEET
Approx 93 ft. frontage to A13
Close junction A13 & Dartford Tunnel M25

WAREHOUSE/INDUSTRIAL
DEVELOPMENT SITE
on approx 15 acres

PLANNING CONSENT FOR
235,000 sq. ft.
FREEHOLD FOR SALE

EDWARD SYMMONS & PARTNERS
Tel: 01-834 8454
56/62 Wilton Road, London SW1V 1DH

CENTRAL NOTTINGHAM
Fully Licensed Public House
with consent for retail use

37 CLUMBER STREET
Freehold with vacant possession
BY AUCTION

Wednesday 25 March, 1981
At 3pm at 8 Low Pavement, Nottingham

Joint Auctioneers:

PHILLIPS & BRACKETT
Chartered Surveyors
28-30 Grafton Street, London W1A 4DD
01-580 2544

Knight Frank & Rutley
Chartered Surveyors
20 Hanover Square, London W1K 1AA
01-580 8771 01-580 3384

VICTORIA
Adjacent station
3,600 sq. ft.
approx.

Entire Office Floor

Full details from sole agents

MICHAEL LAURIE & PARTNERS
Fitzroy House, 28-30 Grafton Street, London W1A 4DD
01-493 7050

ALPERTON
MIDDLESEX

EXCELLENT HEADQUARTERS
COMMERCIAL/OFFICE PREMISES
14,600 SQ FT
LEASE FOR SALE

FAREBROTHER
Chartered Surveyors
29 Fleet Street, London EC4 1AL Tel: 01-833 9344

Pollock and Buchan
POULTRY REARING AND PROCESSING COMPLEX
FOR SALE
AS A WHOLE OR IN LOTS

LOT 1: FULLY-OPERATIONAL TURKEY PROCESSING FACTORY 600 BIRDS PER HOUR

LOT 2: 14 MODERN POULTRY REARING SHEDS 82,000 SQUARE FEET, HATCHERY, BOILER HOUSE

LOT 3: MODERN 5-APARTMENT BUNGALOW

LOT 4: MODERNISED 4-APARTMENT LODGE BUNGALOW

LOT 5: 3 MODERN POULTRY REARING SHEDS 12,000 SQUARE FEET, POLE BARN 12,600 SQUARE FEET

LOT 6: MODERN 4-APARTMENT BUNGALOW

126 CATHCART STREET, GREENOCK
Tel: GREENOCK - 28411

REDDITCH
WORCESTERSHIRE

MODERN FACTORIES
TO LET
15,000 sq. ft. and 21,000 sq. ft.
Both with offices and 2,000 sq. ft.
Telephone for Factory details 0527 64200 Ext 336

AYLESFORD, KENT
FREEHOLD INDUSTRIAL
INVESTMENT
FOR SALE £430,000

Current Income £36,485 p.a.
PRALL CHAMPION & PRALL
161 HIGH STREET, AYLESFORD
Tel: (0752) 322223

MORDEN
(off A24)
20,000 sq. ft.
Mainly Ground Floor
P.P. for Computer Centre
TO LET
(MAY SELL)

CANON NEWTON HOUSE
A new development of 11 offices
each with a separate entrance and suitable
for individual lettings. Total area 1,000 sq. m.
Telephone for Office details 0181 261 2771

Or write to: Mr. R. J. Rymer, F.R.I.C.S.
Chief Estate Officer,
Redditch Development Corporation,
Redditch, Worcs. B97 4PD

Telephone for details 0527 64200 Ext 336

HIGH HOLBORN WC1
Modern office floor
To Let
5,000 sq. ft.

* Partitioned and ready for
immediate occupation
* Telephones and Telex
* Parking
* Lease until 2002
TEL: DE GROOT COLLIS
01-831 7651

Jackson-Stops & Staff
14 CURZON STREET, LONDON W1 499-6291

TORBAY — SOUTH DEVON
BRIXHAM TOWN CENTRE — 1 MILE
IMPORTANT COMMERCIAL PREMISES
IN KEY LOCATION

AT PRESENT USED AS A POTTERY.
Converted Cider Pound House and Stable Block for user workshop/
House — at present used as storage. Car Parking (20)
FREEHOLD FOR SALE BY PRIVATE TREATY
Apply 30 Hendford, Yeovil, BA2 0UA (Tel: 0935 4066) (Ref. 3)

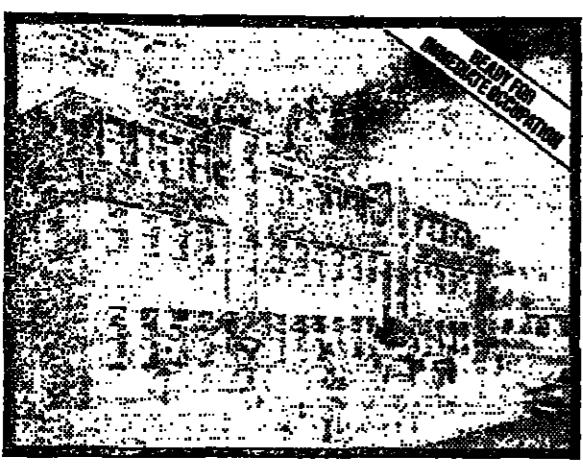
FOR SALE
£125,000
FREEHOLD SELF-DRIVE
HIRE PREMISES
Main Road position - Bedfont, Middle
Near London Airport

For full details apply to
S. & J. Jackson-Stops & Staff
25-27 High Holborn, London WC1R 0BP

A PRESTIGE OFFICE DEVELOPMENT BY THE GROVE INVESTMENT TRUST LTD.

AYLESBURY ASTON HOUSE

NEWSTREET·BUCKS



approx 13,600 sqft
TO LET

Brown & Merry Ltd
Commercial
(0808) 640172

DONALDSONS
Commercial
(01-830 1060)

INTERNATIONAL PROPERTY

DELTONA-BUILT HOME VALUES IN FLORIDA, U.S.A.

Just try to buy a new 2 bedroom 1½ bath
Home and Homesite like this in the
United Kingdom for under U.S. \$42,500

Choose from 6 Florida communities,
all in growing areas of enormous
potential and year 'round recreation

Price includes home and homesite plus:
• 2 bedrooms/1½ baths

• living area of over 945 sq. ft.

• fully-carpeted living areas

• full lawns

• central heat

Mortgages available to qualified buyers

25 home styles - 1 bedroom to 4—offered by the Deltona Corporation, known internationally

for achievement and integrity. Mail today for more information:

Deltona Corporation

Attn: Mr. P. D. Bond, Vice President

P.O. Box 362, London, England SW7 1ED

A267

Name _____

Address _____ City _____

Country _____ County _____ Postal _____

Phone _____ Naires Code _____ Number _____

Obtain the Property Report required by Federal law and read it before signing

anything. No Federal agency has judged the merits or value, if any, of this property.

AD 17679 (b)

COSTA DEL SOL

One of the largest and best value selections of APARTMENTS and VILLAS on the coast

From £7,525 - £185,000

With financial arrangements over 5 years.

SPECIAL REGISTER of exclusive properties over £50,000.

DEAL DIRECT WITH THE DEVELOPERS - AND SAVE!

Regular weekend INSPECTION FLIGHTS. Write or telephone us NOW

Overseas Property Services Dept FT

33 Saville Street, London W1X 1DB

01-434 1738-01-439 9328 (24 hours)

WE KNOW SPAIN

THE BEST IN SP

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How a retail giant woke up to the reality of big business

A West German stores group is trying to get to grips with continuing losses. Kevin Done reports

FOR 90 years Hertie, the third largest department stores group in West Germany, has gone by without having an executive chairman. For 25 years, until 1977, it did not even have an executive board, and with an annual turnover running to several billion DMs was controlled largely on the lines of a small family company.

For the last four years, however, Hertie has plunged deeply into losses and there is little hope even among its most optimistic senior executives of making the group profitable before the end of 1982 at the earliest.

For long one of the most secretive, private family concerns in West Germany—it first established a public relations department as four years ago—Hertie is being forced by circumstances to come to terms with the modern world. Its first executive and supervisory boards were set up in 1977 largely to comply with the introduction of industrial democracy legislation in the Federal Republic and as of next week, for the first time in its history, Hertie will also have an executive chairman.

Bruno Lippmann, at 52, is moving from being general director of Grundig, the television manufacturer, at a difficult time for Hertie. Retail sales showed no growth in West Germany last year in real terms, and Hertie, along with the other big West German stores groups Karstadt, Kaufhof and Herten, is having to fight hard to hold its market share against the new aggressive merchandising forms such as hypermarkets and discount markets, which mushroomed during the 1970s catching the prestigious old stores groups asleep or unwilling to react.



Bruno Lippmann: taking on Hertie at a difficult time

Starting from nothing in the mid-1960s the hypermarket chains and allied retail outlets have enjoyed explosive growth to the point where they now take around 13 per cent of retail sales in West Germany. Apparently powerless to stop this process and disdaining to join the fight, the big stores groups have seen their share of the retail market stagnate and then decline, slightly to some 11.5 per cent by the beginning of 1980s.

Hertie, however, has also suffered problems which are peculiar to itself. It first plunged into the red in 1977 with losses of DM 89m. Without a clear recovery strategy the losses have only multiplied since with deficits of DM 67m in 1978, DM 48m in 1979 and probably at least DM 30m (US \$16.3m) in 1980 when sales totalled DM 8.5bn (US \$4.4bn).

At the end of 1979, these mounting losses forced the

supervisory board to consider drastic action. The member of the board with responsibility for personnel and organisation, Hans-Ludwig Grueschow, was given the task of drawing up a strategy aimed at bringing the company back into the black. Although the strategy has now been formulated, the company is currently deeply involved in pushing its plans past the trade unions; negotiations on conditions for redundancies are still going on.

One of Grueschow's first tasks was to identify all the stores that were making losses of more than DM 2m a year over the last four years—no less than 31 of the 81 Hertie department stores, of which some were making losses of as much as DM 9-10m each. Of the loss-making 31, Grueschow believes that 27 can be made to pay their way. Ten of these are to be brought back into the black by improving and tightening up the range of goods sold and by selecting the merchandise on the basis of the preferences of the local population. The same approach will be adopted for 17 other stores but, in addition they will be grouped into a number of regional federations, with four to five stores sharing a pooled administration and common purchasing.

Four stores are beyond saving, however. Grueschow has concluded, and must be shut with the loss of around 1,600 jobs. These four stores alone made losses of DM 30m in 1979 on sales of DM 165m. Other cuts in the Hertie workforce will come from the non-replacement of staff at central headquarters and in the bloated warehousing operations. The present workforce of some 54,000 could well be down to the "tip of the iceberg." For the first couple of years of his chairmanship, however, Bruno Lippmann, the incoming chief

from non-salaries functions in the group.

Together with McKinsey, the management consultants, Grueschow has analysed in detail DM 525m of overheads in administration and purchasing areas and he believes some DM 75m or around 15 per cent of these costs can be saved.

The warehouse network of some 100 depots will be pruned down to only 37—"it grew wildly—without control—as the range of goods grew," says Grueschow. Some DM 100m could be spent over 5-6 years to build up a modern warehousing system, while the costs of redundancies this year could be some DM 20m.

Back into the black

Apart from the DM 100m for the warehouses there could be one-off costs of some DM 32m to restructure and modernise the 27 remaining loss-making stores. Grueschow believes, however, that his strategy for turning Hertie round and bringing it back into the black has a potential for improving the group's performance by as much as DM 182.5m by the middle of 1983. The borderline between profit and loss should be crossed by the end of 1982, he says.

The group's recovery strategy still has something of an abstract, unreal ring to it and the trade unions have reacted sceptically to some of Grueschow's claims for Hertie's recovery potential. The unions fear more redundancies and have suggested that the closure of four stores this year is only the "tip of the iceberg." For the first couple of years of his chairmanship, however, Bruno Lippmann, the incoming chief

executive, will have little choice but to put his faith in "Corporate Strategy '80" as Grueschow has named the Hertie recovery plan.

Today's Hertie group was virtually the creation of one man, Georg Karg. He was one of the most secretive and publicity shy of all the private German entrepreneurs who built massive personal fortunes after the war. He ruled Hertie autocratically until ten days before his death at the age of 84 in 1972, only then handing over the reins to his son, Hans-Georg, who was himself already over 50.

In 1977, Hans-Georg Karg himself withdrew from the daily running of the business to become chairman of the supervisory board, while day-to-day affairs became the responsibility of a seven-man executive board. Most of this board still represented Hertie's old guard—the majority has served with Karg senior, some since the 1930s—but by the end of 1981 no less than four will have left the company, or retired, although replacements have not yet been found for all of them.

The deficiencies in management which began to show up clearly during the late 1970s and are only now being rectified, clearly stem from the earlier period when the reins of power were held in the hands of one man. Unfortunately for its later development the Hertie group was particularly strong in Berlin and the eastern provinces of the Reich. Its biggest, most prestigious store was on the Alexander Platz, now the centre of East Berlin. At the end of the war the group was virtually in ruins. Karg had only five stores left—the rest had been bombed or were in the eastern sector controlled by the Russians; some 83 per cent of the company was located in what is now East Germany.

After initial hesitation, at the

Dresdner Bank and Commerzbank are still, nearly 50 years later, the major shareholders in Karstadt, Kaufhof and Herten, although in recent weeks Commerzbank and Dresdner have been busily disposing of part of their stakes in Kaufhof. These three retail groups all developed as public companies but Hertie was different. With the forced emigration of the former Jewish owners, the Tieft family, in 1933, the banks looked to one of the senior non-Jewish executives to take over the running. They chose Georg Karg. In the course of the four years from 1936 to 1940 Karg managed gradually to buy out the banks' interests and won personal control of the company for himself.

The Kargs have run Hertie since the 1930s. The original Hertie company, founded in 1882 by a family of Jewish traders led by Hermann Tieft (hence the name Hertie) ran into its first major problems in the world economic crisis of the early 1930s. Without exception the big department store groups were in the eastern sector controlled by the Russians; some 83 per cent of the company was located in what is now East Germany.

After initial hesitation, at the

age of 57, he set about moving his headquarters first to Hamburg and later to Frankfurt. Along with the rest of the West German economy Hertie grew wildly in the 1950s and 1960s, but had one major disadvantage over its rivals. Coming late to many cities in the West, Hertie had to settle for sites which were far from prime location. Its less than prime location in many city centres is still one of the group's most important weaknesses. From 1950 when he had ten Hertie stores and nine Bilka outlets (smaller stores with a narrower selection of lower priced goods) Karg built rapidly. By 1980 he could boast a chain of 35 Hertie department and 14 Bilka stores.

To avoid huge death duties

Today the Hertie group has 118 stores (including the Hertie and Bilka names) in the Federal Republic; sales in 1980 were DM 6.5bn and total sales floorspace was 9,880 square metres. By the end of June the number of stores will have been cut to 114 by closures in north and central Germany.

Because of its legacy, however, the group still gains 25

per cent of its sales from West Berlin, led by its flagship store, KaDeWe on the Kurfürstendamm, one of the biggest and most prestigious department stores in Western Europe.

Hertie is still in private hands although it is now 97.5 per cent owned by a trust, chaired by Hans-Georg Karg. The trust board includes his sister, Brigitta, Countess von Norman. Although the family holds the remaining 2.5 per cent of the group, it was forced to set up the trust, which is active in promoting multiple sclerosis research to avoid potentially huge death duties. The Karg family also still owns the freeholds of the Hertie department stores in Frankfurt, Mannheim and Hamburg (the prestigious AisterHaus) which are leased back to the group at rents said to be well below market rates.

If the group's structural development has been held back by its Karg family legacy, at least it has a sound financial foundation—if not trading performance—as a result of the profits of the good years being ploughed back into the company. According to Hertie, the present Karg family have never had to draw any dividends from the company, as Karg senior endowed each of his children with their own extensive private means.

Why the major oil companies have only themselves to blame

Ray Dafter reviews a book on OPEC's ascendancy

ENERGY forecasters have suggested that—barring another major upheaval in the Middle East—oil production this year should be more than enough to meet demand. Even so, the major oil companies remain nervous. It is the nervousness of a group which, once powerful, has found the control of oil production and pricing largely wrested from their power.

The Organisation of Petroleum Exporting Countries has become the dominant force in the international oil industry. Anyone who doubts this need only look at the attention paid to its half-yearly price fixing

meetings. Occasionally an "OPEC watcher" from one of the major companies can be espied mixing with journalists on the periphery of such meetings.

It is about as close as the companies now come to the forum which not only determines energy prices but which also influences worldwide inflation, growth rates and the operating environment of the oil industry.

The major oil companies must now be kicking themselves. As Ian Seymour's enlightening history of OPEC clearly shows, the attitudes and actions of the big oil groups helped

to galvanise the original OPEC member governments—Venezuela, Saudi Arabia, Iran, Iraq and Kuwait—into forming a producers' club. OPEC was born in Baghdad in September 1960 in order to provide the member states with a platform for "co-ordinating and unifying" their policies.

The oil companies should have heard the warning bells ringing. By the 1950s over 90 per cent of the non-communist world's production, refining and marketing facilities had been concentrated in the hands of eight multinationals: Standard Oil of New Jersey (now Exxon), Texaco, Standard Oil of California (Chevron), Mobil Oil, Gulf Oil, Royal Dutch/Shell, British Petroleum and Compagnie Française des Pétroles.

The governments of producing countries were becoming restive about their small share of oil revenues. An OPEC study conducted in 1963 showed that of the average price of a barrel of refined products—around \$11—only 6.7 per cent went as government revenues to pro-

ducing countries. In contrast, consuming countries imposed direct and indirect taxes equivalent to about 52.3 per cent of the selling price.

The member governments of the emerging OPEC were also unhappy about the power and by implication, the arrogance of the big oil companies. Ian Seymour quotes Saudi Arabia's top oil official of the 1950s, Abdullah Al-Tariki, complaining: "They (the companies) do not like us to do anything. They prefer that the governments have nothing to do with the business they derive their living from."

Not necessary to consult

Ian Seymour—one of the most informed oil journalists and a close watcher of OPEC affairs for the past 20 years—says he is still puzzled why no one in any of the oil companies seemed to consider it

necessary to consult host governments before they imposed direct and indirect taxes equivalent to about 52.3 per cent of the selling price.

The member governments of

the emerging OPEC were also unhappy about the power and by implication, the arrogance of the big oil companies. Ian Seymour quotes Saudi Arabia's top oil official of the 1950s, Abdullah Al-Tariki, complaining: "They (the companies) do not like us to do anything. They prefer that the governments have nothing to do with the business they derive their living from."

This, then, is the tenor of the book. It is a sympathetic account of OPEC's birth and growth, written as an official history through the sponsorship of

of the Organisation itself. It is worth bearing this in mind when you read such comments as: "OPEC was thus ushered onto the world stage on a note of moderation and sweet reason. There was nothing particularly inflammatory about the foundation resolutions."

These pricing decisions were largely the trigger for OPEC's creation. It is Seymour's contention that the lack of consultation was also crucial, for it helped to push Iran into an OPEC alliance. Without Iran the Organisation might have been gravely—perhaps fatally—weakened. The Shah was lukewarm about the idea of OPEC but in 1980 he conceded: "If the companies which produce our oil do not come and discuss the market situation with us, but cut our revenues without opening their books to us, what are we to think?"

Neveretheless, this is a readable, and informative, account of the struggle for power be-

tween OPEC and the major oil companies. It also provides a useful reminder of the Organisation's more recent history, of its growing control over the production management and pricing of oil operations and its aid programmes.

Looking to the future, Ian Seymour sees the prospect of "unparalleled opportunity" for OPEC and its national com-

panies. "Now that they have

taken charge of the mechanics of the world's crude oil supply and are energetically diversifying into refined product sales as well, there is really nothing that can stop them becoming a force to be reckoned with on the international oil scene."

* OPEC—Instrument of Change, by Ian Seymour, Macmillan Press. £15.

Over 20 African routes sprout from Brussels.

A quick glance at the map is enough to show you the strength of our African network.

It's a network no British or African airline can match.

In all, we can fly you direct from Brussels to no less than twenty one destinations in Africa.

And rest assured, you'll make your African connection within two hours of touching down in Brussels.

(Start from Manchester and you can by-pass Heathrow altogether).

We also make it our business to look after business travellers.

Anyone who flies with us regularly enough is invited to join our exclusive Business Club.

Privileges include priority booking, fast check-in and use of our Business Club lounge at Brussels.



Of course, anyone who flies with Sabena always enjoys the finest Belgian and French cuisine and the highest standards of in-flight service.

Not just for Africa, but also to the Middle East, the Far East and North America.

No wonder so many British businessmen reckon the best way to Africa is via Brussels.

SABENA

belgian world airlines

What the top companies say about PPL.

BOC "The General Ledger System has proved to be as efficient, flexible and reliable as we expected. We currently use the system to report to all the separate sites, within four days of profit day."

Most users of computer-based financial and accounting systems have come to recognise the advantages of using off-the-shelf programs. What PPL adds is a degree of client service which enables the universal solution to meet some very demanding individual needs.

If you would like to know more, send for our brochure describing our comprehensive range of application packages.

Package Programs Limited

91 Blackfriars Road, London SE1 8HW, and in Paris

Telephone: 01-633 0221. Telex: 88824/PACPROG.

Our M.D. is for Marketing and Design

CPEC is part of the Cranfield Institute of Technology.

It integrates market needs with product design.

It can conceive, create, construct and deliver the prototype, and it can probably help your company.

CPEC

CRANFIELD PRODUCT ENGINEERING CENTRE
CRANFIELD BEDFORD MK4 9QH, ENGLAND
TELEPHONE: 0234 250000, TELEX: 220224

Are you going to accept your rates at face value?

Most demands, particularly those relating to commercial and industrial premises, are based on values which are a matter of opinion.

At today's and next April's rate poundages, these values should be carefully scrutinized and where necessary corrected by those qualified to do so.

The professional expertise of Cheshire Gibson & Co. can reduce overheads such as rates and rent and provide you with valuations for any purpose.

Where rates are concerned, delay beyond March could prove expensive. Act now and write to us at 16 Berkeley Street, London W1X 5AE, or 63 Temple Row, Birmingham B2 5LY. Better still, telephone the Partner in charge, Mr C.A. Price, FRCI, at 021-632 4292.

Cheshire
Gibson
& Co.
Chartered Surveyors

BUILDING SOCIETY RATES

Every Saturday the Financial Times publishes a table giving details of

BUILDING SOCIETY RATES

How not to report on nuclear power

BY DAVID FISHLOCK

There's a story they tell of Lord Hinton's reign as overlord of nuclear construction in Britain, when it was his custom to swing his eyes swiftly round a progress meeting, signalling each manager in turn to report briskly on progress. One project manager who had slipped behind schedule was just beginning to bristle easily again when Hinton swung his glare back and demanded: "Are you building that plant or pulling it down?"

The question might also be asked of the Select Committee on Energy, a new one set up by the present Government, whose antecedents lie in the now-defunct Select Committee on Science and Technology. The new committee produced its first report last week; a mish-mash of a report containing no fewer than 91 "principal" conclusions and recommendations, often trite and sometimes mutually contradictory.

If they add up to anything it must be that our Parliamentarians have failed to understand the Government's strategy on nuclear energy. Yet that is precisely what they set out to study and report in Parliament upon, and they themselves include verbatim in their report.

The first requirement of a report from people who see themselves as communicating and convincing is that it should be clear and concise. It was not even clear to the journalists who gathered for the report's first public appearance whether this committee was in favour of nuclear energy or against it. The chairman, Mr. Ian Lloyd, had to spell out the fact that it was in favour.

Politicians have remarkably little feeling for the boundary between what must be left to engineering judgment and what legitimately is a political decision. Planning margins in a highly technical industry, for example, must be a matter of fine engineering judgment. Such are the lead times in the electricity industry, the politicians may well be beyond reach when our light's out.

The Energy Committee armed itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

The eight pages of conclusions and recommendations read like a catalogue to which each committee member (and his adviser) has been invited to contribute his quota, with little consideration whether they would contribute to what P. G. Wodehouse would call a "feast of reason"; or indeed whether they even contradicted each other.

The chairman, it is said, is pleased with his first report. His principal cause for congratulation seems to be that the report as a whole is unanimous in its conclusions.

Yet unanimity of view, however flattering to the chairman's skills as a diplomat, is scarcely relevant if efforts to conceal the disagreements, to reconcile the irreconcilable, have meant sacrificing any clear-cut advice or conclusions.

My advice to this Select Committee before it attempts to re-draft its next report is to read one report Parliament itself has already acknowledged was clear, concise and quite unequivocal in its conclusions. This is the report of the public inquiry into the Windscale project, written by Mr. Justice Parker in 1978.

Appreciation

Of course, it was hated by those who opposed the project, for whom the obfuscation on which they depended to create political uncertainty and delay, their case as reported upon looked very thin. But Parliament and the Government itself showed their appreciation for a report which, for once, answered clearly the questions they had posed. They voted the project through without further delay.

The Government has probably already decided to ignore the Energy Committee's first report. If reports in the pipeline — on energy pricing and combined heat and power — are not to suffer a similar fate, the Energy Committee should seriously consider the charge that where it most evidently needs advice is in presenting a report. The best man to cut through its confusion may well be a learned judge.

RACING

BY DOMINIC WIGAN

Little feeling for the boundary between what must be left to engineering judgment and what legitimately is a political decision. Planning margins in a highly technical industry, for example, must be a matter of fine engineering judgment.

Such are the lead times in the

electricity industry, the politicians may well be beyond reach when our light's out.

The Energy Committee armed itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But the cynic would say that these advisers were brought in by individual members of the committee simply to reinforce a personal view.

Politicians have remarkably

little feeling for the boundary

between what must be left to

engineering judgment and what

legitimately is a political

decision. Planning margins in

a highly technical industry, for

example, must be a matter of

fine engineering judgment.

Such are the lead times in the

electricity industry, the

politicians may well be beyond

reach when our light's out.

The Energy Committee armed

itself with a phalanx of advisers. But

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY

Telegrams: Finantime, London PS4. Telex: 8854871

Telephone: 01-248 3000

Friday February 27 1981

ICI's signal

THE DECISION by Imperial Chemical Industries to halve its final dividend is a dramatic illustration of the state of British industry. In financial terms the dividend cut is certainly justified; the days when companies automatically maintained their traditional level of distribution almost irrespective of performance are fortunately over. From a national point of view the Government and the public can hardly fail to be impressed by the poor financial results, coupled with gloom about the outlook, being reported by the largest exporter of manufactured products, a company which has invested in new plant and is widely regarded as efficient and well-managed.

A strategy for textiles

BRITISH INDUSTRY is making too many products which producers elsewhere in the world with inherently much lower costs will increasingly want to make. In textiles, where one of the big British groups, Carrington Viyella, on Wednesday announced a large loss, the tendency throughout the 1970s has been to assume that stabilisation, if not protection, of the home market would be achieved by government or EEC action, using mechanisms such as the GATT Multi-fibre Arrangement. With hindsight it would have been wiser for UK producers to have recognised the likelihood of such devices being at best imperfect — as indeed the MFA has proved to be — and to plan accordingly.

Expansion

The British textile industry has also been paying the price for the ill-conceived agglomerations of the 1960s when the big groups then being created saw merit in expanding vertically and horizontally across as many fields of textile activity as possible. Courtaulds, which since the mid-1970s has shed labour on a large scale, was at one time operating on an unmanageable 500 sites and involved in textiles from cotton seed in the U.S. through to wholesaling. Many of the operations which were swallowed up would arguably have stood a better chance of surviving independently and indeed some are now being spun off to be run by their managers.

Its much simpler structure is probably one of the reasons for the competitiveness of the U.S. textile industry, together with its advantages of scale and access to low-cost energy. Its strength as an industry lies in a wealth of medium-sized companies which operate in perhaps one or at most two product areas, and can concentrate their technical and marketing effort on these.

The very deep cuts which Courtaulds, Carrington Viyella, and Tootal have been making, and the many closures in smaller groups, suggest that the lesson that the British textile industry must specialise has been learnt. In many commodity

markets, and their case is likely to reach the Canadian Supreme Court within weeks. No decision is likely there before Mr. Trudeau's proposals have gone through his Parliament and are passed to London for endorsement. Mr. Trudeau maintains that Westminster is bound to endorse such a request.

Now Westminster is in a similar situation. Through historic accident the British Parliament retains the ultimate power to amend the British North America Act (BNA) which established Canadian Federal Government in 1867. When Canada became an independent Dominion in 1881, a clause in the Statute of Westminster gave Westminster the right to amend the BNA upon Canadian request.

The Federal Government and the governments of the Canadian provinces have been unable to find a formula for making future amendments to the BNA. Given Canada's federal structure, the provinces clearly have a right to take part in the amending process, but no formula has ever been finally agreed.

Last year Mr. Trudeau decided to grasp the nettle. He asked the Parliament in Ottawa to make the necessary request for Westminster to cede control over the BNA to Canada. He linked that with the proposal that Westminster should enact a Bill of Rights for Canada, and an amending formula if a last attempt to reach a Canadian consensus were to fail. These additions have been hotly quarrelled over in Canada and, while failing short of Washington's war, have caused much bad temper between London and Ottawa.

Three of the 10 provinces are

IMPERIAL Chemical Industries, Britain's second largest exporter, yesterday released figures which underline how painful exporting from the UK has become.

On the one hand, the company managed to increase its exports in 1980 by 6 per cent in value in the face of a savage currency appreciation and a deepening world recession.

But ICI's decision to cut its dividend — after unprecedented post-war losses in the third and fourth quarters — shows the cost at which its export levels have been maintained.

And the dominant impression that emerges from interviews by Financial Times reporters in the past few days with leaders of some 40 of Britain's top 100 exporters is that they are sharing ICI's unhappy experience to the full.

Export volumes held up surprisingly well last year and Britain's tenacious exporters may not lose as much ground as some forecasters expect this year, either. But profits have been badly battered across the board and some important sec-

Exporting is no longer fun. It is very hard work

—DE LA RUE

tors, especially steel and motors, have suffered substantial declines in sales.

The picture that emerges from the interviews is as follows:

- Export volumes have been declining for about half the companies. Most foresee no improvement in the current year.

- The strength of sterling is still cited as the main obstacle to selling profitably overseas but exporters now accept that not all the deterioration in competitiveness is likely to be reversed. And in fact, large wage increases in the UK relative to those in other countries have been a more important factor than sterling in Britain's recent loss of competitiveness.

- Increased exports are seen by many as a vital way of replacing at least some lost UK sales in the current recession, and so companies are fighting even harder than usual for export volumes.

- Hoped-for improvements in cost-of-production and efficiency-of-operation have been slow to materialise. Reduced production has meant higher unit costs, while the liquidity squeeze forced companies to cut stocks to the bone. This has not helped delivery times.

Despite the difficulties, there are still a few companies and industries that continue to grow impressively. GEC, for example, reports a 30 per cent rise in the volume of its export shipments in the first nine months of its current year to March 31, 1981. Orders in the same period exceeded the £200m total for the whole of the previous year.

The company has just landed a £20m turbine contract with Calgary Power, against stiff competition from Hitachi of

Japan, and its order book for turbine generator sets now stands at £800m, of which 80 per cent is for export.

Cummins Engine is enjoying steady volume increases for most of its diesel engines. The larger models are on allocation and the group's Daventry plant is working flat out and is about to be expanded.

The aerospace industry as a whole is going through a very strong period, with exports up last year by 40 per cent to £17.75bn and another good year in prospect.

The company's 1979 exports amounted to £240m out of total turnover of £1.21bn. Export volume declined slightly in 1980, but there was no deterioration towards the end of the year.

Profit margins, meanwhile, have been badly eroded. "I'm not despondent. Of course, it would be easier if we had a cheaper pound but I say that the exchange rate is not going to get better," said Mr. Johnson.

This means some markets have had to be abandoned. "We were selling bicycles to the U.S. when the pound was at \$1.70 but we have been priced out."

De La Rue exports nearly two-thirds of its total £160m turnover. Mr. Malpace said that

volumes were deliberately being maintained despite the squeeze on margins, particularly in the important West German market.

"Our strategy is to try to ensure market coverage so that we are in a good position when the recession bottoms out," he said.

Leading pharmaceutical companies seem to have adopted the same approach. The value of pharmaceutical exports rose nearly 17 per cent last year to

£745.4m. Glaxo, for example, reports that margins are squeezed and in many markets local regulations prevent price increases to compensate for the rise in the value of sterling.

Among companies that are pushing harder than ever on exports because of the weakness of the UK economy is Tube Investments. "When you are down to a four-day week you tend to take marginal business, and a lot of that tends to be export," Mr. J. D. Johnson, export director, said.

British Aerospace has not yet reported 1980 figures but exports are expected to be substantially ahead of the £576m achieved in 1979. And about 60 per cent of the group's £3.5bn order book is believed to be for export.

Bae's has just announced a £140m order from the U.S. Air Force for its Rapier ground-to-air missile system.

And, despite its recent failure to win two large contracts for RB-211 aero engines from Delta Airlines and Saudia, Rolls-Royce exports were up a third last year and the order book is only slightly down from £1.9bn a year ago.

But for most of British industry, the picture is much less cheerful.

Exporting is no longer fun.

Mr. Brian Malpace, finance director of De La Rue, the security printing group, said: "It is very hard work, but it is absolutely vital."

De La Rue exports nearly two-thirds of its total £160m turnover. Mr. Malpace said that

volumes were deliberately being maintained despite the squeeze on margins, particularly in the important West German market.

"Our strategy is to try to ensure market coverage so that we are in a good position when the recession bottoms out," he said.

Leading pharmaceutical companies seem to have adopted the same approach. The value of pharmaceutical exports rose nearly 17 per cent last year to

£745.4m. Glaxo, for example, reports that margins are squeezed and in many markets local regulations prevent price increases to compensate for the rise in the value of sterling.

Among companies that are pushing harder than ever on exports because of the weakness of the UK economy is Tube Investments. "When you are down to a four-day week you tend to take marginal business, and a lot of that tends to be export," Mr. J. D. Johnson, export director, said.

British Aerospace has not yet

reported 1980 figures but exports are expected to be substantially ahead of the £576m achieved in 1979. And about 60 per cent of the group's £3.5bn order book is believed to be for export.

Bae's has just announced a £140m order from the U.S. Air Force for its Rapier ground-to-air missile system.

And, despite its recent failure to win two large contracts for RB-211 aero engines from Delta Airlines and Saudia, Rolls-Royce exports were up a third last year and the order book is only slightly down from £1.9bn a year ago.

But for most of British industry, the picture is much less cheerful.

Exporting is no longer fun.

Mr. Brian Malpace, finance director of De La Rue, the security printing group, said: "It is very hard work, but it is absolutely vital."

De La Rue exports nearly two-thirds of its total £160m turnover. Mr. Malpace said that

volumes were deliberately being maintained despite the squeeze on margins, particularly in the important West German market.

"Our strategy is to try to ensure market coverage so that we are in a good position when the recession bottoms out," he said.

Leading pharmaceutical companies seem to have adopted the same approach. The value of pharmaceutical exports rose nearly 17 per cent last year to

£745.4m. Glaxo, for example, reports that margins are squeezed and in many markets local regulations prevent price increases to compensate for the rise in the value of sterling.

Among companies that are pushing harder than ever on exports because of the weakness of the UK economy is Tube Investments. "When you are down to a four-day week you tend to take marginal business, and a lot of that tends to be export," Mr. J. D. Johnson, export director, said.

British Aerospace has not yet

reported 1980 figures but exports are expected to be substantially ahead of the £576m achieved in 1979. And about 60 per cent of the group's £3.5bn order book is believed to be for export.

Bae's has just announced a £140m order from the U.S. Air Force for its Rapier ground-to-air missile system.

And, despite its recent failure to win two large contracts for RB-211 aero engines from Delta Airlines and Saudia, Rolls-Royce exports were up a third last year and the order book is only slightly down from £1.9bn a year ago.

But for most of British industry, the picture is much less cheerful.

Exporting is no longer fun.

Mr. Brian Malpace, finance director of De La Rue, the security printing group, said: "It is very hard work, but it is absolutely vital."

De La Rue exports nearly two-thirds of its total £160m turnover. Mr. Malpace said that

volumes were deliberately being maintained despite the squeeze on margins, particularly in the important West German market.

"Our strategy is to try to ensure market coverage so that we are in a good position when the recession bottoms out," he said.

Leading pharmaceutical companies seem to have adopted the same approach. The value of pharmaceutical exports rose nearly 17 per cent last year to

£745.4m. Glaxo, for example, reports that margins are squeezed and in many markets local regulations prevent price increases to compensate for the rise in the value of sterling.

Among companies that are pushing harder than ever on exports because of the weakness of the UK economy is Tube Investments. "When you are down to a four-day week you tend to take marginal business, and a lot of that tends to be export," Mr. J. D. Johnson, export director, said.

British Aerospace has not yet

reported 1980 figures but exports are expected to be substantially ahead of the £576m achieved in 1979. And about 60 per cent of the group's £3.5bn order book is believed to be for export.

Bae's has just announced a £140m order from the U.S. Air Force for its Rapier ground-to-air missile system.

And, despite its recent failure to win two large contracts for RB-211 aero engines from Delta Airlines and Saudia, Rolls-Royce exports were up a third last year and the order book is only slightly down from £1.9bn a year ago.

But for most of British industry, the picture is much less cheerful.

Exporting is no longer fun.

Mr. Brian Malpace, finance director of De La Rue, the security printing group, said: "It is very hard work, but it is absolutely vital."

De La Rue exports nearly two-thirds of its total £160m turnover. Mr. Malpace said that

volumes were deliberately being maintained despite the squeeze on margins, particularly in the important West German market.

"Our strategy is to try to ensure market coverage so that we are in a good position when the recession bottoms out," he said.

Leading pharmaceutical companies seem to have adopted the same approach. The value of pharmaceutical exports rose nearly 17 per cent last year to

£745.4m. Glaxo, for example, reports that margins are squeezed and in many markets local regulations prevent price increases to compensate for the rise in the value of sterling.

Among companies that are pushing harder than ever on exports because of the weakness of the UK economy is Tube Investments. "When you are down to a four-day week you tend to take marginal business, and a lot of that tends to be export," Mr. J. D. Johnson, export director, said.

British Aerospace has not yet

reported 1980 figures but exports are expected to be substantially ahead of the £576m achieved in 1979. And about 60 per cent of the group's £3.5bn order book is believed to be for export.

Bae's has just announced a £140m order from the U.S. Air Force for its Rapier ground-to-air missile system.

And, despite its recent failure to win two large contracts for RB-211 aero engines from Delta Airlines and Saudia, Rolls-Royce exports were up a third last year and the order book is only slightly down from £1.9bn a year ago.

But for most of British industry, the picture is much less cheerful.

Exporting is no longer fun.

Mr. Brian Malpace, finance director of De La Rue, the security printing group, said: "It is very hard work, but it is absolutely vital."

De La Rue exports nearly two-thirds of its total £160m turnover. Mr. Malpace said that

volumes were deliberately being maintained despite the squeeze on margins, particularly in the important West German market.

"Our strategy is to try to ensure market coverage so that we are in a good position when the recession bottoms out," he said.

Leading pharmaceutical companies seem to have adopted the same approach. The value of pharmaceutical exports rose nearly 17 per cent last year to

£745.4m. Glaxo, for example, reports that margins are squeezed and in many markets local regulations prevent price increases to compensate for the rise in the value of sterling.

Among companies that are pushing harder than ever on exports because of the weakness of the UK economy is Tube Investments. "When you are down to a four-day week you tend to take marginal business, and a lot of that tends to be export," Mr. J. D. Johnson, export director, said.

British Aerospace has not yet

reported 1980 figures but exports are expected to be substantially ahead of the £576m achieved in 1979. And about 60 per cent of the group's £3.5bn order book is believed to be for export.

Bae's has just announced a £140m order from the U.S. Air Force for its Rapier ground-to-air missile system.

And, despite its recent failure to win two large contracts for RB-211 aero engines from Delta Airlines and Saudia, Rolls-Royce exports were up a third last year and the order book is only slightly down from £1.9bn a year ago.

</

A thoroughly disorganised Government

THE Conservative Party is going through one of its periodic bouts of self-doubt. Pick up any newspaper and you are likely to find this or that Tory MP agonising about the nature of Conservatism, and probably calling for an industrial strategy in the bargain. The cutting of the ICI dividend, announced yesterday, will hardly help the mood.

What is it that has gone wrong? There are, I think, two related problems. One is to do with authority and the other with policy.

There has been a problem of authority within the Party ever since the early and successful period of Harold Macmillan's Premiership. As the recently published *Diary* by Sir Harold Evans, Mr. Macmillan's Press secretary, has reminded us, the later Macmillan period was obsessed by rumours about the succession. It seems that the Prime Minister was ready at times to go earlier, but there was no clear agreement on who should succeed him.

There was, however, a feeling that the Tories had a great array of talent: Boyle, Heath, Macleod, Maudling, and Powell. It was only a question of which one of them would eventually outstrip the others and make it to the top.

Yet when Macmillan went in a hurry because of his sudden illness, the succession was botched. I do not think that the party has ever fully recovered from the way that Sir Alec Douglas-Home emerged as leader. The Conservatives have never since had that sense of internal cohesion, of effortless superiority, and of being the natural party of government that seemed to go with the early Macmillan period.

Look what happened, too, to

the array of talent. True, Mr. Heath made it in the end, but is now regarded as a discredited former Prime Minister, especially in his own party. Lord Boyle has long since been out of politics. Maudling and Macleod are dead. Mr. Powell lives on in some curious political wilderness of his own.

The party has also lost its sense of identity. It is no longer very clear what it stands for. It has shed the grouse moor image. It would be longer claim to be the natural governing party because of its service background. Social change has affected the Conservatives, like everyone else; we are all less deferential now, though one of the results is the decline in authority and leadership that many people seem to regret.

Again, there is the confusion about policy. The Tories went into the 1970 election under Mr. Heath on the Selsdon programme of promoting competition and eliminating lame ducks. Sir Keith Joseph, now the Industry Secretary, told me once that the only thing wrong with the programme was the failure to include the control of the money supply. In those days, monetarism was a relatively arcane doctrine.

More recently, Sir Keith has admitted that the Heath Government also went wrong because it failed to foresee the rise in unemployment. It was that brought about the celebrated U-turn.

Anyway, the party went into the 1979 election, having changed its leader, on a programme of Selsdon plus monetarism. It has run into difficulties now on two related matters. Once again it failed to foresee the extent of the rise in unemployment, though this time it is reluctant to make the U-turn, or at least to admit to doing it. And even the doc-



The rising talent of the Macmillan years: Mr. McLeod, Lord Boyle, Mr. Powell, Mr. Maudling and Mr. Heath.

trine of Selsdon plus monetarism turns out to have something missing: it fails to tell you what to do about a high exchange rate or—in so far as it does tell you—leaves it to market forces.

This is not a dilemma to be ashamed of. There is hardly any practical experience to draw on. Assuming that oil has at least something to do with the strength of sterling, I cannot think of any other country in a comparable position either now or in the past—unless one takes the example of Spain and gold at the end of the sixteenth century.

We were in industrial decline with a perennial balance of payments problem, then we discovered a major resource in the North Sea. It removed the balance of payments problem, but creates new jobs and—at least in the short term—accelerates the industrial decline because of the effect on the exchange rate.

Mrs. Thatcher likes to look to her continental chums in

Austria, Switzerland and Germany for lessons, but I doubt if they are strictly relevant. None of them have been blessed, or cursed, by North Sea oil, and in any case the Austrian and Swiss economies are much smaller and much less dependent on old industries.

The only sure way of giving

the exchange rate a sharp knock downwards would be to abandon the counter-inflation policies

that have been partly respon-

sible for putting it up. That is

not a course to be lightly

adopted, though it seems to be

what many in the party are

calling for with their demands

for new industrial policy and

a reversal to something called

Tory pragmatism.

Yet the Government would

be more capable of facing the

dilemma if it were better

organised. One of the results

of the loss of continuity and

self-confidence in the Tory

Party is that the Government

is now excessively divided into

factions.

The divisions are not clear-

cut. Indeed, paradoxically, members of the Cabinet might find that they have more in common than is generally supposed, if they were to spend more time talking to each other. Instead, they talk in groups and there are suspicions—often unjustified—that the Government

is being run by cabals. What happens in practice is that nearly everything is decided ad hoc.

It is impossible not to place some of the blame for this disorganised state of affairs at the top. Mrs. Thatcher has many admirable qualities. She is much more the moralist than the ideologue that is generally portrayed. She has a zest, an enthusiasm, a radicalism, a willingness to ask questions and a desire to get things done that are lacking in the rest of the Cabinet. Not least, she has popular appeal.

Yet she also has quite extraordinary impatience. It is almost as if she cannot be bothered to deal with a Cabinet that wants to take things

slowly. The decision more or less to accept the Shadow Cabinet she inherited from Mr. Heath must have been a deliberate one. She could have produced a Cabinet of her own making at almost any time, yet she has chosen not to do so. She could invite the Cabinet to Chequers any weekend for a review of where the Government is going, but again she does not do it.

There was a moment early

in the new year when it looked

as if there might have been a

change. It was when Mr.

Francis Pym was made Leader

of the House and given special

responsibility for co-ordinating

Government policies. I doubt if

Mr. Pym has had more than one

moment with the Prime

Minister about his new role

since he agreed to accept the

job: possibly there will be a

meeting before Easter. At

present, he is looking round for

staff who will have access to his

advisers. Besides, it is very

difficult to present Government

members as co-ordinated if they are not co-ordinated in the first place.

There is something else. Mrs.

Thatcher may have a clear and

penetrating mind, but she does

not synthesise. Rather like

former President Carter in the

U.S., she does not relate one

decision to another. Last week

it was the surrender to the

miners and the National Coal

Board on all fronts. This week

there was the rather bold deci-

sion to take the first steps to

allow the denationalisation of

the steel industry. There was

no attempt to explain the two

decisions together.

Somebody might have said,

for example: "Yes, we did re-

act before the miners, but we

are advancing, where we can.

After the latest aid to British

Leyland, it might now be pos-

sible to attract private equity in

the next couple of years. More-

over, we are also moving to

break up the British Steel Cor-

poration."

Instead, Mr. John Biffen, the Trade Secretary, went on the be-nice-to-the-Tories programme that appears on commercial television just before Sunday lunchtimes to say that the baronial power of the miners was a fact of life. There was no mention of the baronial power of Sir Derek Ezra, the NCB chairman, or of the thrust of the Tory Manifesto which was to break up monopolies and concentrations so that the threat of in-

ustrial blackmail by the unions and by the nationalised industry

would not occur.

When Sir Keith Joseph announced the steel measures to the House of Commons on Tuesday, there was no attempt to say that the Government was at last beginning to put its policies into practice. Indeed it took some considerable time before it dawned on the House what was happening.

The general result is con-

fusion all round: hence the lectures by Mr. Norman St. John-Stevens and Sir Ian Gilmore about the other strands of Conservatism. (It has been noted that Sir Ian has been ominously quiet recently, perhaps preparing another Conservative address.) Hence also the new industrial policy or strategy.

As for the latter, we may adapt what Iain Macleod used to say about incomes policies. All governments have an incomes policy in the sense that they must have an approach to incomes or out because they are major employers of their own right. They should not become hung up on the term merely because of its previous connotations.

It is the same with industrial policy—the word "strategy" is somewhat pretentious. This Government did have an industrial policy in its election Manifesto, however slowly it is pursuing it. It is to disengage the state wherever possible. It is still a policy worth defending. The residual admiration for Mrs. Thatcher and the Conservative Party standing in the opinion polls suggest that there is still some support for it. Perhaps this would be even more if the Government began to develop the German concept of the social market economy—with a safety net.

Such support will be difficult to maintain, however, if the Government continues to quarrel with itself and to behave in its present disorganised fashion. There is something to be said for the idea of "divide and rule." But you can also divide without ruling.

* Downing Street Diary: The Macmillan Years 1957-63. Hodder and Stoughton, £9.95.

Malcolm Rutherford

Letters to the Editor

Too big and unwieldy

From Dr. W. Tan

Sir.—Mr. Boam (February 24) is quite wrong—greater centralised control of energy production will lead to greater disaster.

Let me quote from Ding Chen, vice-president and secretary general of the Shanghai Federation of Industry and Commerce, and by implication a long-term observer if not practitioner of centralised control. Writing in the September 1980 issue of *Scientific American* he said:

"Managing the economy by the apparatus of government, making the enterprises its mere appendages, blocked horizontal relations between enterprise and enterprise, between trade and trade and even between region and region. Administrative orders deprived enterprises of the right to make their own adjustments to changing conditions. The suppression of cues from the market led to dislocation of supply, production and distribution. Since enterprises were not responsible for profit and loss and did not independent accounting, good performance and poor performance were rewarded equally. The result was low labour productivity and waste of other precious resources."

For a pertinent example one need look no further than the closure of Bowater's newsprint plant reportedly resulting in a market loss of 500,000 tons/year of coal. Wages form a large component of coal costs. If miners and management at grass roots were aware that their wage rates over the years would result in a severe loss of market and mining jobs would they not be more likely to seek other routes to greater remuneration, such as increasing productivity when the need is more pressing, i.e. in the years of high demand?"

One major problem of a large and unwieldy corporation such as the National Coal Board is that its dynamics of change are out of phase with external events. In plain language the response is too slow. Thus, the NCB underproduces when demand is high and overproduces when demand is low. Extra costs are incurred in either case.

Far from integrating a large corporation with another, as advocated by Mr. Boam, the solution to the NCB problems lies in dismantling it into several independent corporations coupled with a degree of privatisation. Here indeed is an opportunity for the Government to trade subsidies for structural change.

Contrary to popular (and some politicians') belief—my findings indicate that there is no shortage of energy, only a shortage of cheap energy. Retaining high-cost mines is therefore not a solution to the "energy crisis," now or within the next 20 years. (Dr.) W. P. S. Tan, Old Smithy Lane, Lymm, Cheshire.

The price of a therm

From the Chief Executive

Electric Heating Distributors

Sir.—Your correspondents recently have presented a number of interesting facets of the energy problem ranging from comments on the Select

should be the excess of money in the bank at the end of the financial year after allowing for inflation and replacing fixed assets.

More precisely, profit is the amount by which a bank is better off at the end of the year than it was at the beginning, insofar as the increase has been realised (e.g. unrealised increases in premises excluded).

The main adjustment to be applied to historic profits to correct for inflation is simple to calculate from the balance sheet: net money at start of year x annual rate of inflation; net money = loans to customers and investments less deposits. The practice of using average monetary assets instead of the figure at the start of the year is illogical and consequently confusing. It also understates both profits and losses.

It is important to publicise the corrected figure and use it in discussion because only the corrected figure gives the measure of the realised increase in the wealth of the bank. It is the proper indicator of ability to pay tax and dividends.

Some concern has been expressed about the effect on confidence overseas of disclosing inflation-corrected profits, but the calculation is so simple that no secrets are revealed to other bankers. They can make the calculation themselves or have it made for them. What is more important is that the concerned citizen should know and understand the truth of the matter.

This presumes that the householder pays a basic tax rate, has no investment surcharge and that the increase in oil and electricity price is a uniform 10 per cent per annum. It assumes that there is no residual value in the heat pump after 10 years and discounts the savings at 10 per cent. Any higher tax rate, higher energy price increase (absolute or oil relative to electricity), or longer life of the machine would improve the return.

Until the true economics of the situation are evident to all, one must rely on the common sense of the individual to put priority investment into the likelihood of higher energy prices rather than making a "safe" government stock first target for his savings.

Bill Eastwood, Portland Road, Shirebrook, Mansfield, Notts.

Energy savings

From Mr. B. Holden

Sir.—Mr. A. Kidd (February 23) misleads your readers with his opinions of electrically powered domestic heat pumps.

Heat pump technology is 100 years old. It is true that the compressors used are of the reciprocating type, which does obviously require an annual service, as does a motor car or an oil-fired boiler. This type of compressor, however, has been used for many years in all forms of refrigeration equipment such as air conditioning, dehumidifiers, and even the dependable domestic refrigerator and freezer. Further West Germans have been installing heat pumps using these compres-

ters as "money" and what an apt expression that is. What yardstick is used by the DoE for choosing a year to target on? Why not a year from the "we never had it so good" 1950s

Companies and Markets

Plessey surges 71% to £60m for nine months

PROFITS, before tax, of the Plessey Company have jumped 71 per cent from £35.4m to £60.5m. For the nine months ended December 31, 1980, with a 56m boost in the third quarter, the surplus to £22.1m. Sales for the three months rose from £191.5m to £204.3m. Raising the full amount to £603m against £525.5m, a 14.7 per cent increase.

After six months profits had expanded from £19.42m to £38.57m. Earnings per 50p share, as at December 31, are shown as 16.75p, compared with 9.57p, and the interim dividend is 11.25p, up 3.25p (2.925p) net — last year's final payment was 4.01p paid from total pre-tax profits of £60.1m.

At the operating level — surplus was £78.62m (£56.7m) for nine months — margins were 10.3 per cent of sales (7.6 per cent), following improvements in output, increased efficiencies and cost elimination.

Although all sectors produced higher profit contributions, except microelectronics and components, down from £7.3m to £4.82m, telecommunications, main exchanges and transmission, and electronic systems and equipment achieved the strongest increases — profits expanded to £19.49m (16.48m) and £13.91m (£7.33m) respectively.

Companies in the UK increased their sales by 27.5 per cent to £43.4m, the export content amounting to £65m (£71m), but overseas sales fell by £1.8m to £180m due primarily to the continuing improvement of sterling against other currencies, and the disposal of the Portuguese company last March.

Orders, at the end of December, amounted to £1.2bn, a rise of 22 per cent. The UK export content of £213m had improved by 17 per cent over the past 12 months, the directors state.

New investment in capital expenditure continued at a higher level than previous years, they

HIGHLIGHTS

Les looks at the very poor results from ICI and the company's first dividend cut since 1938, after two consecutive quarters of losses. The situation does not consider the publication of the House of Fraser/Lorosie battle following the publication yesterday of the retail group's second defence document. Electricals giant Plessey produced some encouraging figures yesterday. Profits in the third quarter rose from £18m to £22m, to leave the figure for the nine months sharply up from £33m to nearly £60m. On the inside pages there are poor results from Brown Brothers, which has been hit by the downturn in demand for automotive parts, and AI Industries where losses are recorded once again.

add, and the balance sheet remains strong due to a substantial operating cash inflow from the trading companies.

Pre-tax figure was struck after depreciation of £16.64m (£16.7m) and interest payable of £8.92m (£3.66m), but included interest receivable, well up at £4.89m (£1.5m), and associate's share of £2.61m against £2.43m.

Mr. Peter Marshall, chief executive, said later at a Press conference that fourth quarter figures would be known in early January, after the surge of demand last month following strikes. He made no forecast for the full 1980/81 year, but was "quietly confident" about 1982.

After allowing for exchange rates and discontinued businesses the group's sales would have been some 24 per cent over the nine months, he says.

On the performance of micro-electronics, Mr. Marshall stated that reorganisation of the business meant it was now hardly influenced by changes in the consumer market — the reorganisation largely accounted for the drop in profits, he explained. The group had been little affected by defence cuts, with no major contracts cut, he stated, and the directors were confident that most of these were secure. There had been no

UK COMPANY NEWS

Brown Bros. falls to £0.15m

MID-TERM pre-tax profits of Brown Brothers, the motor accessories distributor which is 69 per cent owned by Daimler-Benz, have markedly worsened in October, the second interim dividend is being reduced to 5p net per share, against 11p last time. This reduces the total payment from 23p to 17p.

With fourth-quarter sales down slightly at £1.44m (£1.48m), pre-tax loss for the period was 26m (£145m), which means that over the year, taxable profits dropped from £61.3m to £29.4m (£3.6m), a per cent higher at £5.72m (£3.77m).

The figures are affected by two changes in accounting practice which have been made in the light of evolving accounting standards. These changes increase profits before tax by £5.8m (£5.8m).

Following the publication of ED 27, the exchange loss on translating net current assets of overseas subsidiaries into sterling is charged against reserves, instead of profits. Also Government grants receivable, which are spread over the lives of relevant assets, are included in trading profits, instead of being supplementary depreciation of

ICI dividend reduced by 6p

FOR THE second successive quarter, Imperial Chemical Industries in the final three months of 1980 traded at a loss and with the outlook now markedly worse than expected in October, the second interim dividend is being reduced to 5p net per share, against 11p last time. This reduces the total payment from 23p to 17p.

Based on new presentation accounts, attributable profits before extraordinary items tumbled from £457m to £130m in 1980, after an unchanged tax charge of £12.5m and minorities. Earnings per £1 share were 22.1p (£7.2p) before extraordinary

extraordinary costs totalled £15.0m (£16m) and with dividends costing £10.1m (£13.4m), there was a retained deficit of £12.1m (£20.7m profit).

The figures are affected by two changes in accounting practice which have been made in the light of evolving accounting standards. These changes increase profits before tax by £5.8m (£5.8m).

Following the publication of ED 27, the exchange loss on translating net current assets of overseas subsidiaries into sterling is charged against reserves, instead of profits. Also Government grants receivable, which are spread over the lives of relevant assets, are included in trading profits, instead of being supplementary depreciation of

deducted from tax. The quarterly profits have also been restated to eliminate provisions made for employees profit-sharing bonus in the first quarter.

Based on new presentation accounts, attributable profits before extraordinary items tumbled from £457m to £130m in 1980, after an unchanged tax charge of £12.5m and minorities. Earnings per £1 share were 22.1p (£7.2p) before extraordinary

extraordinary costs totalled £15.0m (£16m) and with dividends costing £10.1m (£13.4m), there was a retained deficit of £12.1m (£20.7m profit).

The figures are affected by two changes in accounting practice which have been made in the light of evolving accounting standards. These changes increase profits before tax by £5.8m (£5.8m).

Following the publication of ED 27, the exchange loss on translating net current assets of overseas subsidiaries into sterling is charged against reserves, instead of profits. Also Government grants receivable, which are spread over the lives of relevant assets, are included in trading profits, instead of being supplementary depreciation of

continental Europe where profits were sharply reduced as sales volume fell.

UK costs continued to increase but against the recessionary background the rising value of the pound held down prices in continental Europe and also caused UK exports to fall steeply and was therefore not possible to recover the full increase in costs through higher prices.

Exports were profitable at the beginning of the year, becoming unprofitable in the second quarter, and by the end of the year in many areas realisations barely cover production costs.

Chemical sales volume in fourth quarter increased by 7.7 per cent in the UK there was a volume improvement over the year, but a seasonally low third quarter. Substantial improvement thereafter must mainly depend on renewed growth in economic activity in the UK and worldwide, combined with a more favourable currency environment.

Trading in the last three quarters of the year was severely affected by the world recession and the accompanying destocking, particularly in the UK and Germany.

See Lex

Ratcliffs halves final payment

Taking into account a tax credit of £67.300, Ratcliffs (Great Bridge), the brass and copper strip manufacturer, suffered a net loss of £65.100 for the year to December 31, 1980, compared to a net profit of £930.100 after tax of £64.600 previously. The company is halving the final dividend to 0.75p maintaining 1.5p net for the year compared to a 2.5p total in 1979.

The loss includes £74.000 of exceptional metal losses which have been covered by a transfer from a metal price contingency reserve.

THOMAS WALKER LITTLE CHANGED

A fall of 55.013 to 56.801 in pre-tax profits is reported by Thomas Walker for the half-year to December 31, 1980. Turnover of this manufacturer of metal smallwares for the clothing industry was also lower at £856.652 compared with £869.491.

After tax up from £13.520 to £20.000, stated earnings per 50p share are down to 0.587p (0.585p), but the interim dividend is unchanged at 0.1675p.

last year's total was 0.7475p from net-tax profits of £164.500 (£221.537).

Break even at Westwood Dawes

Structural and mechanical handling engineer Westwood Dawes Co. was at break-even for the 12 months to end-December, 1980, turning in a pre-tax profit of just £91, compared with £21.814 previously. Sales were £244.410, up £2.45m.

The fall follows a setback at mid-year from £65.183 to £35.901. The dividend is omitted — last time an interim of 1p net was followed by a final of 1.5p.

The surplus for the 12 months was struck after redundancy costs of £19.688 (nil). There was a tax credit of £14.136 (£6.943 charge) and stated earnings per 25p share were down from 4.88p to 1.13p.

On a CCA basis the pre-tax profit is reduced to a loss of £121.048.

Dividends shown per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Cents throughout.

Fibres head the vulnerable businesses

By SUE CAMERON, CHEMICALS CORRESPONDENT

THE HIDDEN depths of the recession were highlighted yesterday when Imperial Chemical Industries reported a dramatic 53.6 per cent drop in profits between 1979 and 1980.

The UK-based group made it clear last autumn that its results would not match up to those of the previous year. Nor had ICI made any secret of the fact that its most vulnerable businesses were the bulk chemical operations such as fibres, petrochemicals and plastics.

But when the company reported its first-ever loss of £10m in the third quarter of last year, it did not appear to foresee the full dimensions of the slump. In 1979 only one of its 11 businesses made a trading loss — fibres. Last year fibres, petrochemicals, plastics and organic chemicals all made trading losses.

Trading profits improved in only three areas in 1980 — pharmaceuticals, the comparatively tiny industrial explosives sector and oil, where much of ICI's income comes from its 19.2 per cent stake in the North Sea's Nynas field.

ICI is putting the blame for its poor performance in so many businesses on the recession, in

creased costs and the continuing strength of sterling. Yesterday it admitted that the economic downturn in the UK was "proving to be deeper and longer than was thought likely last October."

It went on to state that further appreciation of the pound against other West European currencies had "made the competitive position weaker for both ICI and its UK customers." Prospects for the first half of 1981 were "poor."

A large chunk of ICI's business is still centred on the production of commodity chemicals which have been particularly hard hit by the recession. Last year demand plummeted by as much as 30 per cent in the case of some products.

At the same time, the cost of raw materials — notably those made from oil — rose.

ICI reckons that in Europe alone it spent an extra £100m in 1980 for its oil-based raw materials and if it had bought the same volumes as in 1979, the bill last year would have been £125m higher.

Europe's overcapacity in such fields as plastics and petrochemicals has become notorious. So too has the lack of discipline displayed by virtually all European heavy chemical producers on pricing. ICI has been hurt by these twin evils as much as its

competitors. The group said that it had generally managed to maintain its market share — but only at the cost of low margins. This trend appears to be common to most of the big European chemical producers: they have won the fight to protect their market share, but in the process they have sacrificed profits.

The effect of this on ICI can

be seen in the way its 1979 trading profits collapsed. Their plastics, petrochemicals and organic divisions made profits of £51m, £44m and £11m respectively, while its fibres division had been £125m higher.

ICI's poor performance seems to have had two effects on its business. The first will be to accelerate the cost cutting programme. It has already begun. Last year the group's UK workforce was cut by just over 5,000 to 34,300, and at least as many jobs will go this year.

Meanwhile, spending and future spending authorisation is being drastically reduced. Last year, it authorised spending of £324m (£176m in the UK). But at the end of the year £246m of authorised expenditure remained unspent.

The second consequence of

the group's badly low figures is likely to be a move away from some of the heavier chemical businesses and into the more stable, recession-proof high added value areas. It is, perhaps, noteworthy that even in the disastrous year ICI's pharmaceutical, agriculture and paints operations did well. There is likely to be increasing emphasis on these in the future.

U.S. Stocks and Shares

Full buying and selling service provided on a personal basis.

Free portfolio evaluation and market opinion.

Please write with details of your requirements to:



RAVENDALE SECURITIES LIMITED

21 Upper Brook Street, London W1

The Grange Trust Limited

★ Net Asset Value up 44.3%

★ Earnings increased 21%

The Chairman, C. Atkin McLean, C.A., reports another successful year. He draws attention to the success achieved by concentrating the portfolio in relatively strong sectors — oil, gas and related services and financials — and to the higher proportion of overseas investment.

We believe he says that the best prospects for stockholders lie in a balanced portfolio of equities of good quality which we have built up over the years. We endeavour to invest primarily in established businesses with growth prospects and despite the probability of a number of reduced dividends, we believe that this will have no more than a marginal impact on our revenue account.

M. J. H. Nightingale & Co. Limited

27/28 Lower Lane, London EC3K 9EJ Telephone 01-621 1212

1980-81 High Low Company Price Change Div (p) Yield % P/E

1980-81	High	Low	Company	Price	Change	Div (p)	Yield %	P/E
76	35	32	Airfrance	64	—	10	16.2	5.8
44	21	19	Amstrad and Rhodes	62	—	14	2.2	12.3
100	82	78	Associated Milk Producers	180	—	9.7	5.1	1.1
120	88	82	Frank H. Miles	105	—	5.5	5.2	4.7
110	51	47	Fordlock Parker	51	—	10.0	2.0	3.3
124	103	98	Genetics International	75	—	3.1	4.1	2.3
110	59	54	James Borrell	110	—	5.9	6.4	4.1
334	244	227	Robert Jenkins	330	—	5.3	6.2	8.8
224	202	190	Scotlands "A"	54	—	5.3	5.8	2.9
23	10	8	Twinkie Corp.	15	—	16.1	7.0	3.7
80</td								

f4m profit fall for Alcan UK

AS ANTICIPATED at the interim stage, Alcan Aluminium (UK), hit by the recession and the strong pound, reported a fall in profit in the second half of 1980. This means that pre-tax profits for the year totalled £16.2m to £21m, after showing a 16.6 per cent jump to £27.2m in the previous year.

No final dividend is being recommended and the directors warn that prospects for a resumption in the short term are poor. The maintained interim dividend of 3.3p net therefore compares with a total of 6.6p for the previous year.

The forecast for 1981 is for continuing losses and for a further significant increase in borrowings due to economic conditions in the UK, to the current exchange value of the pound and to a reduced level of demand in European aluminium markets.

Current cost figures show an increase in pre-tax losses from £12m to £20.9m. Adjustments for additional depreciation took £2.3m (£18.6m), cost of sales £5.1m (£5.5m) and monetary working capital £2.2m (£1.2m), partly offset by a higher gearing adjustment of £2.6m (£7m).

CCA loss per £1 share was 49.8p (29.8p) compared with historical earnings of 1.9p (£1.15p).

Sales for the year rose from £325m to £335.6m, but historical trading profits fell by 10.8p (£1.5m). The greater reduction in the pre-tax level reflected an increase in interest charges from £1.6m to £1.9m.

The directors say the business recession in the UK reduced overall volume of orders to un-economic levels, particularly in

BOARD MEETINGS

The following companies have noticed dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering financial statements. Official indications are not available as to whether dividends are interim or final.

TODAY...

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butchery (Mar. 5)

INTERIM...

AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

FUTURE DATES

Interim—
AAH (Mar. 3)
J. Jarvis (J.) (Mar. 11)
Trans-Oceanic Trust (Mar. 5)

Finals—
Danish Bacon (Apr. 22)
National Charitable Investments (Mar. 3)
M. Smith (Mar. 12)
Taverne Butch

BIDS AND DEALS

Fraser expects at least £34m: valuation raises assets to 302p

BY JOHN MOORE

PRE-TAX profits of House of Fraser, for the financial year ending January 31, 1981, are estimated to be not less than £34m "which will come as a surprise," said Professor Roland Smith, the part-time chairman of the Fraser group.

Profits for the previous year totalled £37.1m.

Unveiled, the group's major defence document in its battle against a £155m takeover bid by Lonrho, the international trading conglomerate, Professor Smith said that the figures "have been earned from trading."

He stressed: "They do not include exceptional items of financial engineering of any kind."

The defence document states: "The means that have earned profits before tax of £33m in the second half, the highest profits House of Fraser has ever achieved in any half year, and more than 12 per cent higher than the previous second half."

The profit of £17.6m on the sale of D. H. Evans is not included in the profit figures and profit on other disposals was about the same as the previous year. Total turnover for the financial year increased by approximately 10 per cent.

The board intends to recommend a final dividend of 4.6p per share making a total dividend of 6.6p per share, an increase of 10 per cent.

After an asset revaluation of all the group's properties, by Conrad Ribbats, the asset value of the shares has grown to 302p per share.

The revaluation, which is based on open market value for existing use, shows a total property value of £336.9m, a surplus over book value of some £18.5m.

This is a conservative valuation and, after due account is taken, takes into account only what the properties are worth as department stores or for other existing uses without regard to the value of their redevelopment potential.

The board argues that there is a "plus" premium value of £10m. Harrods is the finest and most prestigious store in any crown and we believe, a buyer of the Harrods store would pay a substantial good will premium over its current property value of 285m, which itself represents 6.5p for each share of Fraser ordinary share.

The board continues: "We have been given suggestions that Harrods should, in some way, be separated from the rest of House of Fraser, so that shareholders could have a separate share in Harrods as well as a share in House of Fraser. Our view is that such a move would, at this time, be wrong but we recognise that the full value of Harrods has been hidden for too long."

Another "plus" listed by the directors is "the supervalue of your assets."

Other Fraser properties have a potential value considerably in excess of their value today as department stores. In certain stores selling space is greater than necessary. Upper floors can be converted into offices without harming sales volumes but considerably enhancing profitability.

"We will pursue such plans where the profitability of a store is below target and cannot be raised up to standard by increased efficiency measures."

Mr. and Mrs. Claude Cooper have raised their bid for Whiteley Bay Entertainments to 300p a share from the previous 280p and secured the agreement of the board.

The Coopers, who have extensive leisure interests in the north-east and Scotland, have already announced their intention to offer a loan note alternative for accepting shareholders.

The increased bid from the Coopers compares with 215p a share bid previously by Granada, the television and leisure concern, which had received acceptance of 6.8 per cent by last Friday's first closing date.



Professor Roland Smith, chairman of the House of Fraser, and all the executive directors leave a board meeting to demonstrate their solidarity outside Harrods store in London.

structural financial weaknesses aggravated by very heavy borrowing.

Lonrho has no understanding of our business. Lonrho is a multinational conglomerate. Its profits are largely derived from mining activities in Africa, dependent on volatile commodity prices. A number of its United Kingdom businesses are doing badly. These factors must have placed a central role in Lonrho's decision to build up its present stake in House of Fraser: since then it has attempted to gain creeping control."

The board adds that Lonrho's offer of 150p represent only a "tiny" premium over the share price of 146p at which House of Fraser shares stood on May 2, 1980, the date of Lonrho's first circular to Fraser shareholders.

"Since that time, Lonrho's actions seem to have been designed to undermine confidence in your company and the market price of your shares."

On Lonrho's trading strategy the Fraser board says that for the 1980, it hopes to build on the twin strengths of "our traditional department store business and our huge

product ranges, our services and our promotions: activities to reflect the changing nature of retailing and to maximise our profits."

"The selling space will be increased and new stores developed in areas of increasing consumer influence. Plans have been drawn up to create an additional 40,000 sq ft of selling space within Harrods, in part to expand the famous food halls."

The board concludes its document to shareholders: "Reject Lonrho's offer by ignoring it and holding on to your shares."

Rise for FH

DESPITE A predicted downturn in sales from £5.25m to £5.75m profits of Footwear Industry Investments, footwear manufacturer, improved sharply in the six months to November 30, 1980, the pre-tax figure coming through at £365,000, compared with £330,000.

The interim dividend is a same-again 1.54p net—last year a total of 5.04p was paid from taxable profits of £321,000—and after tax of £126,000 (£43,000), half year earnings per 25p share show a rise of 2.2p to 3.2p.

Lonrho's annual swing with operating losses of more than £1.25m at midyear.

Mr. M. Sunray, the chairman, points out that the increase in profits, which maintains the improvement shown in the second half of 1978-80, was achieved despite having to bear the costs of undisposed factory units and the reorganisation of its

units and the reorganisation of its 1.2m shares.

No change at Danks

Shareholder pressure for the immediate appointment of two new non-executive directors to the board of Danks Gowerton, whose auditors, Touche Ross, resigned last year after a dispute over stock records, was resisted yesterday by the chairman.

Mr. Arthur Roe, chairman, said only "consider" the appointment of new directors when the steel and engineering company had returned to profitability. He refused to answer questions relating to the resignation of Touche Ross.

Touche stepped down as auditor after qualifying Danks's 1978-79 accounts over the non-availability of certain steel stock records. The present auditors are Clement Keys, based in Birmingham.

Two non-executive directors of Danks, Mr. Len Robinson and Mr. Jeremy Chittenden have resigned. Earlier this week, Mr. James Wheeler, managing director of the group's engineering side also resigned, but no explanation was given by Danks.

Mr. Roe said yesterday that the rate of the company's losses had now been reduced and he hoped it would return to profitability within four months, at which point he would "consider" new directors but would give no assurances.

See Lex

Coopers lift bid for Whitley Bay

The Granada bid, already increased after a bid from Harry Swaddle (Coliseum)—now out of the bid contest, but owner of a near 10 per cent stake—has been extended to this afternoon.

The latest bid from the Coopers values Whitley Bay at nearly £1.5m against the £38m their previous offer was worth. Granada's bid, which has a share alternative, totals £1.05m in cash terms.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Samuel Montagu, advisers to the Coopers, said the new cash bid is worth some 40 per cent more than Granada's and 20 per cent more than the alternative offer. Directors of Whitley Bay and their wives have accepted the Coopers' new bid for their 7.7 per cent of the shares. Meanwhile, the Coopers have lifted their holdings to 5.1 per cent through market purchases.

The latest bid from the Coopers values Whitley Bay at nearly £1.5m against the £38m their previous offer was worth. Granada's bid, which has a share alternative, totals £1.05m in cash terms.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Samuel Montagu, advisers to the Coopers, said the new cash bid is worth some 40 per cent more than Granada's and 20 per cent more than the alternative offer. Directors of Whitley Bay and their wives have accepted the Coopers' new bid for their 7.7 per cent of the shares. Meanwhile, the Coopers have lifted their holdings to 5.1 per cent through market purchases.

The latest bid from the Coopers values Whitley Bay at nearly £1.5m against the £38m their previous offer was worth. Granada's bid, which has a share alternative, totals £1.05m in cash terms.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

The latest bid from the Coopers values Whitley Bay at nearly £1.5m against the £38m their previous offer was worth. Granada's bid, which has a share alternative, totals £1.05m in cash terms.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish City Amusement Park operated by Whitley Bay into a prime leisure park for the north-east. The 300p variable rate loan

notes 1986 being offered as an alternative to their cash bid will be secured by a bank guarantee and interest will be paid half-yearly at the six-month London Inter Bank Bid Rate, currently 12.5 per cent.

Mr. and Mrs. Cooper said they intend to expand the Spanish

Companies and Markets

UK COMPANY NEWS

Ariel down sharply at halftime

TAXABLE PROFITS of Ariel Industries have slipped from £430,200 to £56,200 for the six months to September 30, 1980, on lower turnover of £3.56m, compared with £3.65m.

The interim dividend of this manufacturer of industrial fasteners and light engineering products is being halved from 1.08p to 0.54p net and is anticipated that the total payment will be not less than 50 per cent of the previous year's 2.70p, paid from £1m pre-tax profits.

No tax is payable for the half-year, against a 54p,000 charge last time, and earnings per 25p share emerged down from 6.2p to 0.9p.

Burroughs Machines at £20.9m

PRE-TAX PROFITS of Burroughs Machines, the UK subsidiary of Burroughs Corporation of the U.S. dropped back 22 per cent from £25.42m to £20.86m for the year to November 30, 1980, after a 25 per cent increase in profit in 1979.

After tax charges of £2.91m (£1.45m), the data recording, processing and computing machine maker returned net profits of £17.95m (£24.93m). On sales up from £135.75m to £148.02m, the figures include exchange gains of £1.55m (£1.51m) caused by the appreciation of sterling.

Exports of mini-computers, terminals and peripherals totalled £51m for the year.

ST. JAMES'S ADVERTISING

On March 2 St. James's Advertising and Publishing is changing its name to St. James's Corporate Communications and moving to 47 Red Lion Court, London, EC4A 3EB. Telephone: 01-533 2332; telex: 883834.

AI Industrial losses at £0.9m

A SHARP reduction in demand and the high cost of redundancies left AI Industrial Products, the technical ceramic and metal products group, with greatly increased losses up from £15,000 to £50,000 for the year ended December 31, 1980. The board is paying a 0.01p dividend in order to maintain the Trustee status of the group. The last dividend paid was 0.85p interim in 1979.

In their statement, the directors warn that a loss for the first half of the current year is unavoidable. However, they add that a modest upturn in sales volume during the second half would be sufficient to generate a profit.

Turnover for 1980 was marginally up at £19.4m (£19.36m), but group trading surplus dropped from £507,000 to £49,000. Depreciation costs rose to £478,000 (£409,000) and interest charges were up from £513,000 to £723,000. The net loss per 25p share was 9.6p (7.9p).

There was a tax charge of 59,000 against a £50,000 credit.

The principal cause of the downturn was the deep recession in the UK, exacerbated by the strong pound. Volume of sales in the home market fell and although export volume increased, profitability was severely eroded.

Overseas activities, however, maintained their contribution, despite the adverse effect of the strong pound in converting the figures. There was a charge against profit of 2.8m (£1.6m) compared with £355.72m.

Operating profits for 1980 dropped from £23.92m to £15.76m, while interest charges more than doubled to £10.89m (£4.96m), reflecting increased interest rates and higher borrowings.

With tax taking 54.82m (£2.35m) and minorities 30.48m (£1.32m), the company, which makes chemicals and allied products, was left with a £2.23m (£1.51m) profit.

Net profits climbed from £2.05m to £5.89m and in spite of a sharp rise in the number of shares in issue, earnings per share were ahead to 32.7 cents (28.2 cents).

last time. Costs and losses incurred as a consequence of the disposal of the Stone high tension works and the Mason and Burns division, shown as an extraordinary item, amounted to £168,000, reduced by £28,000 by a profit dispersal of freehold properties.

Despite these losses, the directors report that the group will emerge from the current recession a much slimmer and more efficient entity, able to make better use of any increase in activity.

Sales of the High Tension division boosted the group's direct export turnover, but margins remained under pressure due to the strength of sterling.

The Low Tension division continues to operate with considerable short-time working and the depressed market for refractory products is causing concern, the directors state.

Technical Ceramics, apart from ceramic threadguides, fared better due to reduced demand. Numbers at the Rubicon plant

were reduced by 16 per cent over the year.

Despite sufficient demand at the beginning of the year, the last quarter at Blahey's Malleable Castings, now equipped with additional highly mechanised foundry plant, has been very depressed.

Bullers Engineering operated at a reduced loss during the second half and now has a much more satisfactory order book.

Group current cost loss before taxation was £1.7m for the year. The secured bank overdraft increased to £1.7m (£1.5m) and shareholders' funds dropped back from £3.3m to £1.5m. If the proposed sale of the Mason and Burns division is approved, shareholders' funds will be £7.2m.

Technical Ceramics, apart from ceramic threadguides, fared better due to reduced demand. Numbers at the Rubicon plant

were reduced by 16 per cent over the year.

Bullers Engineering operated at a reduced loss during the second half and now has a much more satisfactory order book.

On current cost accounting basis the company's attributable losses amounted to £2.6m.

Group current cost loss before taxation was £1.7m for the year. The secured bank overdraft increased to £1.7m (£1.5m) and shareholders' funds dropped back from £3.3m to £1.5m. If the proposed sale of the Mason and Burns division is approved, shareholders' funds will be £7.2m.

Technical Ceramics, apart from ceramic threadguides, fared better due to reduced demand. Numbers at the Rubicon plant

Romai Tea improves to £486,000

TAXABLE PROFITS of Romai Tea Holdings improved in the 12 months to end-June, 1980, from £345,432 to £486,099 despite a setback in turnover to £2.43m, compared with £2.93m.

On current cost accounting basis the company's attributable losses amounted to £2.6m.

Further, despite self-offs, trimming and factory closures, Al still has not yet reached the bottom of the trough, but the company believes it can weather the storm over the current year. With steady deterioration of company profits since 1976, it is very hard to be optimistic about Al. On the other hand, the directors intend to fight on with tight money management and think they can produce a lean animal at the end of the recession—this goal does not seem impossible.

Technical Ceramics, apart from ceramic threadguides, fared better due to reduced demand. Numbers at the Rubicon plant

were reduced by 16 per cent over the year.

Bullers Engineering operated at a reduced loss during the second half and now has a much more satisfactory order book.

On current cost accounting basis the company's attributable losses amounted to £2.6m.

Group current cost loss before taxation was £1.7m for the year. The secured bank overdraft increased to £1.7m (£1.5m) and shareholders' funds dropped back from £3.3m to £1.5m. If the proposed sale of the Mason and Burns division is approved, shareholders' funds will be £7.2m.

Technical Ceramics, apart from ceramic threadguides, fared better due to reduced demand. Numbers at the Rubicon plant

Decline at Tace

A sharp deterioration in demand in the second half left pre-tax profits at Tace, the electrical and mechanical control equipment manufacturer, down from £531,000 to £501,000 for the year ended September 30, 1980. The directors are omitting a final dividend leaving 0.85p for the year against 2p last year.

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,000. Retained profits of £281,000 last year turned into a loss of £62,000. Earnings per 10p share were 2.42p (7.97p).

Turnover was up to £16.22m (£14.57m) but net interest charges also rose from £484,000 to £520,000.

After taxation of £14,000 (credit £35,000) and minorities of £34,000 (£63,000), attributable profits fell from £503,000 to £153,0

RISING COSTS LOWER PROFITS

Setbacks for Japanese tyre groups

BY YOKO SHIBATA IN TOKYO

TWO OF Japan's top tyre makers have reported setbacks in earnings for 1980. The poor results were blamed on failure to pass higher costs on to selling prices.

Bridgestone Tire, Japan's largest tyre maker with a market share of 50 per cent, and the sixth ranking in the world, experienced a 15.8 per cent fall in operating profits to Y48.37bn (\$223m), and a 3.3 per cent fall in net profits to Y24.49bn on sales of Y517.64bn (\$2.5bn) up 18 per cent.

Yokohama Rubber, the second largest Japanese maker, showed operating profits of Y21.4bn (\$10.3m), down 62.4 per cent.

However, the higher yen exchange rate in the second half lowered the company's export profitability considerably.

During the year, the company withdrew from Singapore, but bought the Uniroyal plant in Australia. The company has five overseas plants including one in Iran which is currently operating at less than 50 per cent of capacity.

Yokohama Rubber expects an earnings fall on the higher price of raw materials, selling prices in the second half. This, however, ran up against weakened demand.

Bridgestone's exports increased by 55 per cent to account for 30 per cent of its total sales.

trend in exports to continue, a recovery in demand for replacement tyres and stable material prices.

Bridgestone Tire's 1981 operating profits are expected to reach Y49bn, up 5.6 per cent, though net profits are forecast at Y23bn, down 6.1 per cent on sales of Y570bn, up 10 per cent.

Yokohama Rubber expects an earnings recovery in the current year and plans to restore its dividend. The company's operating profits are expected to rise 6.3 per cent to Y3.5bn, and net profits 3 per cent to Y1.5bn, on sales 5.8 per cent higher at Y220bn.

Bond raises Waltons stake

By Our Financial Staff

BOND CORPORATION Holdings, the West Australian resources group, has announced the acquisition of further shares in Waltons, the Sydney-based retailer, to take its interest to a total 28.91 per cent. This followed Bond's saying yesterday that it held a 19.5 per cent interest in Waltons.

Bond also said it was in the market for Waltons stock at A\$1.10 per share, valuing Waltons at some A\$50m (\$US35m). This bettered the A\$1 per share offer made earlier this week by JGL Investments Property, which was conditional on acceptances covering 90 per cent of Waltons' stock.

Expansion by Far East Hotels

BY ADRIAN BOVEN IN HONG KONG

FAR EAST Hotels and Entertainment, a rapidly growing hotel company based in Hong Kong, has bought the 200-room Hotel Mediterranean in Geneva for SWF 37.5m (\$US19.6m), has signed a management agreement for a new 260-room hotel due to open in Seattle in April, and also a representation agreement for the Far East with the 626-room Prince Kuhio Hotel in Honolulu.

The purchase of the Geneva hotel is financed principally through a 25-year Swiss franc loan provided by the Union Bank of Switzerland, and the transaction is subject to approval from the Swiss Central Bank.

The Seattle hotel was bought for an undisclosed price by Far East Hotels' controlling shareholders, the Chiu family,

but the company will have the option of buying the hotel from the family at cost up to December, 1985.

The representation agreement with the Honolulu hotel is the first of a series that the company hopes to secure through a sale and representation office it is opening in New York.

Far East Hotels was incorporated in 1978, and went public in 1979 with an offer of 30m shares at HK\$1.15 a share. Including the contracts announced yesterday, it now owns or operates ten hotels with an aggregate total of about 2,500 rooms in South-East Asia, America, and Europe. The company also operates several amusement parks and cinemas in South-East Asia.

• The Hong Kong and Yaumati Ferry Company's HK \$208m

one-for-two rights issue of ordinary shares at HK\$4.50 a share has been 98.25 per cent subscribed. Payment for the shares is in two equal instalments. The first HK\$2.25 a share was due on February 17 and the other half on March 31, 1982. Trading in partly-paid form will begin on March 18.

Proceeds are being used to finance a HK\$300m programme which calls for a development of the company's waterfront properties and the purchase of 21 new vessels to serve the growing population of Hong Kong's outlying islands.

• Hong Kong's Mass Transit Railway Corporation has contracted a medium-term HK\$200m (US\$37.7m) loan facility with the Chartered Bank.

SIA looks to opening of Changi

SINGAPORE'S CIVIL aviation authorities are completing preparations for the opening of the Republic's new international airport at Changi on July 1. Today they will formally take over responsibility for the air traffic control tower, part of Changi's \$81.5bn (U.S.\$715m) infrastructure, which includes new long-range radar equipment.

Meanwhile, Singapore's national flag carrier, Singapore Airlines (SLA) is hoping that its \$800m investment in Changi will ultimately help to ease the airline's financial problems. SLA's chief outlay is on a vast engineering hangar, which incorporates the world's longest clear span hangar roof.

Changi is on the eastern side of the island and more than half the area designated for the airport is made up of land reclaimed from the sea. The first

Kathryn Davies reviews the aspirations of Singapore Airlines against the background of the July opening of Changi airport

phase, now nearing completion, includes a 4,000 metre runway capable of handling 33 aircraft movements an hour and a \$330m passenger terminal building. Phase 2, to be completed in 1983, will add another slightly shorter runway. There is also space for three more terminal buildings, and 100 aircraft parking stands.

By 1988, Changi, it is planned, will be able to handle 17m passengers compared with the 7m who last year passed through the existing airport at Paya Lebar, nine kilometres to the west. By 1995, assuming an 11 per cent annual increase

in passenger traffic, 26m people could be accommodated at Changi.

But the new airport is opening at an inauspicious time for the world airline business.

Increased fuel costs and the effects of the recession are turning profits into losses and causing many airlines to cut back on routes.

To these problems SLA can add two more of its own: an expensive aircraft purchase programme which has made the airline a heavy international borrower and industrial troubles.

Although the SLA group as a whole made a substantial

profit in the financial year 1979-80, the profit of the parent airline dropped by more than 80 per cent to just under \$16m. SLA blamed the sharp rise in the company's fuel bill, which rocketed by 120 per cent to \$470m. But some other airline executives believed that SLA had bought too many aeroplanes in quick succession. In 1978 it ordered 19 Boeing 747s and subsequently decided to buy six Airbus A-300s and to take an option on six more.

In 1979-80, interest payments on the company's debts amounted to \$97m in contrast with \$85m in the previous year. However, SLA has now sold its entire fleet of ten Boeing 707s—and instead of a fleet of 47 aircraft originally projected for 1984-85 the company now intends to aim for a more frugal 34, all larger and more fuel-efficient.

Westland/Utrecht Hypotheekbank nv

Private Placement

250,000,000 Luxembourg Francs 13% Notes 1981-1986

Arranged by

Kredietbank S.A. Luxembourgeoise

Pierson, Heldring & Pierson N.V. Algemene Bank Nederland N.V.

Banque de Paris et des Pays-Bas

pour le Grand-Duché de Luxembourg S.A.

Underwritten and placed by

Kredietbank S.A. Luxembourgeoise

Banque de Paris et des Pays-Bas

pour le Grand-Duché de Luxembourg S.A.

February 10, 1981



U.S. \$25,000,000

Bergen Bank A/S

Floating Rate Capital Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 27th February, 1981 to 29th May, 1981, the Notes will carry an Interest Rate of 17% per annum. The relevant Interest Payment Date will be 29th May, 1981 and the Coupon Amount per U.S.\$1,000 will be U.S.\$43.29.

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000

Manufacturers Hanover
Overseas Capital Corporation

Guaranteed Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 27th February, 1981 to 29th May, 1981, the Notes will carry an Interest Rate of 17% per annum. The relevant Interest Payment Date will be 29th May, 1981 and the Coupon Amount per U.S.\$1,000 will be U.S.\$43.29.

Credit Suisse First Boston Limited
Agent Bank

Financial rand investment slowdown

By Quentin Peel in Johannesburg

MORE THAN R750m (\$961m) has been invested in South Africa by non-residents using the financial and mechanical sectors of the economy in the last two years. Mr. Owen Horwood, the Minister of Finance, said. However, the flow of investment funds through the financial rand—

Yokohama Rubber expects an earnings recovery in the current year and plans to restore its dividend. The company's operating profits are expected to rise 6.3 per cent to Y3.5bn, and net profits 3 per cent to Y1.5bn, on sales 5.8 per cent higher at Y220bn.

Hong Kong considers laws for closer shares scrutiny

BY KEVIN RAFFERTY IN HONG KONG

HONG KONG is considering the introduction of laws requiring directors, executives, professional advisers and substantial shareholders of companies to disclose shareholdings or at least their share dealings.

Sir Philip Haddon-Caine, the financial secretary, has said that without disclosure of police any takeover code. The question of disclosure was one of a number of financial issues discussed in Wednesday's Budget. These reflect the determination of the Territory, and of Sir Philip in particular, that Hong Kong will strengthen its position as the leading financial centre in the Far East.

Most of the subjects introduced by Sir Philip are still going through their early discussions, but the Financial

Secretary has thrown his full weight behind the new 35 per cent trigger point, which the Securities Commission has adopted for a shareholder to make a general bid for all shares of a company when he reaches this level.

The lower trigger point has met with strong opposition in the market, but Sir Philip said that he hoped that 35 per cent was low enough to give investors protection.

The Financial Secretary also said the Government was about to start drafting legislation intended to define more precisely the status of banking business in Hong Kong. Since

1976, the number of deposit-taking companies has increased from 302, compared with 113 licensed banks.

The Government is believed to be considering giving the banks the monopoly for all deposits of up to HK\$50,000 (some US\$10,000), with the sole rights for deposits with an original term to maturity of less than three months up to HK\$500,000.

The Government was examining again the question of removing the withholding tax on foreign currency deposits above certain

rights issue.

The company also recently bought a substantial interest in Grimaker Holdings, a leading construction and electronics company. Grimaker's interim results were also released yesterday, showing a rise in pre-tax profit from R4.8m in July-December 1979 to R6.3m last year.

ATI is in the process of acquiring full control of Bakers (South Africa), a leading biscuit and confectionery manufacturer. Arrangements have been finalised to raise R55.2m, of which R30m will be in the form of variable rate redeemable preference shares and the balance through a 33-for-100 rights issue.

The increase in profits between July and December was evenly spread among ATI's subsidiaries. One exception was Denver Metals, a scrap metal converter, whose results were below average.

ATI has a wide range of industrial interests, ranging from electronics to industrial fasteners. The company's three main divisions are food, which accounts for about one-fifth of total profit, containers (30 per

cent) and engineering (slightly over 40 per cent).

The contribution of the engineering division to total profits has risen appreciably in the past year.

The increase in profits brought about R500m into the country in 1979 but only half that amount since then. It last reached a peak of parity with the dollar in October, mainly because of foreign buying on

ATI is in the process of acquiring full control of Bakers (South Africa), a leading biscuit and confectionery manufacturer. Arrangements have been finalised to raise R55.2m, of which R30m will be in the form of variable rate redeemable preference shares and the balance through a 33-for-100 rights issue.

The company also recently bought a substantial interest in Grimaker Holdings, a leading construction and electronics company. Grimaker's interim results were also released yesterday, showing a rise in pre-tax profit from R4.8m in July-December 1979 to R6.3m last year.

According to the directors, prospects throughout the group are most encouraging.

ATI boosts half-year earnings

BY BERNARD SIMON IN JOHANNESBURG

ANGLO TRANSVAAL Industries (ATI), the industrial arm of South Africa's Anglovaal mining house, lifted after-tax profit to R28m (\$3.8m) in the six months to December 31 from R18.5m in the same period of 1978. Turnover rose from R308.8m to R402.5m (\$52.7m). Earnings per share were up from 79 cents to 110 cents.

ATI has a wide range of industrial interests, ranging from electronics to industrial fasteners. The company's three main divisions are food, which accounts for about one-fifth of total profit, containers (30 per

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

February 26, 1981



INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Japanese Yen 20,000,000,000
8 3/4% Yen Bonds of 1981, Due February 20, 1991

The Nomura Securities Co., Ltd.

S. G. Warburg & Co. Ltd.

Daiwa Europe N.V.

The Nikko Securities Co., (Europe) Ltd.

Yamazaki International (Europe) Limited

Bank of Tokyo International Limited

IBJ International Limited

LTCB International Limited

Nippon Credit International (O.K.Y.) Ltd.

Algemene Bank Nederland N.V.

Aureo International Limited

Bank Brusel Lambert N.V.

Banque de l'Indochine et de Suez

Banque Nationale de Paris

Baring Brothers & Co. Limited

Berliner Handels- und Frankfurter Bank

Caisse des Dépôts et Consignations

Citicorp International Group

Commerzbank Aktiengesellschaft

Crédit Commercial de France

Credit Suisse First Boston Limited

The Development Bank of Singapore Limited

Robert Fleming & Co. Limited

Goldman Sachs International Corp.

\$ & £ firm

Dollar rose slightly against most currencies in nervous foreign exchange trading. The major uncertainty remained the future trend in German interest rates, particularly following news that the German Bundesbank had suspended its new special Lombard facility. This had been set at 12 per cent for two days and served to take the upward pressure off German rates following the ending of the fixed Lombard rate at the end of last week. About DM 1bn was borrowed against the floating Lombard rate yesterday, compared with DM 8bn on Wednesday. It was also announced yesterday afternoon that the Bank of France had raised its Treasury bill discount rate once again to prevent any weakening of the franc as a result of the recent rise in German rates.

Sterling was firmer against European currencies but eased slightly against the dollar.

European currencies eased against the dollar, but showed little movement within the European Monetary System. The French franc remained the strongest EMS member, above the guilder and D-mark. The Belgian franc was again outside its divergence limit despite support by the Belgian National Bank, and the Irish punt was also very weak.

DOLLAR — trade-weighted index (Bank of England) rose to 99.9 from 99.6. The U.S. currency rose to DM 2.1104 from DM 2.1060 against the D-mark, and to SwFr 1.9440 from SwFr 1.9150 in terms of the Swiss franc.

STERLING — trade-weighted index (Bank of England) rose to 99.3 from 99.2, after standing at 99.4 in the morning and at noon. The pound opened at the day's low of \$2.2190-2.2200, and touched a peak of \$2.2315-2.2325 in the afternoon, before closing at \$2.2285-2.2285, a fall of 25 points on the day.

EMS EUROPEAN CURRENCY UNIT RATES

ECU	Currency	Change	from	% change	from	% change	Divergence	limit %
central rates	central rates		central rates		central rates		divergence	
February 25								
Belgian Franc	99.7897	41.8687	+4.72	+1.67	+1.53	+1.53		
Danish Krone	7.72238	7.95848	+3.04	-0.01	+1.64	+1.64		
German D-Mark	2.62208	2.65012	+2.74	-0.31	+1.25	+1.25		
French Franc	5.84700	5.88720	+2.40	-0.85	+1.35	+1.35		
Dutch Guilder	2.20202	2.21249	+1.00	+1.00	+1.00	+1.00		
Irish Punt	0.68801	0.68749	+4.08	+1.03	+1.00	+1.00		
Italian Lira	1157.79	1227.33	+6.05	+3.18	+2.05	+2.05		

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

Rate given for Argentina is free rate. * Selling rate.

** Based on trade weighted changes from Washington agreement December, 1971. Bank of England Index (base average 1975-100).

*** Bank of England Index (base average 1975-100).

**** Bank of England Index (base average 1975-100).

***** Bank of England Index (base average 1975-100).

KENANA SUGAR PROJECT II

The growing pains of a grand idea

THE IDEA of building one of the world's largest sugar plants in Sudan was originally proposed to President Jaafar Mohammed Nimairi by Mr. "Tiny" Rowland of Lonrho in 1971. It was accepted in principle in August of that year and in 1972 Lonrho was commissioned to make a feasibility study of it.

The study, presented in 1973, effectively outlined the Kenana scheme which now exists, putting the cost at \$113m. At that stage it was suggested that Lonrho would take 49 per cent of the equity, with the Sudan Government taking the rest, and would implement the scheme and manage it after completion. The final go-ahead for the project was given by the Government in late 1974, though by this time the cost estimate had been raised to \$171.6m, partly as a result of the 1973/74 oil price explosion.

By this time Lonrho's connections with the rich Arabs of the Arabian Peninsula and Gulf, which had provoked the famous board-room row of 1973 — had given birth to the idea of the triangular approach to the project. When the Kenana Sugar Company was founded in February 1975 the U.S. sugar consultants Alexander and Baldwin Agribusiness to examine it. Their report was critical of Lonrho. By the time the foundation stone of the factory was laid in November 1976 the cost was put at \$465m, and the proposed completion date slipped from February to late November 1978. Thereby losing one crushing season. Kenana was short of more than \$200m and further finance was required.

The shareholders decided to put up more capital, make loans to Kenana and seek soft loans for the infrastructure. This was eventually agreed at a Board meeting in May, 1977—but at that meeting Kuwait insisted on and obtained Lonrho's removal from the management contract. Why it did so is now past history: Kuwait argued that Lonrho was not managing the project properly—a charge strenuously denied by Lonrho, which said that it lost the contract due to a technical matter of the rules of the Kuwaiti concern managing the Kuwait Government's stake. Most people who have been associated with Kenana believe the clinching factor was the withdrawal of the letter of intent from the Kuwaiti contractors, which offended the Kuwaiti establishment. This is denied in Kuwait.

First, partly because Lonrho was anxious to bring in the reluctant Kuwaiti Government as shareholders, a Kuwaiti construction company, which fractionally underbid Marples Ridgway for the main construction contract on the project, was

KFTCIC

helps development projects become success stories

THE KENANA SUGAR PROJECT

The biggest sugar manufacturing plant in the world is a model example of "triangular" co-operation, using Arab finance, Western expertise and the natural resources of the third world. It is a live example of the role played by KFTCIC in project financing in the Arab Countries, and a model for development of agricultural production in the main Arab food-producing countries.

SOME OF THE OTHER GIANT PROJECTS IN WHICH WE HELP

Arab Petroleum Pipeline Company
EGYPT

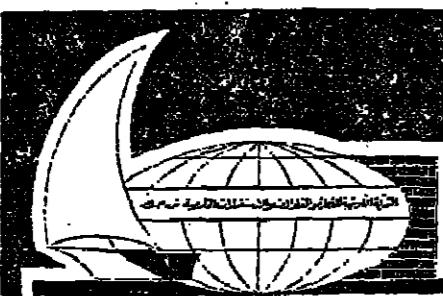
Societe Nationale Industrielle Et Miniere
MAURITANIA

Arab Company for Livestock Development
SYRIA

Arab Iron and Steel Company
BAHRAIN

Arab Mining Company
JORDAN

Pakistan Kuwait Investment Company
PAKISTAN



Kuwait Foreign Trading
Contracting & Investment
Co. (S.A.K.)

Established in accordance with Amiri Decree, dated 16th January 1965
P.O. Box 5665, Safat, Kuwait. Telephone: 449-031. Telex: 2021-2025. Cables: MAADEN

given a letter of intent. But when this company showed itself slow to mobilise Kenana finally decided to withdraw the letter of intent and give the contract, initially on a cost plus basis, to Sir Alfred McAlpine. This move was to have important consequences.

Second, when Lonrho sought official export credit backing for the factory, neither the U.S. Eximbank nor Britain's Export Credit Guarantee Department would commit themselves to the project.

The fact that French export credit finance, guaranteed by the agency Coface, was available obliged Kenana to sign a contract with the French concern Techinip for the supply of the sugar factory equipment—at a cost considerably in excess of other tenders. In the end the manufacturer and ocean freight of all the factory equipment (including the Japanese component) cost \$170m; nearly three times what the revised feasibility study had estimated. This was the major source of escalation in costs.

When Kuwait finally agreed in 1976 to become a shareholder and bring new capital to the project it commissioned the U.S. sugar consultants Alexander and Baldwin Agribusiness to examine it. Their report was critical of Lonrho. By the time the foundation stone of the factory was laid in November 1976 the cost was put at \$465m, and the proposed completion date slipped from February to late November 1978. Thereby losing one crushing season.

Kenana was short of more than \$200m and further finance was required.

The shareholders decided to put up more capital, make loans to Kenana and seek soft loans for the infrastructure. This was eventually agreed at a Board meeting in May, 1977—but at that meeting Kuwait insisted on and obtained Lonrho's removal from the management contract.

Why it did so is now past history: Kuwait argued that Lonrho was not managing the project properly—a charge strenuously denied by Lonrho, which said that it lost the contract due to a technical matter of the rules of the Kuwaiti concern managing the Kuwait Government's stake.

Most people who have been associated with Kenana believe the clinching factor was the withdrawal of the letter of intent from the Kuwaiti contractors, which offended the Kuwaiti establishment. This is denied in Kuwait.

The Lonrho management of Kenana has been blamed for not taking enough decisions on the project in time, but this was partly due to the fact that TAIC had insisted, as a condition of its taking a stake, that any purchase by Kenana of more than \$50,000—the cost of a small bulldozer at the time—be passed by a six-man executive committee of the company's shareholders who had to be convened from abroad.

The inescapable problem was that the very size of Kenana made its implementation a major undertaking for any country, and one disproportionately dependent on Sudan's slender transport system.

The Kenana site is about 1,150 km from Port Sudan on the Red Sea, by a single track railway: until last year there was no complete all-weather road from the Red Sea to the

central area of the country, and Kenana is still not connected to a hard surface road. The development explosion congested Port Sudan and put the rest of the transport system under immense strain, as well as causing high inflation. The boom in the Arab oil states drew away skilled Sudanese manpower by the thousand. Lack of foreign exchange caused acute national shortages of fuel. The summer rains annually washed out the railway.

The Kenana management had to employ one ingenious device after another to ensure reasonably regular supply, such as setting up an unloading team with its own cranes at Port Sudan and persuading Sudan Railways, for the first time in its history, to grant it the use of two exclusive trains.

After the departure of Lonrho, Mr. Mohammed Beshr Wagie, a Sudanese sugar man, took over as managing director, having formerly run the state-

owned Sugar Corporation. Inevitably there was a temporary loss of momentum which took time to build up again with the change of management, despite Mr. Wagie's determination and far-sightedness. By now it was accepted that the capital cost of the project was likely to be about \$600m, and considerable gloom set in as to its eventual prospects, even assuming it could be completed.

Complexity

The gloom was compounded by the great complexity of erecting the factory, for which a contract was awarded to the British company Capper Neill International. Under the terms of the contract with Techinip Kenana had to arrange the civil works on the site and the erection and commissioning of the plant. All this involved dif-

KENANA SUGAR COMPANY

Total shareholdings in million Sudanese pounds (\$1=\$1.25)		
Democratic Republic of Sudan	112.5	34.2
State of Kuwait	109.3	33.2
Kingdom of Saudi Arabia	39.1	11.9
The Arab Investment Company	39	11.9
Sudan Development Corporation	18.1	5.5
Lonrho	2.6	0.8
Nisso Iwai	0.9	0.3
Gulf Fisheries	0.9	0.3
El Nilem Bank	6.8	2.1
Unsubscribed	0.6	0.2
TOTAL	330	100

ferent consultants and contractors, linguistic and nationality problems—compounded by the elaborateness of Techinip's detailed design and the size of the plant. It was the difficulty of erection and commissioning that led to the further slippage of the starting date of the project to February 1980, with the loss of a second crushing season.

Kenana finally decided in late 1979 to award a five-year contract for the management of the factory to Arkel, the consultants who did the basic design and supervised its construction.

The first phase of the factory crushed some 500,000 tons of cane in the 1979-80 season, yielding a modest 22,000 tons of sugar mainly because of the age of much of the cane. This was because the development of the agriculture and factory had got out of phase. It had earlier been intended that in the current 1980-81 season some

50 per cent of it would be crushed.

Kenana management is

240,000 tons of sugar should be produced, but this target was reduced to 150,000 tons because of the delay in the construction of the final pump station which prevented the irrigation for the additional cane.

With the factory coming into operation and the world sugar price at high levels, the major shareholders' attitude to Kenana changed. The capital had last been increased in autumn 1978 with the Government of Saudi Arabia taking a stake (at the same time Lonrho and Kenana reached an amicable settlement and Lonrho was given some more shares). Now a big capital restructuring operation was proposed, in order to bring in new funds and convert loans which shareholders had made to Kenana into equity.

In the end Kenana's share capital went up from Sudanese pounds (\$280m to \$330m), by the addition of \$126m worth of preference A shares (representing new capital) and \$123m in preference B shares (representing converted loans and rolled up interests). In dollar terms Kenana gained \$162.5m worth of new capital and now has equity of \$412.5m.

The Sudan Government is the largest single shareholder (with 34.2 per cent), the Kuwait Government is just behind it with 33.2 per cent. With the addition of the stake held by the state-owned Sudan Development Corporation and the new stake taken by the state-owned El Nilem Bank, Sudanese state interests hold 41.8 per cent of Kenana.

The loser of this operation was Lonrho. A motion was passed depriving shareholders with less than 4 per cent of the total new equity a seat on the board. Lonrho did not have a big enough existing stake to entitle it to subscribe to enough new shares to meet this qualification, and a court action to contest the ruling did not succeed. So the original promoter of the Kenana sugar project, whose vision is now coming to be respected, owns only 0.8 per cent of it.

J. R.

Rising harvest

CONTINUED FROM PREVIOUS PAGE

The harvesting operation is under the control of only three expatriates, led by Mr. Clive Collins, who is English. They have the crucial job of trouble shooting, providing momentum and gently imparting discipline. Each of the four harvesting operations currently in progress is under the direct management of a Sudanese supervisor, with two co-ordinators under him.

The 24-hour operation requires constant mechanical maintenance in the field and Kenana has a highly sophisticated workshop with computer-controlled stores in Khartoum. The workshop is controlled by Mr. Kim, leader of a team of Koreans who had to flee from the sugar plant they were working on in Iraq at the time of the revolution. Mr. David Pearson is the agricultural manager for the whole scheme and he has been with the project since it began.

As efficiency improves and the mechanical harvesting teams' experience grows, daily output is gradually rising, and the teams are achieving more days of 22 to 24 hour operations. The harvesting season (the estate's first full season) began in November and in the first 78 days to January 31 some 345,000 tons of cane had been harvested, yielding 30,500 tons of sugar—an average yield of 8.83 per cent.

The average tonnage of cane per feddan has so far been 43 tons, suggesting a yield of 3.8 tons of sugar per feddan, but these average yields include much old, low-sugar content cane harvested at the start of the season—current yields are running higher. The final outcome for the season will depend on how well the sucrose content of the cane holds up as the temperature gets hotter in April and May.



Cultivation of sugar cane at Kenana. The by-product of sugar production, molasses, is currently enjoying a boom in demand although, like sugar, it may not be marketed.

Sophistication in the African hinterland

EARLY THIS month the Kenana factory developed an appetite for cane which was almost embarrassing for the agricultural sector. The factory consists of two identical trains or phases, and the second one was brought into full operation earlier than had been expected, giving the plant a cane-crushing capacity not far below its rated capacity of 17,000 tons a day.

This had gone so well this season that by the end of January, after 78 days of operations, the factory was about 50 per cent ahead of its schedule on cane crushing and nearly 100 per cent ahead on sugar production. In a new, sophisticated factory deep in the African hinterland there are plenty of things that may go wrong which would prevent Kenana reaching its intended target of producing 150,000 tons of sugar by the end of the season in May. But the 30,500 tons produced so far, at high levels of factory efficiency, have created a sense of elation both at the factory and on the Kenana site in general.

Mr. Francis Shaffer, the American factory manager, comes from Arkel, the U.S. consultants from Baton Rouge, Louisiana, who did the outline design for the factory, supervised its construction and now have a contract to manage it.

Kenana is, in effect, two sugar factories built back to back, with separate processes from the mills to the boiling pans, but sharing the same power supply. (In the sugar-making process itself either phase can be used, irrespective of the milling tandem from which the cane juice comes.) Six high pressure boilers provide steam which is used to drive the factory machinery, in the sugar-making process itself, and to power the four turbine generator sets which provide the factory, the pump stations and the entire estate with electricity.

The principal reason for having one single plant rather than two or more smaller ones on the same estate is to obtain maximum economy of steam use and maximum power generation

—1,300 of whom some 300 are expatriates out of the total number of 500. While 50 of these are appointed by Arkel, the majority come from other developing countries, notably India, Pakistan, Korea and Central American countries altogether 31 native languages are used to make white sugar in the Sudanese market for the Sudanese market.

However, the factory does include a refinery as well, which makes it virtually unique among the world's very big cane sugar plants (usually refineries are in industrial countries). Rotomixers are used to make white sugar in the pure and even kind that people in the Western countries and increasingly in the richer Arab countries are used to.

The refinery process uses five stages from the boilers to purify the sugar, which is remelted and then reconstituted.

So far the refinery is not in production, though it has been successfully tested. Sugar is sold on the Sudanese market that no one sells refined sugar, and in the refining process some 5 per cent of the sugar is lost.

Mr. Shaffer is optimistic. He believes that the factory could easily operate above its design capacity of crushing 27,000 tons of cane a day. "I will be disappointed if in a year or two we are not crushing 30,000 tons a day or more," he says. This makes him greedy for more cane. With at least 10 MW per ton sugar generating capacity there are no constraints on power for pumping extra irrigation water and the cost of extending the acreage of cane produced would not be very great. If throughput were increased at high levels of efficiency the scheme would become more profitable, but before that happens Kenana must reach its first target of 31,000 feddans under cane producing 330,000 tons a year.

After being milled the cane juice is treated with lime and then clarified, to remove mud and impurities. Then the clear juice is evaporated to form concentrated syrup. Next it goes to the boiling house where the sugar is crystallised from the syrup by boiling it under

vacuum in wide vacuum pans.

Finally the sugar is separated from the molasses by passing it through centrifugals.

By reboiling the raw sugar (which looks rather like domestic brown sugar) it is possible to make what is called mill white sugar, which is a rougher and more uneven—but at 99.7 per cent purity perfectly acceptable form of the white sugar one eats in Europe. This is the sugar which Kenana sells to the Sudanese Government for the Sudanese market.

However, the factory does include a refinery as well, which makes it virtually unique among the world's very big cane sugar plants (usually refineries are in industrial countries). Rotomixers are used to make white sugar in the pure and even kind that people in the Western countries and increasingly in the richer Arab countries are used to.

The refinery process uses five stages from the boilers to purify the sugar, which is remelted and then reconstituted.

So far the refinery is not in production, though it has been successfully tested. Sugar is sold on the Sudanese market that no one sells refined sugar, and in the refining process some 5 per cent of the sugar is lost.

Mr. Shaffer is optimistic. He believes that the factory could easily operate above its design capacity of crushing 27,000 tons of cane a day. "I will be disappointed if in a year or two we are not crushing 30,000 tons a day or more," he says. This makes him greedy for more cane. With at least 10 MW per ton sugar generating capacity there are no constraints on power for pumping extra irrigation water and the cost of extending the acreage of cane produced would not be very great. If throughput were increased at high levels of efficiency the scheme would become more profitable, but before that happens Kenana must reach its first target of 31,000 feddans under cane producing 330,000 tons a year.

A massive enterprise. Enterprising insurance.

Lowndes Lambert Group

is proud to have been appointed insurance brokers and consultants to the

Kenana Sugar Company

For Kenana's White Nile project we designed a US\$1.2 billion insurance programme embracing the whole of the company's sugar-producing operations.

The cover we arranged includes industrial, marine, construction, aviation and liability risks and was placed worldwide on behalf of the Sudanese insurance market.



LOWNDES LAMBERT GROUP

International Insurance and Reinsurance Brokers
Lowndes Lambert House, 33 Eastcheap, London EC3P 3HL
and at Lloyd's

AMERICAN MEMBER OF THE HILL SAMUEL GROUP

KENANA SUGAR PROJECT III

Sudan on a hard road to economic recovery

WHEN President Nimeiri came to power in 1969 he initially pursued a strongly Socialist policy of nationalisation and expansion of the State sector. He quite soon changed his mind and Sudan gradually, and then with quickening speed, embarked on a development drive with the aim of becoming a big food producer—the breadbasket of the Arab world.

Many productive projects (such as Kenana and infrastructure such as an all-weather road from the heart of the country to the coast) were launched. But the pace was too hot. The transport system could not stand the strain; the boom in the Arab oil states sucked away manpower whose remittances went into consumption, not investment; and the enlarged State sector,

whose scope is only gradually now being reduced, was rarely able to meet the challenge of the development drive.

Inflation rose, the balance of payments worsened alarmingly and a vicious circle set in as shortages of foreign exchange caused the rundown of many institutions and economic installations. State-owned concerns suffered most—trapped too by absurd regulations often preventing them paying economic wages. Arrears of unpaid commercial debt mounted. Sudan's Arab aid donors refused to put in the balance of payments sum needed to sustain the development programme (and make possible the disbursement of their capital aid) until Sudan slowed down the development drive. Finally, in June, 1978,

Iraq cut off oil supplies until payment was received.

That was the turning point. Sudan declined its currency and accepted the International Monetary Fund's terms of assistance. In 1979 it signed a three-year agreement with the Fund and commenced a formal programme of economic rehabilitation and reform.

It established a two-tier exchange rate system which was trapping them paying economic wages. Arrears of unpaid commercial debt mounted. Sudan's Arab aid donors refused to put in the balance of payments sum needed to sustain the development programme (and make possible the disbursement of their capital aid) until Sudan slowed down the development drive. Finally, in June, 1978,

The past two years have been hard for Sudan, with very high inflation rates (the initial result of devaluations), low growth reduced supply of consumer goods and austerity in public spending. Despite balance of payments assistance from the IMF, the Arab Monetary Fund and some aid donors, there is still a big payments deficit, amounting to \$504m in 1979/80 and estimated at \$784m for the current financial year ending in June.

Exports estimated at \$500m this year (mainly of cotton and groundnuts) will be largely accounted for by an oil bill of \$400m. Despite this latter spending petrol shortages have become common in the hot summer months—which in the past three years have been further aggravated by long electricity cuts caused by a fragile power supply system and rapidly rising demand (due to urbanisation and rising affluence).

For the moment the emphasis is on completing current projects (like Kenana), raising production from new ones which have yet to produce at capacity, and rehabilitating existing schemes such as the 2m-acre Gezira irrigated agricultural scheme, which had their productivity eroded by shortage of foreign exchange, mismanagement and unfavourable terms of trade. The World Bank is currently implementing two programmes totalling just over \$200m for rehabilitating irrigation schemes and State corporations; other rehabilitation schemes are in the pipeline, for few new projects are going ahead.

Inflation is coming down, though it was at between 20 and 25 per cent in 1980. The all-weather road from Port Sudan to the central producing

areas of the country is at last complete, bringing the Red Sea within a very hard day's drive of Khartoum instead of the seven days of a few years ago. Other roads are being built. A pipeline to bring petroleum products up from Port Sudan is at last working reasonably well. In 1980 the tonnage for freight carried by the railways rose for the first time in a decade.

Unfortunately the balance of payments outlook for this year is not good. Cotton production for the current season is likely to be low because of disease and labour shortages. Groundnut output is down, too, so exports could be only \$500m in 1980/81—their lowest since 1974/75. The country badly needs to raise productivity in agriculture and industry but there is a long way to go. A programme for regional government will put further strain on revenues restricted anyway by the low tax base.

Where does Kenana fit into all this? It should in two years'

Volatile market for sugar

WORLD SUGAR prices are notoriously volatile. So perhaps it is as well that Kenana production will go mainly to a guaranteed domestic market making a surplus output for export on to the world markets unlikely for some years to come.

Nevertheless the financing and development of the whole project is inextricably linked to the world market. Producing sugar, which is valued at over \$300 a tonne on the world market, seems to make a lot more sense to backers of the project than when the price was at a depressed level of below \$200 a tonne only two years ago.

The economics of the project must be looked at in the light of the world market, and whether supplies at a cheaper price are likely to be available elsewhere. Currently it appears that the timing behind the Kenana project was well conceived. It was started during a period when the world market was in an extremely depressed state and has come on stream when prices are at a high level, even though some of the boom conditions have faded recently.

There are two schools of thought in the world sugar market at the moment. One argues that there is still a fundamental shortage of sugar in the world with production failing to keep up with the growth in demand, especially in the developing world. It is claimed that the recent setback in world sugar prices has been caused mainly by outside factors, such as the high U.S. interest rates and the fall in gold bringing a general withdrawal by speculators from the commodity markets, including sugar.

The other side of the market claims that sugar prices have been inflated artificially, and that the high prices will encourage increased production, but reduced demand aggravated by the competition from low-price high fructose maize syrups (isoglucose). This would fit in with the traditional pattern of world sugar price movements, where a boom period has inevitably been followed by a longer period of depressed prices.

The world "free" market for sugar, traded internationally, is something like 18m tonnes a

year; having increased substantially following the end of the U.S. Sugar Act that controlled imports. It is, however, essentially a residual market since world production of sugar is nearly 90m tonnes a year.

It is the limited size of the world market that tends to make it so volatile and vulnerable to shortages and surpluses. While Kenana's production is not significant in world terms, for example, increases in output like this do have a greater influence on the much smaller world market.

Attempts are being made to stabilise the world market by the International Sugar Agreement, which has an agreed "floor" and "ceiling" price, negotiated by the exporting and importing countries. At present, however, the Agreement is not in operation because market prices have risen well above the agreed "ceiling" level and all reserve stocks, put aside during the period of surplus, have been exhausted.

The market is supposed to be controlled by the allocation to individual exporting countries of quotas, which are raised and lowered according to the behaviour of the market. These quotas are hard fought over with the amount allocated often more dependent on political considerations than supply requirements. Past history has shown that the Agreement is

market, however; molasses, the valuable by-product of sugar production.

Molasses is the black viscous liquid left after the maximum amount of sugar has been extracted and at one time it used to be thrown away. Those days are long gone, since molasses are now a valuable source of extra revenue with its own international trade market of over 5m tonnes out of the 30m tonnes produced annually. Its prime use is in animal feed and as a raw material for making alcohol and other chemical and food products.

The market for molasses is booming at present, with the world-wide shortfall in feed-grains helping to boost demand and prices. Like sugar this boom could soon fade, and the particular problem is that molasses have to be disposed of whatever market conditions are like. Storage facilities attached to any refinery are naturally limited to a specified capacity so there has to be a continuous disposal of molasses, especially if the refining process is not working as efficiently as hoped.

This is a special difficulty during the early days of refining when there are inevitable teething problems. As a relatively low value product, which is difficult to transport, the sale and export of molasses is far from easy.

In the case of Kenana, in view of its distance away from the nearest port, there is a considerable argument in favour of converting the molasses into alcohol which could then be converted for other uses in nearby Khartoum.

Whether or not it is worth while further processing the alcohol produced from molasses and sugar cane into "gasohol" that can be added to petrol and save expenditure on oil imports depends on the economics of individual countries. But it is true that the cost of transport, and other facilities required, is a significant factor in earnings from the export of molasses where prices can be just as volatile as those in the world sugar market, being influenced mainly by the trends in other animal feed ingredients.

John Edwards

The construction of Kenana meant 44,000 tons of equipment had to be transported across the desert to the site by truck or rail. The largest items were carried on giant lorries by the British specialist contractor Robert Wynn

Efficiency the key to the future

THE SUCCESS of Kenana depends on two factors: its own efficiency and the sugar market. The time of ultimately euphoric and despairing comparisons of the current cost of the project with the world sugar price is over. The project is now being tested in the real world.

No one denies that Kenana will be expensive to operate. The complexity of the factory requires large numbers of non-Sudanese, who must be relatively highly paid and properly accommodated. Efficient operation of the factory requires predominantly mechanical harvesting, which is a heavy consumer of fuel and spare parts, and a user of skilled manpower, especially in its maintenance.

Alexander and Baldwin Agribusiness (ABA), consultants to Kenana, recently estimated the cash operating expenses of Kenana when at full production at \$283 per ton. Adding allowances for depreciation, amortisation and debt servicing to Kenana's operating costs, the consultants put the total operating expenses at full production at \$470 per ton. This is despite the fact that the 1980 capital raising operation converted a large amount of shareholders' loans into equity, but of the \$614m capital cost estimated in May 1980 some \$200m is still accounted for by supplier credits and cheap loans from Arab oil funds.

Kenana signed an agreement with the Sudan government in 1975 to sell the first 150,000 tons of sugar to the state, for local consumption. The company has the right to export the second 150,000 tons, and any additional sugar would be divided equally between the two markets, provided it had not been previously committed for export by Kenana. Under this agreement, the first 150,000 tons would be bought on the basis of a complicated cost plus formula.

This formula is now mutually agreed to be too complicated and obscure to operate, and is being renegotiated by a sub-

committee of Kenana's board, composed entirely of non-Sudanese led by Kuwait. It is unlikely that a price will be formally agreed for the current 1980/81 season before it ends in May and it is known how much sugar has been produced. For the relatively modest 22,000 tons produced in the 1979/80 season the Government ultimately paid a subsidised price that worked out at the local equivalent of nearly \$1,500 per ton. This would not be repeated, but the existence of the 1975 agreement gives Kenana some bargaining power in obtaining a good price for 1980/81.

However Kenana is not very interested in piling up big balances of Sudanese pounds, which may be difficult to convert into the hard currency necessary to pay for its spares, fertilisers and foreign workers. In the 1981/82 season it hoped to produce more than 250,000 tons compared with the target of 150,000 tons this year, which would bring it into the export bracket.

The export domestic sales formula was based on the assumption that by now Sudan's four other sugar plants would between them be producing about 300,000 tons, so that with Kenana's 150,000 tons for local consumption the national demand of 450,000 tons a year would be met from local production. Unfortunately declining or stagnant production at the two older state-owned factories, and serious problems with the two newer ones, mean that these four plants are unlikely to produce much more than 130,000 tons this season, and there is unlikely to be a dramatic improvement next year, despite official claims to the contrary.

This means that Kenana's production above 150,000 tons next year will almost certainly have to go to the home market. The key question will then be how much the Sudanese government pays for it and in what currency. Kenana's shareholders, among which the Sudanese Government have interests in, just over 41 per

cent, will certainly make strong representations for Kenana to be paid in foreign exchange or in easily convertible local currency on the basis of the then prevailing world price. They can argue this will still represent a substantial saving to Sudan because of the very low transport costs it will be paying Kenana sugar in comparison with imports.

Morale

From the point of view of Kenana's shareholders it is a considerable boost to morale, and a useful bargaining counter, that the world price for raw sugar rose to a five-year peak of \$410 a tonne last year and is still well above the depressed levels of recent years. At these price levels Kenana would, if in full production, be operating at its break-even point.

At present, that is academic. Dr. Bashir Abbadi, Kenana's chairman, told the Financial Times that he expected Kenana to achieve a positive cash flow during 1982 with the prospect of making a real profit some time thereafter.

Considerable sums of money are having to be pumped into Kenana over and above the capital cost of the project before a positive cash flow is achieved. The capital increase operation in May 1980 was based on the assumption that \$124m would be needed for fixed asset replacement, working capital and loan repayments and interest. This was before the cash flow was required for operations up to 1982, estimates for which were based on what turned out to be an over-optimistic prediction of output in the 1979/80 crushing season. It is understood that an injection of a further \$25m or so may be required to see the project through to mid-1982.

In the medium term the shareholders have reasons for being relatively optimistic. The coming five years is thought to be good. Greatly increased production may be hoped for from the other sugar plants in Sudan,

which would free Kenana to export. (The Government has requested the British company Fletcher and Stewart to take over the management of the two newer factories which it built.) Rates of depreciation on much of Kenana's equipment are high, but not all the equipment will actually need replacing.

On the other hand, the possibility of Sudan having a balance of payments deficit for the next decade will limit foreign exchange available for dividends. It is also ironic that most of Kenana's non-Sudanese shareholders are Arab countries, which will doubtless be called upon to help meet this deficit.

To a considerable extent Kenana's performance depends on the plant attaining and keeping up high levels of efficiency. The initial signs are good, but to maintain efficiency requires constant control by a commercially minded management and a steady flow of foreign currency. Of the crucial question of the Sudanisation of expatriate personnel Dr. Abbadi says: "Wherever we have a competent Sudanese to replace an expatriate we will put him in. But we won't compromise talent for nationality. This is a regional and international scheme."

To improve return on the capital invested in Kenana, and especially the factory, it would be quite feasible to expand the irrigated acreage of the scheme at a marginal cost and obtain a higher cane throughput than the design capacity of 17,000 tons a day—though this would put an extra strain on the logistics of the harvesting operation. There is also considerable discussion of different plans for utilising molasses in the Kenana area while there are by-products that could be made from surplus bagasse, such as paper sacks or chipboard. These could make Kenana an important industrial complex for the whole country.

J. B.

CAPPER NEILL INTERNATIONAL

partners in

tomorrow's Sudan

CNI—dynamic and expanding force in worldwide contracting

CNI provides a full management, design, supply and construction service to the oil, gas, power generation, food and allied industries throughout the world.

CNI—construction contractor of the Kenana sugar factory—demonstrating its established presence in the Sudan as a partner in building tomorrow's world.

CAPPER NEILL INTERNATIONAL

P.O. Box 76, St. Helens, WA5 4TQ, England

Tel: 0744 815211 Telex: 622368

P.O. Box 8075, New Extension, Khartoum, Sudan

Tel: Khartoum 42688, Telex: 550

Offices throughout the UK, the Americas, Africa and Middle East

John Edwards

time be producing 300,000 tonnes of sugar a year. If the four state-owned sugar plants can by then together produce a similar amount, Kersana will be able to export 150,000 tonnes of sugar. Sudanese consumption is put at 450,000 tonnes. It should add to GNP either by exporting molasses or by producing them into power alcohol and other products within Sudan. It can help increase the national electricity supply through its enormous power station during the crucial summer off-season—as it did for a time last year.

But perhaps the most important thing it can do will be to demonstrate that with good management and drive it is possible for things to work well in Sudan. If that lesson can be learned, then Sudanese morale will rise and the possibilities for the country will become almost boundless.

J. B.

WORLD STOCK MARKETS

NEW YORK

Stock	Feb. 25	Feb. 24	Stock	Feb. 25	Feb. 24	Stock	Feb. 25	Feb. 24	Stock	Feb. 25	Feb. 24
ACF Industries	49%	49%	Columbia Gas	341	351	Gt. Atm. Pow. Sys.	63	62	Schultz Brew J.	9%	9%
AMP	193	193	Comd. Int'l.	171	171	Gt. Basin Pet.	131	128	Schlumberger	107%	108%
AM Int'l	131	131	Concord Int'l	171	171	GM	9	8	SCPI	27	26
ASA	127	127	Conoco	171	171	Minnesota Min.	61	60	Souther Duo V.	131	133
AVX Corp.	203	211	Comm. Satelite	42	42	Missouri Pac.	79	80	Sea Contr.	214	212
Atmos. Cleve.	57	57	Gulf Oil	37	36	Monarch Mkt.	82	82	Seagram	54	54
Atmos. Oil & Gas	275	275	Hall (FB)	51	51	Mobil	62	64	Seare (G.D.)	261	261
Atria Life & Cas.	282	282	Halliburton	73	73	Mohasco	114	114	Seatec	261	261
Air Prod. & Chem.	416	416	Hammill/Pur.	38	38	Monarch Mkt.	82	82	Seatec	151	151
Alberto-Culv.	134	134	Conrac	181	181	Moore Motorm.	61	61	Seatec	371	371
Albertson's	210	210	Conus Edison	254	254	Morgan J.P.	63	63	Sedco	264	264
Alco Standard	331	331	Cone Nat. Gas	49	49	Motorola	161	161	Shaw Ind'l.	381	381
Alegheny Ludlum	433	421	Conti Corp.	231	231	Murphy Oil	156	156	Sherwin-Wms.	43	42
Allied Chemicals	639	531	Conti Int'l.	54	54	Harris Corp.	43	45	Signal	254	254
Allis-Chalmers	314	314	Conti Data	61	61	Nicai Chm.	62	62	Signde	254	254
Allport	111	114	Cooper Inds.	44	44	Nance Industrial	20	20	Simplicity Part.	8%	8%
Aloca	317	32	Copeland	53	53	Nat. Can.	21	21	Skyline	141	141
Almax	44	44	Copperfield	25	25	Nat. Dist.	26	26	Smith Int'l.	54	54
Americana Hess	347	341	Corning Glass	567	564	Nat. Gas Ind.	81	81	Sonesta Int'l.	304	304
Am. Brands	655	71	Cox Broadcast	561	551	Nat. Med.	351	351	Sony	156	156
Am. Broadcast	284	284	Crane	581	589	NCR	571	571	Sovol	253	253
Am. Dynaflow	161	161	Crown Cork	521	521	New England El.	571	571	South. Nat. Rec.	87%	87%
Am. Elect. Pur.	431	156	Crown Zell	464	464	NY State E & G	147	15	South. Nat. Rec.	87%	87%
Am. Express	311	311	Cummins Eng.	347	347	NY Times	281	281	South. Nat. Rec.	87%	87%
Am. Holst & D	391	291	Cutter	94	94	NYU	27	27	South. Nat. Rec.	87%	87%
Am. Home Prod.	424	424	Damon	251	251	Niac. Mohawk	11	11	Sperry Corp.	536	524
Am. Koso. Suppl.	424	424	Dana	475	475	NOOR Inc.	613	613	Spring Drills	314	314
Am. Motors	441	441	Dart. Gm	461	461	NOVA Corp.	591	591	Squibb	293	293
Am. Nat. Reses.	441	441	Dayton-Hudson	453	453	NLT	88	88	Standard Brands	283	283
Am. Petrol. Pet.	682	682	Deere	421	424	Nord. Ind.	44	44	St'd Bld. Paint.	243	251
Am. Standard	341	341	Dentply Int'l.	151	151	Nord. Am. Coal	512	512	St'd Oil Calif.	83	87
Am. Tele. & Tel.	211	211	Delta-Elect.	151	151	North. Am. Ind.	654	654	St'd Oil Indiana	512	512
Amf.ac	243	241	Diamond Int'l.	341	341	North. Am. Ind.	512	512	Stanley Wks.	19	18
AMP	475	481	Diamond Shm.	511	508	Northrop	511	512	Stauffer Chem.	247	247
Amstel Inds.	181	181	Digilorgon	98	98	Northwest Airlines	288	288	Starling Drug	41	41
Anchor Hocky	181	181	Dillingham	191	181	Northwest Ind.	41	41	Stokley Van K.	41	41
Arbushier-Bh.	35	35	Dillon	201	201	Northwest Ind.	41	41	Superior Oil	203	203
Archer Daniels	304	311	Dolmeyer (IRI)	317	314	Northwest Ind.	10	9	Super Val. Str.	334	334
Arco	57	57	Dow Corp.	645	651	Northwest Ind.	59	59	Texaco	243	243
Auto-Data Prg.	251	251	Dowd & Brad.	581	581	Northwest Ind.	59	59	Texaco	243	243
Avco	251	251	Dowd & Brad.	581	581	Northwest Ind.	59	59	Texaco	243	243
Avnet	407	42	Dow Jones	60	60	Occidental Pet.	289	289	Texaco	243	243
Avon Prod.	351	354	Dresser	443	443	Occidental Pet.	289	289	Texaco	243	243
Baileys	336	336	Dreyfus	151	151	Occidental Pet.	289	289	Texaco	243	243
Bancal Trst	314	314	Dubay Corp.	201	201	Occidental Pet.	289	289	Texaco	243	243
Bangor Punta	314	314	Duluth	201	201	Occidental Pet.	289	289	Texaco	243	243
Bant. Am. Corp.	151	151	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bant. Am. Corp.	143	143	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Banque N.Y.	331	331	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bankers Trust N.Y.	203	203	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Barry Wright	183	183	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Baus & Lomb	183	183	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bechtel	351	351	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bell & Howell	25	25	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bell & Howell	115	115	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bendix	228	228	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Beth Steel	247	251	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Big Trees Inds.	681	671	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Black & Decker	171	171	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bio-Cell	395	395	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Blue Bell	381	381	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Boeing	543	543	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Boise Cascade	559	559	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Borden	582	582	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Borg-Warner	371	371	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Briggs Strath.	223	223	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Bristol Myers	223	223	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
BSP Corp.	355	355	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Brockway Glass	151	151	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Brown Forman	55	55	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Brown Grp.	251	251	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Brown-Forman	251	251	Dun & Brad.	581	581	Occidental Pet.	289	289	Texaco	243	243
Brown-Ford	251	251	Dun & Brad.	581	581	Occidental Pet.	2				

LONDON STOCK EXCHANGE

ICI's dividend cut shocks equity markets but leaders close well above worst—Plessey figures aid recovery

Account Dealing Dates

Option

*First Declara. Last Account Dealings 1st. Account Day Feb. 9 Feb. 26 Feb. 27 Mar. 9 Mar. 2 Mar. 12 Mar. 13 Mar. 23 Mar. 16 Mar. 26 Mar. 27 Apr. 6

**Now time" dealings may take place from 9 am two business days earlier.

ICI's slashed final dividend payment from 11p to 5p came as a nasty shock to London equity markets yesterday and caused a sharp reversal of the recent good advance in leading industrials. Opinion had been quite strongly in favour of ICI maintaining its final payment and the extent of the cut shook market traders. News of the second successive quarterly loss and the poor current trading outlook also added to the gloom.

On the mid-day announcement ICI were abruptly marked down to 265p and, in subsequent animated trading, fluctuated erratically between that level and 280p before settling at the day's lowest. Much of the day's business was in small amounts of stock interspersed with "new-money" support. The latter failed to have lasting impact and ICI closed 23 down at 266p.

Other leading equities followed the collapse of ICI after trading slightly firmer in the earlier trade. Fals extended to 12, however, were reduced substantially in the late business and the FT 30-share index, after recording a sharp loss of 10.4 at 2pm, ended only 4.2 down on balance at 497.5.

In marked contrast, Plessey's third-quarter figures and increased interim dividend were extremely well received and Plessey rose 13 to 318p. Other Electricals were influenced and the rally in this sector gave encouragement later to equity markets as a whole.

Oil-edged securities passed a relatively calm trading session

following the recent increase in buying activity. Institutional interest was inhibited by the possibility of further Government funding today. Thus, persistent small buying by private clients was more than offset by the occasional larger selling order and quotations drifted slightly easier throughout the list. Falls in the shorts were limited to 4, while medium and longs were around 1 lower. The recently exhausted £20-paid medium cap, Treasury 12 per cent 1986, gave up 4 at 203.

The traded option market was dominated by two stocks: ICI attracted 574 deals largely because of the preliminary statement, while Lonrho recorded 373, 190 of which were arranged in the August 100's. Total contracts completed amounted to 1,852, a total slightly below Wednesday's 2,043.

Recently issued British Aerospace touched a peak of 179p before easing back to close 2 cheaper on balance at 175p.

Hire Purchases firm

Cheaper money hopes helped Hire Purchases move against the market. Wm. Wimpey rose 4 to 42p and Lloyds and Scottish added 5 at 171p, while Provident Financial improved 3 at 138p; the preliminary figures of the last-mentioned are due on Tuesday. FNFC Loan stocks moved forward after the chairman's hint of the possibility of the company soon being in the position to pay off the arrears of interest; the 9 1/2 per cent Loan 1982 added 4 points at £1.31 and the 9 1/2 per cent Loan 1982-93 3 points at 85p; the ordinary shares touched 34p before closing a fraction lower at 33p. Elsewhere, still drawing strength from the sharply increased dividend and profit recovery, Gillett Bros. moved up to 265p before finishing only 2 harder on balance at 131p. Barnett and Hallamvale rose 10 to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Breweries

Breweries trended easier before the emergence of "cheap" buyers saw many leading issues revert to the overnight positions.

Bass, down to 206p initially, closed only a penny off on balance at 210p, while Scottish and Newcastle were unchanged at 63p, after 62p. Scattered support in front of annual results, unchanged at 102p. Secondary counters were subdued and movements were usually restricted to a couple of pence either way.

Albion stood out, however, falling 6 to 32p on profit-taking following a statement from the company expressing ignorance of any reason for the recent speculative rise in the share price. Higher first-half earnings buoyed Footwear Industry Investments 4 up to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Fisons

Plessey were outstanding in Electricals, rising 13 to a 1880/81 peak of 318p in response to the interim dividend increase and better-than-expected 71 per cent jump in nine-months profits.

Other leaders, which had been lowered sharply in the wake of ICI's statement rallied and GEC closed only 2 off on balance at 645p, after extremes of 625p and 640p. Thorn lost 3 at 312p, after 304p. Secondary issues fared quite well with Cray Electronic notable for a gain of 6 to 106p, after 122p, on speculative bid hopes. Electronic Rentals advanced 7 to 116p and Henry Wigfall 6 to 168p.

Stores

After touching 288p ahead of the preliminary results, ICI plummeted to 268p on the shock announcement of a sharply reduced dividend and final-quarter loss; a subsequent rally was short-lived and the price closed 23 down at the day's lowest of 266p. Fisons, which announces its annual results next Monday, shed 7 to 130p.

Stores opened on a firm note and, although the leaders were marked down in line with other

equity leaders, new-time buying after the "House" close left most near to their overnight levels. Marks and Spencer eased 2 to 124p, after 122p, while Mothercare recovered from 228p to close unchanged on the day at 230p. British Home dipped 4 to 154p, after 151p, but Gossies A remained around the day's lowest at 475p, down 10. House of Fraser's second document in reply to the offer from S. & W. Beresford added 2 at 149p. London, which firmed 5 to 63p, after 62p to 630p, on further consideration of the Board's forecast of record profits for the year, while Standard Chartered put on 7 to 700p, after 705p. Home banks closed mixed. NatWest firmed 3 more to 373p, after 376p, but Midland shed 6 to 330p.

Breweries trended easier before the emergence of "cheap" buyers saw many leading issues revert to the overnight positions. Bass, down to 206p initially, closed only a penny off on balance at 210p, while Scottish and Newcastle were unchanged at 63p, after 62p. Scattered support in front of annual results, unchanged at 102p. Secondary counters were subdued and movements were usually restricted to a couple of pence either way.

Albion stood out, however, falling 6 to 32p on profit-taking following a statement from the company expressing ignorance of any reason for the recent speculative rise in the share price. Higher first-half earnings buoyed Footwear Industry Investments 4 up to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Plessey were outstanding in Electricals, rising 13 to a 1880/81 peak of 318p in response to the interim dividend increase and better-than-expected 71 per cent jump in nine-months profits.

Other leaders, which had been lowered sharply in the wake of ICI's statement rallied and GEC closed only 2 off on balance at 645p, after extremes of 625p and 640p. Thorn lost 3 at 312p, after 304p. Secondary issues fared quite well with Cray Electronic notable for a gain of 6 to 106p, after 122p, on speculative bid hopes. Electronic Rentals advanced 7 to 116p and Henry Wigfall 6 to 168p.

Stores opened on a firm note and, although the leaders were marked down in line with other

equity leaders, new-time buying after the "House" close left most near to their overnight levels. Marks and Spencer eased 2 to 124p, after 122p, while Mothercare recovered from 228p to close unchanged on the day at 230p. British Home dipped 4 to 154p, after 151p, but Gossies A remained around the day's lowest at 475p, down 10. House of Fraser's second document in reply to the offer from S. & W. Beresford added 2 at 149p. London, which firmed 5 to 63p, after 62p to 630p, on further consideration of the Board's forecast of record profits for the year, while Standard Chartered put on 7 to 700p, after 705p. Home banks closed mixed. NatWest firmed 3 more to 373p, after 376p, but Midland shed 6 to 330p.

Breweries trended easier before the emergence of "cheap" buyers saw many leading issues revert to the overnight positions. Bass, down to 206p initially, closed only a penny off on balance at 210p, while Scottish and Newcastle were unchanged at 63p, after 62p. Scattered support in front of annual results, unchanged at 102p. Secondary counters were subdued and movements were usually restricted to a couple of pence either way.

Albion stood out, however, falling 6 to 32p on profit-taking following a statement from the company expressing ignorance of any reason for the recent speculative rise in the share price. Higher first-half earnings buoyed Footwear Industry Investments 4 up to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Plessey were outstanding in Electricals, rising 13 to a 1880/81 peak of 318p in response to the interim dividend increase and better-than-expected 71 per cent jump in nine-months profits.

Other leaders, which had been lowered sharply in the wake of ICI's statement rallied and GEC closed only 2 off on balance at 645p, after extremes of 625p and 640p. Thorn lost 3 at 312p, after 304p. Secondary issues fared quite well with Cray Electronic notable for a gain of 6 to 106p, after 122p, on speculative bid hopes. Electronic Rentals advanced 7 to 116p and Henry Wigfall 6 to 168p.

Stores opened on a firm note and, although the leaders were marked down in line with other

equity leaders, new-time buying after the "House" close left most near to their overnight levels. Marks and Spencer eased 2 to 124p, after 122p, while Mothercare recovered from 228p to close unchanged on the day at 230p. British Home dipped 4 to 154p, after 151p, but Gossies A remained around the day's lowest at 475p, down 10. House of Fraser's second document in reply to the offer from S. & W. Beresford added 2 at 149p. London, which firmed 5 to 63p, after 62p to 630p, on further consideration of the Board's forecast of record profits for the year, while Standard Chartered put on 7 to 700p, after 705p. Home banks closed mixed. NatWest firmed 3 more to 373p, after 376p, but Midland shed 6 to 330p.

Breweries trended easier before the emergence of "cheap" buyers saw many leading issues revert to the overnight positions. Bass, down to 206p initially, closed only a penny off on balance at 210p, while Scottish and Newcastle were unchanged at 63p, after 62p. Scattered support in front of annual results, unchanged at 102p. Secondary counters were subdued and movements were usually restricted to a couple of pence either way.

Albion stood out, however, falling 6 to 32p on profit-taking following a statement from the company expressing ignorance of any reason for the recent speculative rise in the share price. Higher first-half earnings buoyed Footwear Industry Investments 4 up to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Plessey were outstanding in Electricals, rising 13 to a 1880/81 peak of 318p in response to the interim dividend increase and better-than-expected 71 per cent jump in nine-months profits.

Other leaders, which had been lowered sharply in the wake of ICI's statement rallied and GEC closed only 2 off on balance at 645p, after extremes of 625p and 640p. Thorn lost 3 at 312p, after 304p. Secondary issues fared quite well with Cray Electronic notable for a gain of 6 to 106p, after 122p, on speculative bid hopes. Electronic Rentals advanced 7 to 116p and Henry Wigfall 6 to 168p.

Stores opened on a firm note and, although the leaders were marked down in line with other

equity leaders, new-time buying after the "House" close left most near to their overnight levels. Marks and Spencer eased 2 to 124p, after 122p, while Mothercare recovered from 228p to close unchanged on the day at 230p. British Home dipped 4 to 154p, after 151p, but Gossies A remained around the day's lowest at 475p, down 10. House of Fraser's second document in reply to the offer from S. & W. Beresford added 2 at 149p. London, which firmed 5 to 63p, after 62p to 630p, on further consideration of the Board's forecast of record profits for the year, while Standard Chartered put on 7 to 700p, after 705p. Home banks closed mixed. NatWest firmed 3 more to 373p, after 376p, but Midland shed 6 to 330p.

Breweries trended easier before the emergence of "cheap" buyers saw many leading issues revert to the overnight positions. Bass, down to 206p initially, closed only a penny off on balance at 210p, while Scottish and Newcastle were unchanged at 63p, after 62p. Scattered support in front of annual results, unchanged at 102p. Secondary counters were subdued and movements were usually restricted to a couple of pence either way.

Albion stood out, however, falling 6 to 32p on profit-taking following a statement from the company expressing ignorance of any reason for the recent speculative rise in the share price. Higher first-half earnings buoyed Footwear Industry Investments 4 up to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Plessey were outstanding in Electricals, rising 13 to a 1880/81 peak of 318p in response to the interim dividend increase and better-than-expected 71 per cent jump in nine-months profits.

Other leaders, which had been lowered sharply in the wake of ICI's statement rallied and GEC closed only 2 off on balance at 645p, after extremes of 625p and 640p. Thorn lost 3 at 312p, after 304p. Secondary issues fared quite well with Cray Electronic notable for a gain of 6 to 106p, after 122p, on speculative bid hopes. Electronic Rentals advanced 7 to 116p and Henry Wigfall 6 to 168p.

Stores opened on a firm note and, although the leaders were marked down in line with other

equity leaders, new-time buying after the "House" close left most near to their overnight levels. Marks and Spencer eased 2 to 124p, after 122p, while Mothercare recovered from 228p to close unchanged on the day at 230p. British Home dipped 4 to 154p, after 151p, but Gossies A remained around the day's lowest at 475p, down 10. House of Fraser's second document in reply to the offer from S. & W. Beresford added 2 at 149p. London, which firmed 5 to 63p, after 62p to 630p, on further consideration of the Board's forecast of record profits for the year, while Standard Chartered put on 7 to 700p, after 705p. Home banks closed mixed. NatWest firmed 3 more to 373p, after 376p, but Midland shed 6 to 330p.

Breweries trended easier before the emergence of "cheap" buyers saw many leading issues revert to the overnight positions. Bass, down to 206p initially, closed only a penny off on balance at 210p, while Scottish and Newcastle were unchanged at 63p, after 62p. Scattered support in front of annual results, unchanged at 102p. Secondary counters were subdued and movements were usually restricted to a couple of pence either way.

Albion stood out, however, falling 6 to 32p on profit-taking following a statement from the company expressing ignorance of any reason for the recent speculative rise in the share price. Higher first-half earnings buoyed Footwear Industry Investments 4 up to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Plessey were outstanding in Electricals, rising 13 to a 1880/81 peak of 318p in response to the interim dividend increase and better-than-expected 71 per cent jump in nine-months profits.

Other leaders, which had been lowered sharply in the wake of ICI's statement rallied and GEC closed only 2 off on balance at 645p, after extremes of 625p and 640p. Thorn lost 3 at 312p, after 304p. Secondary issues fared quite well with Cray Electronic notable for a gain of 6 to 106p, after 122p, on speculative bid hopes. Electronic Rentals advanced 7 to 116p and Henry Wigfall 6 to 168p.

Stores opened on a firm note and, although the leaders were marked down in line with other

equity leaders, new-time buying after the "House" close left most near to their overnight levels. Marks and Spencer eased 2 to 124p, after 122p, while Mothercare recovered from 228p to close unchanged on the day at 230p. British Home dipped 4 to 154p, after 151p, but Gossies A remained around the day's lowest at 475p, down 10. House of Fraser's second document in reply to the offer from S. & W. Beresford added 2 at 149p. London, which firmed 5 to 63p, after 62p to 630p, on further consideration of the Board's forecast of record profits for the year, while Standard Chartered put on 7 to 700p, after 705p. Home banks closed mixed. NatWest firmed 3 more to 373p, after 376p, but Midland shed 6 to 330p.

Breweries trended easier before the emergence of "cheap" buyers saw many leading issues revert to the overnight positions. Bass, down to 206p initially, closed only a penny off on balance at 210p, while Scottish and Newcastle were unchanged at 63p, after 62p. Scattered support in front of annual results, unchanged at 102p. Secondary counters were subdued and movements were usually restricted to a couple of pence either way.

Albion stood out, however, falling 6 to 32p on profit-taking following a statement from the company expressing ignorance of any reason for the recent speculative rise in the share price. Higher first-half earnings buoyed Footwear Industry Investments 4 up to 1880/81 from 940p reflecting business completed late on Wednesday. Brown and Jackson responded to a favourable Press comment and put on 11 to 94p, while Tilbury Contracting revived with a gain of 10 at 185p. Interest was firm in Hoveringham, which firms 5 to 58p. Among Timbers, Magnet and Southern improved 5 to 151p.

Plessey were outstanding in Electricals, rising 13 to a 1880/81 peak of 318p in response to the interim dividend increase and better-than-expected 71 per cent jump in nine-months profits.

Other leaders, which had been lowered sharply in the wake of ICI's statement rallied and GEC closed only 2 off on balance at 645p, after extremes of 625p and 640p. Thorn lost 3 at 312p, after 304p. Secondary issues fared quite well with Cray Electronic notable for a gain of 6 to 106p, after 122p, on speculative bid hopes. Electronic Rentals advanced 7 to 116p and Henry Wigfall 6 to 168p.

Stores opened on a firm note and, although the leaders were marked down in line with other

equity leaders, new-time buying after the

SURVEYORS VALUERS AND AUCTIONEERS
OF REAL ESTATE**Hedley & Baker**
01-629 9292**FT SHARE INFORMATION SERVICE****LOANS**1980-81
High Low
Stock Price + or - Int. Ret.

Public Board and Ind.

Financial

BANKS AND HIRE PURCHASE1980-81
High Low
Stock Price + or - Int. Ret.

Agric. M. Soc. 50-89

Agric. M. Soc. 50-94

Agric. M. Soc. 50-95

Agric. M. Soc. 50-96

Agric. M. Soc. 50-97

Agric. M. Soc. 50-98

Agric. M. Soc. 50-99

Agric. M. Soc. 50-100

Agric. M. Soc. 50-101

Agric. M. Soc. 50-102

Agric. M. Soc. 50-103

Agric. M. Soc. 50-104

Agric. M. Soc. 50-105

Agric. M. Soc. 50-106

Agric. M. Soc. 50-107

Agric. M. Soc. 50-108

Agric. M. Soc. 50-109

Agric. M. Soc. 50-110

Agric. M. Soc. 50-111

Agric. M. Soc. 50-112

Agric. M. Soc. 50-113

Agric. M. Soc. 50-114

Agric. M. Soc. 50-115

Agric. M. Soc. 50-116

Agric. M. Soc. 50-117

Agric. M. Soc. 50-118

Agric. M. Soc. 50-119

Agric. M. Soc. 50-120

Agric. M. Soc. 50-121

Agric. M. Soc. 50-122

Agric. M. Soc. 50-123

Agric. M. Soc. 50-124

Agric. M. Soc. 50-125

Agric. M. Soc. 50-126

Agric. M. Soc. 50-127

Agric. M. Soc. 50-128

Agric. M. Soc. 50-129

Agric. M. Soc. 50-130

Agric. M. Soc. 50-131

Agric. M. Soc. 50-132

Agric. M. Soc. 50-133

Agric. M. Soc. 50-134

Agric. M. Soc. 50-135

Agric. M. Soc. 50-136

Agric. M. Soc. 50-137

Agric. M. Soc. 50-138

Agric. M. Soc. 50-139

Agric. M. Soc. 50-140

Agric. M. Soc. 50-141

Agric. M. Soc. 50-142

Agric. M. Soc. 50-143

Agric. M. Soc. 50-144

Agric. M. Soc. 50-145

Agric. M. Soc. 50-146

Agric. M. Soc. 50-147

Agric. M. Soc. 50-148

Agric. M. Soc. 50-149

Agric. M. Soc. 50-150

Agric. M. Soc. 50-151

Agric. M. Soc. 50-152

Agric. M. Soc. 50-153

Agric. M. Soc. 50-154

Agric. M. Soc. 50-155

Agric. M. Soc. 50-156

Agric. M. Soc. 50-157

Agric. M. Soc. 50-159

Agric. M. Soc. 50-160

Agric. M. Soc. 50-161

Agric. M. Soc. 50-162

Agric. M. Soc. 50-163

Agric. M. Soc. 50-164

Agric. M. Soc. 50-165

Agric. M. Soc. 50-166

Agric. M. Soc. 50-167

Agric. M. Soc. 50-168

Agric. M. Soc. 50-169

Agric. M. Soc. 50-170

Agric. M. Soc. 50-171

Agric. M. Soc. 50-172

Agric. M. Soc. 50-173

Agric. M. Soc. 50-174

Agric. M. Soc. 50-175

Agric. M. Soc. 50-176

Agric. M. Soc. 50-177

Agric. M. Soc. 50-178

Agric. M. Soc. 50-179

Agric. M. Soc. 50-180

Agric. M. Soc. 50-181

Agric. M. Soc. 50-182

Agric. M. Soc. 50-183

Agric. M. Soc. 50-184

Agric. M. Soc. 50-185

Agric. M. Soc. 50-186

Agric. M. Soc. 50-187

Agric. M. Soc. 50-188

Agric. M. Soc. 50-189

Agric. M. Soc. 50-190

Agric. M. Soc. 50-191

Agric. M. Soc. 50-192

Agric. M. Soc. 50-193

Agric. M. Soc. 50-194

Agric. M. Soc. 50-195

Agric. M. Soc. 50-196

Agric. M. Soc. 50-197

Agric. M. Soc. 50-198

Agric. M. Soc. 50-199

Agric. M. Soc. 50-200

Agric. M. Soc. 50-201

Agric. M. Soc. 50-202

Agric. M. Soc. 50-203

Agric. M. Soc. 50-204

Agric. M. Soc. 50-205

Agric. M. Soc. 50-206

Agric. M. Soc. 50-207

Agric. M. Soc. 50-210

Agric. M. Soc. 50-211

Agric. M. Soc. 50-212

Agric. M. Soc. 50-213

Agric. M. Soc. 50-214

Agric. M. Soc. 50-215

Agric. M. Soc. 50-216

Agric. M. Soc. 50-217

Agric. M. Soc. 50-218

Agric. M. Soc. 50-219

Agric. M. Soc. 50-220

Agric. M. Soc. 50-221

Agric. M. Soc. 50-222

Agric. M. Soc. 50-223

Agric. M. Soc. 50-224

Agric. M. Soc. 50-225

Agric. M. Soc. 50-226

Agric. M. Soc. 50-227

Agric. M. Soc. 50-228

Agric. M. Soc. 50-229

Agric. M. Soc. 50-230

Agric. M. Soc. 50-231

Agric. M. Soc. 50-232

Agric. M. Soc. 50-233

Agric. M. Soc. 50-234

Agric. M. Soc. 50-235

Agric. M. Soc. 50-236

Agric. M. Soc. 50-237

Agric. M. Soc. 50-238

Agric. M. Soc. 50-239

Agric. M. Soc. 50-240

Agric. M. Soc. 50-241

Agric. M. Soc. 50-242

Agric. M. Soc. 50-243

Agric. M. Soc. 50-244

Agric. M. Soc. 50-245

Agric. M. Soc. 50-246

Agric. M. Soc. 50-247

Agric. M. Soc. 50-248

Agric. M. Soc. 50-249

Agric. M. Soc. 50-250

Agric. M. Soc. 50-251

Agric. M. Soc. 50-252

Agric. M. Soc. 50-253

Agric. M. Soc. 50-254

Agric. M. Soc. 50-255

Agric. M. Soc. 50-256

Agric. M. Soc. 50-257

Agric. M. Soc. 50-258

Agric. M. Soc. 50-259

Agric. M. Soc. 50-260



FINANCIAL TIMES

Friday February 27 1981

BELL'S
SCOTCH WHISKY
BELL'S

U.S. TREASURY SECRETARY SHAKES TRANSATLANTIC HARMONY

Thatcher policies 'a failure'

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

THE PREDICTABLE harmony of Mrs. Thatcher's official visit to the U.S. was rudely interrupted yesterday when Mr. Donald Regan, the U.S. Secretary of the Treasury, told Congress in blunt terms that her economic policies had been far from successful.

Before excusing himself to go and have lunch with the Prime Minister, he told a Congressional committee that Mrs. Thatcher had failed to get the money supply under control, had not cut taxes as promised and was still pouring out too much Government money to industry.

Mr. Regan's reservations about Mrs. Thatcher's policies are shared by many American Conservatives who argue that President Reagan is not about to commit the same mistakes.

But the timing of his remarks

and the fact that he minced few words seem likely to offend against the diplomatic norms which normally prevail during an official visit.

"Her tax cuts were not as great as they should have been and they raised the value-added tax so that the Government is still taking 70 per cent of the income of those in higher tax brackets. That provides little incentive to get the economy started again."

"She failed in the effort to control the foreign exchange market and the pound is so high in value that it ruined its export trade," he said.

He added that Mrs. Thatcher had even inadvertently induced an "explosive inflationary surge" by allowing excessive price increases to Government employees.

Failure to control the money

supply, he argued, had negated such expenditure cuts as had been made.

"On the one hand they've done one thing, but on the other hand they're countervailing it."

No immediate reaction was available from the British party, which otherwise was basking in the warmth of the welcome provided by President Reagan yesterday morning.

The U.S. President told Mrs.

Thatcher that, in particular, he welcomed the British statement of support for his efforts to stem the flow of arms to the insurgents in El Salvador.

Mr. Thatcher's busy schedule

yesterday included lunch at the British Embassy with Mr. Haig, the Secretary of State, this morning before travelling tomorrow to South Carolina for what has been billed as a substantive speech on the European Community.

Civil servants plan one-day strike

BY PHILIP BASSETT, LABOUR STAFF

LEADERS OF 530,000 white-collar civil servants decided yesterday to stage a national one-day strike on March 9 followed by a campaign of potentially-damaging selective stoppages.

Ministers seem ready to stand firm against the claim for pay increases of 15 per cent after their capitulation to the miners over accelerated pit closures and the last-minute rise in the offer to water workers.

The selective action, details of which have still to be announced, will be aimed at disrupting government revenue. The one-day strike, if widely supported, will have a more general effect.

At Heathrow and other major air and sea ports face severe disruption, Mr. Douglas Bush,

local secretary of the Institution of Professional Civil Servants at Heathrow, which represents air traffic controllers there, said his members had voted unanimously to join the strike.

At many local job centres and employment and social security offices would be closed:

• At court, tax office and foreign office work could be disrupted;

• Ministers facing being without official cars, and Whitehall departments understaffed;

• At the Tower of London, the Victoria and Albert and other museums face closure for the day.

Ministers believe the Government can withstand the action despite the awareness that strikes at key computer and other centres can seriously disrupt Government and business cash flow. They believe civil

servants do not command popular support.

Lord Soames, Lord President of the Council, warned civil servants that they ought to "think hard and think again before taking the negative and destructive path of industrial action."

He said the present offer of 7 per cent was the "end of the road." There were many people in Britain who would be glad of a job at all, particularly one being offered at 7 per cent pay increase.

Mr. James Prior, Employment Secretary, said civil servants would have to be prepared for a low pay settlement.

The Council of Civil Service Unions, comprising all nine unions in the service, formally rejected the offer yesterday. For the first time all nine unions

agreed to take industrial action.

Formal notice was given to the Civil Service Department of the one-day strike the day before the Budget, to be followed by selective strikes and local lighting stoppages.

In a letter to Lord Soames,

the unions registered dissatisfaction with talks with CSD officials over the past few days to clarify the loosely-worded formula on future pay.

Mr. Bill Kendall, CCSU secretary-general, has written to transport workers, Post Office engineers, electricians and others, asking them not to cross civil servants' picket lines.

Prison officers will not take part in the one-day strike, but will join the following local stoppages.

Details, Page 10;

Waterworkers' offer, Page 10

Indonesian contract for Thyssen

By Richard Cowper in Jakarta

THYSSEN Rheinstahl Technik of West Germany and Pullman Kellogg of the U.S. have won, in principle, the contract to build a \$1bn (£450m) chemicals plant in South Sumatra, for Pertamina, the Indonesian State oil company.

The general contractor will be Thyssen, and Pullman Kellogg will provide the engineering and construction services.

The plant, to provide the raw materials for synthetic fibre, is one of seven Indonesian projects underway or in negotiation to build up petrochemical and refining industries. The country is enjoying a strong flow of foreign exchange from oil and liquefied natural gas exports.

Thyssen and Pullman Kellogg were awarded a letter of intent for the new plant last December but Mr. Piet Harjono, head of Pertamina, said details of the financing for it are not yet clear. It is likely that a substantial part will come from West German export credits with the Indonesian Government providing the rest.

About 49 per cent of the plant's production will be used by the Indonesian textile industry and is expected to make the country self-sufficient in polyester during the second half of the 1980s. The remaining 60 per cent will be exported to Japan, South Korea and the U.S. Construction of the plant is planned to start in mid-1982 with completion in late 1985 or early 1986.

Rome's \$2bn credit may be cut

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE \$2BN (£898m) Eurocredit being arranged by Bankers Trust for earthquake reconstruction work in Italy is almost certain to be halved because of poor market reception, according to international bankers.

A final decision on the fate of the credit is expected in Rome early next week. Bankers Trust will say only that it is continuing to discuss the credit with other potential lead managers on the basis of unchanged terms.

But it has become clear in the Euromarkets that the full \$2bn cannot be raised on the terms agreed by the Italian

Government with Bankers Trust.

This is despite a major marketing effort by the American bank which last week met 34 international banks to drum up support for the operation. The meeting led to some additional interest in the credit but not enough to cover \$2bn.

Bankers says Italy is expected to drop the \$1bn portion of the credit which was to be arranged on a standby basis to cover additional costs of the earthquake reconstruction as they arose.

This will leave only a \$1bn eight-year credit to be arranged on the previously agreed terms.

Continued from Page 1

CSD to gain one more MP

Rodgers (Stockton-on-Tees) have yet to meet their local general management committee to discuss their intentions.

Mr. Foot has sent what is described as a "terse and astringent" response to Mr. Robert MacLennan who has resigned his front bench appointment as a foreign affairs spokesman and told his Caithness and Sutherland constituency that he does not intend to stand as a Labour candidate at the next election.

Two MPs, Mr. Tom Ellis (Wrexham) and Mr. Dick Crawley (Liverpool, Toxteth) have already joined the Labour whip. Two other members of the CSD, Mr. John Roper (Farnworth) and Mr. William

seen as an attempt to appease right-wing members of the Parliamentary Labour Party, and persuade them to remain within the party rather than join the CSD.

The Labour Solidarity campaign, the group formed by moderate MPs to combat the influence of the Left, last night announced a programme of major meetings to coincide with Labour Party regional conferences in the coming months.

A spokesman for the group said: "We are determined to bring home to Labour Party members the need to deal with extremists in their midst at the same time to stop the nonsense of detection which can only help the Tories."

Mr. Foot last night announced

the appointment of Mr. Giles Radice, MP for Chester-le-Street and the chairman of the Manicato Group as foreign affairs spokesman in place of Mr. MacLennan. The move is

seen as an attempt to appease right-wing members of the Parliamentary Labour Party, and persuade them to remain within the party rather than join the CSD.

In the joint statement issued by Minorco, AAC, De Beers, and Charler, the companies argue that earnings from Minorco operations would increase from \$24.7m in the year to June 1980

(27 cents per share), to \$31.9m (32 cents per share) for the current financial year, before taking account of the proposals.

The new acquisitions would increase earnings for a full financial year to \$7.1m or 43 cents per share.

He denied the group had any

intention of increasing its 28.9 per cent shareholding in Consolidated Gold Fields beyond 30 per cent, and seeking control of the company.

Details, Page 26

BY QUENTIN PEEL IN JOHANNESBURG

SOUTH AFRICA'S giant Anglo American mining group—the world's biggest gold producer—last night announced a sweeping restructuring of its international investments to create a major vehicle for new foreign acquisitions.

This will be done by pumping extra finance into Mineral and Resources Corporation (Minorco), the group's Bermuda-based offshore investment arm.

The deal involves the transfer of assets worth \$807m (£362m) to Minorco. These assets include:

• The group's 28.9 per cent holding in consolidated Gold Fields.

• The 35.8 per cent stake in charter consolidated.

• The total assets of Anglo American Corporation of Canada (AMCAN), which in turn owns 44.9 per cent of Hudson Bay Mining and Smelting. This means that the group's major London-based assets are being transformed

from South Africa to Bermuda.

The plans were announced in Johannesburg yesterday by Mr. Harry Oppenheimer, chairman of both Anglo American and De Beers, the flagships of the group.

He said the expanded Minorco, with net assets of some \$2bn, would be an important vehicle for the group's international expansion, especially in North America.

Minorco—which now has a 27.4 per cent stake in Engelhard Minerals and Chemicals, 50 per cent ownership of Amcan, and Anglo American's 25 per cent in Zambia copper interests—will be 66 per cent owned by Anglo American and De Beers as a result of the deal.

"We want this company to be big enough and powerful enough to finance itself, so that it isn't a question, when you want to do international business, of always having to export money from South Africa," Mr.

The new Minorco shares would not qualify for the interim dividend of 6 cents per share declared for the six months to December 31, 1980, he said. Minorco intended to declare a final dividend for the financial year to the end of June of 16 cents per share, followed by total dividends of at least 30 cents per share for the subsequent year.

In the joint statement issued by Minorco, AAC, De Beers, and Charler, the companies argue that earnings from Minorco operations would increase from \$24.7m in the year to June 1980

(27 cents per share), to \$31.9m (32 cents per share) for the current financial year, before taking account of the proposals.

The new acquisitions would increase earnings for a full financial year to \$7.1m or 43 cents per share.

He denied the group had any

intention of increasing its 28.9 per cent shareholding in Consolidated Gold Fields beyond 30 per cent, and seeking control of the company.

Details, Page 26

BY QUENTIN PEEL IN JOHANNESBURG

THE PREDICTABLE harmony of Mrs. Thatcher's official visit to the U.S. was rudely interrupted yesterday when Mr. Donald Regan, the U.S. Secretary of the Treasury, told Congress in blunt terms that her economic policies had been far from successful.

Before excusing himself to go and have lunch with the Prime Minister, he told a Congressional committee that Mrs. Thatcher had failed to get the money supply under control, had not cut taxes as promised and was still pouring out too much Government money to industry.

Mr. Regan's reservations about Mrs. Thatcher's policies are shared by many American Conservatives who argue that President Reagan is not about to commit the same mistakes.

But the timing of his remarks

and the fact that he minced few words seem likely to offend against the diplomatic norms which normally prevail during an official visit.

"Her tax cuts were not as great as they should have been and they raised the value-added tax so that the Government is still taking 70 per cent of the income of those in higher tax brackets. That provides little incentive to get the economy started again."

"She failed in the effort to control the foreign exchange market and the pound is so high in value that it ruined its export trade," he said.

He added that Mrs. Thatcher had even inadvertently induced an "explosive inflationary surge" by allowing excessive price increases to Government employees.

Failure to control the money

supply, he argued, had negated such expenditure cuts as had been made.

"On the one hand they've done one thing, but on the other hand they're countervailing it."

No immediate reaction was available from the British party, which otherwise was basking in the warmth of the welcome provided by President Reagan yesterday morning.

The U.S. President told Mrs.

Thatcher that, in particular, he welcomed the British statement of support for his efforts to stem the flow of arms to the insurgents in El Salvador.

Mr. Thatcher's busy schedule

yesterday included lunch at the British Embassy with Mr. Haig, the Secretary of State, this morning before travelling tomorrow to South Carolina for what has been billed as a substantive speech on the European Community.

Failure to control the money

State aid expected soon for railways

By Christian Tyler, Labour Editor

EARLY

government approval for a big investment programme for the ageing railway network is expected despite ministers' political embarrassment over the rescue of the state steel industry and the financial concessions for coal forced on them by the miners.

Today she is to deliver a speech on international economic policy while accepting an honorary degree from George Town University here, visit a space facility and a genetic engineering concern and confer with both the secretaries of defence and state before entering the British Embassy.

Lord Carrington, the British Foreign Secretary, is to have a special session with Mr. Haig, the Secretary of State, this morning before travelling tomorrow to South Carolina for what has been billed as a substantive speech on the European Community.

Lord Carrington, the British Foreign Secretary, is to have a special session with Mr. Haig, the Secretary of State, this morning before travelling tomorrow to South Carolina for what has been billed as a substantive speech on the European Community.

They were told in a general review of public sector investment that decisions on the railways would be taken in the next six to eight weeks.

A sympathetic hearing for the British Rail Board's pleas for main-line electrification and faster replacement of rolling stock and track was already likely. But the effect of yesterday's meeting appears to have been to speed up the necessary Catenary approval.

Fresh from his political triumph over pit closures, Mr. Joe Gormley, president of the National Union of Mineworkers, said he detected a new attitude among ministers.